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DEPARTMENT OF THE AIR FORCE

1670 Air Force Pentagon, Washington, DC 20330–1670

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Director, Budget Operations	BRIG. GEN. EVERETT G. ODGERS
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Principal Deputy Assistant Secretary (Acquisition and Management)	(VACANCY)
Deputy Assistant Secretary (Research and Engineering)	(VACANCY)
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Director, Space Programs	MAJ. GEN. ROBERT S. DICKMAN
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Deputy Assistant Secretary (Space Plans and Policy)	RICHARD M. MCCORMICK
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Director, Public Affairs	BRIG. GEN. RONALD T. SCONYERS

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Chief, Community Relations	WALT WERNER
Chief, Media Relations	COL. TOM BOYD
Chief, Resources	COL. MIKE CONLEY
Chief, Security Review	JUNE FORTE
Chief, Air Force News Agency Liaison Office	MAJ. WILL HUMMISTON
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Vice Chief of Staff	GEN. THOMAS S. MOORMAN, JR.
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Chief, Security Police	BRIG. GEN. STEPHEN C. MANNELL
Chairman, Scientific Advisory Board	GENE H. MCCALL
Director, Services	BRIG. GEN. PATRICK O. ADAMS
Director, Programs and Evaluation	MAJ. GEN. JOHN W. HANDY
Director, Test and Evaluation	LT. GEN. HOWARD W. LEAF, USAF (RET.)
The Civil Engineer	MAJ. GEN. EUGENE A. LUPIA
Air Force Historian	RICHARD P. HALLION
Chief Scientist of the Air Force	EDWARD A. FEIGENBAUM
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Chief, National Guard Bureau	LT. GEN. EDWARD D. BACA
Surgeon General of the Air Force	LT. GEN. EDGAR R. ANDERSON, JR.
Chief, Chaplains	MAJ. GEN. ARTHUR S. THOMAS
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Commander, Air Force Legal Services Agency	(VACANCY)
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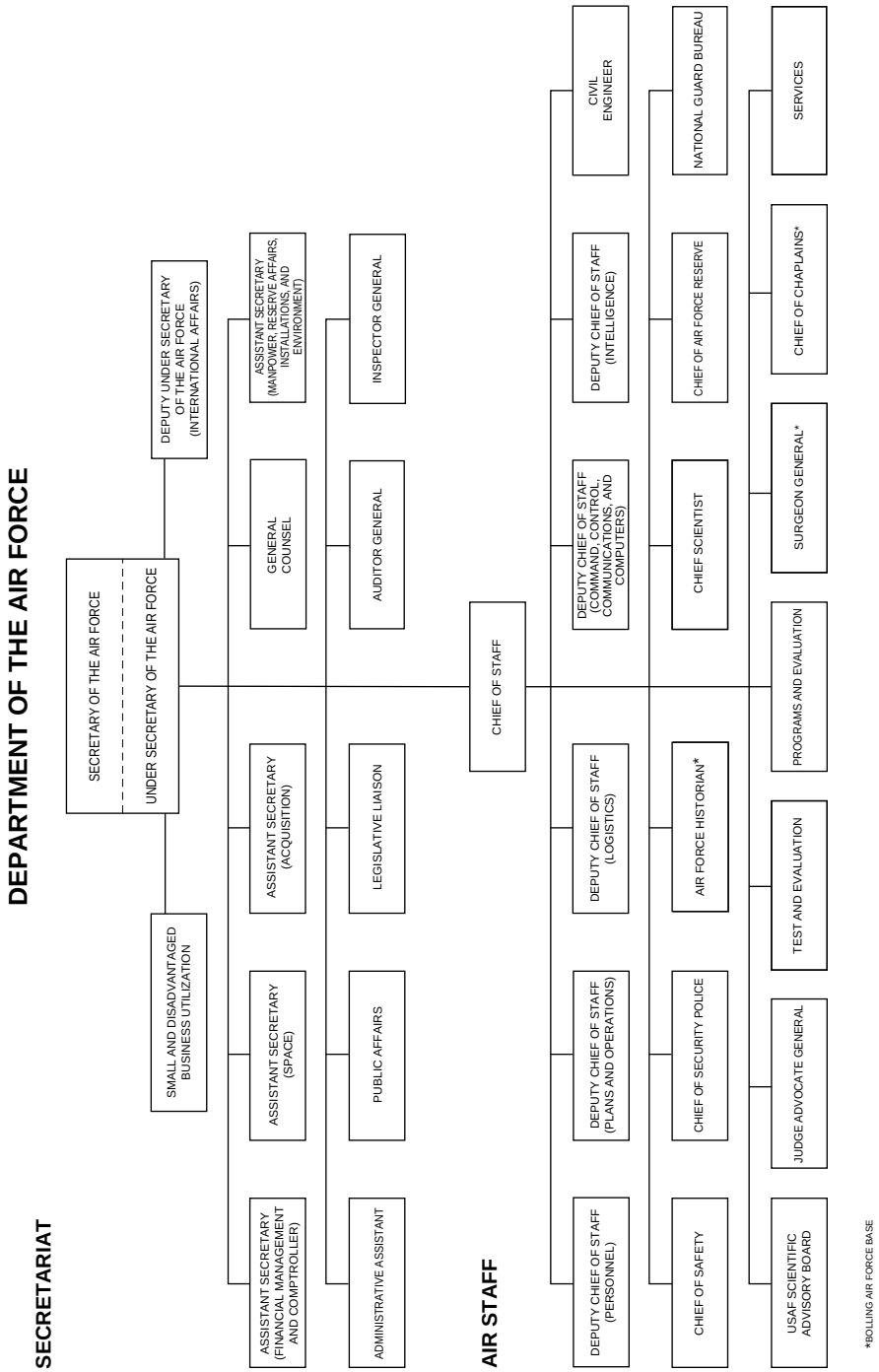
Deputy Chief of Staff (Plans and Operations)	MAJ. GEN. RALPH E. EBERHART
Deputy Chief of Staff (Logistics)	MAJ. GEN. GEORGE T. BABBITT, JR.
Deputy Chief of Staff (Command, Control, Communications, and Computers)	LT. GEN. JOHN S. FAIRFIELD
Assistant Chief of Staff (Intelligence)	MAJ. GEN. JOHN P. CASCIANO
Commander, 497th Intelligence Group	COL. JAMES M. SULLIVAN
Director of Assessments, National Air Intelligence Center	ROBERT S. BOYD
Major Commands:	
Air Combat Command (Langley Air Force Base, VA 23665–2788)	GEN. JOSEPH W. RALSTON
Air Force Materiel Command (Wright-Patterson Air Force Base, OH 45433–5001)	GEN. HENRY VICCELLIO, JR.
Air Mobility Command (Scott Air Force Base, IL 62225–5363)	GEN. ROBERT L. RUTHERFORD
Air Force Space Command (Peterson Air Force Base, CO 80914–4020)	GEN. JOSEPH W. ASHY
Air Force Special Operations Command (Hurlburt Field, FL 32544–5273)	MAJ. GEN. JAMES L. HOBSON, JR.
Air Education and Training Command (Randolph Air Force Base, TX 78150–4324)	GEN. BILLY J. BOLES

Overseas Commands:	
Pacific Air Forces (Hickam Air Force Base, HI 96853–5420)	GEN. JOHN G. LORBER
U.S. Air Forces in Europe (APO AE 09094–0501)	GEN. RICHARD E. HAWLEY
Named Activities:	
Air Force Office of Colonel Matters (Washington, DC 20330–1040)	COL. JOHN M. SPEIGEL
Air Force Office of General Officer Matters (Washington, DC 20330–1040)	COL. T. MICHAEL MOSELEY
Air Force Office of Senior Executive Matters (Washington, DC 20330–1040)	KAREN L. BINGO
Field Operating Agencies:	
Air Force Audit Agency (Washington, DC 20330–1125)	JACKIE CRAWFORD
Air Force Base Conversion Agency (Arlington, VA 22209–2808)	ALAN K. OLSEN
Air Force Center for Environmental Excellence (Brooks Air Force Base, TX 78235–5318)	J.B. COLE
Air Force Civil Engineer Support Agency (Tyndall Air Force Base, FL 32403–5319)	COL. DONALD J. THOMAS
Air Force Civilian Personnel Management Center (Randolph Air Force Base, TX 78150–4530)	JOHN R. GRAHAM
Air Force Command, Control, Communications, and Computer Agency (Scott Air Force Base, IL 62225–5222)	(VACANCY)
Air Force Cost Analysis Agency (Arlington, VA 22202–4306)	COL. GORDON D. KAGE
Air Force Doctrine Center (Langley Air Force Base, VA 23622–2722)	COL. ROBERT D. COFFMAN
Air Force Flight Standards Agency (Washington, DC 20330–1480)	COL. DENNIS TRAYNOR
Air Force Frequency Management Agency (Arlington, VA 22203–1613)	LT. COL. WILLIAM A. BELOTE
Air Force Historical Research Agency (Maxwell Air Force Base, AL 36112–6424)	COL. RICHARD RAUSCHKOLB
Air Force Inspection Agency (Kirtland Air Force Base, NM 87117–5670)	COL. ROBERT M. MURDOCK
Air Force Legal Services Agency (Bolling Air Force Base, Washington, DC 20332	(VACANCY)
Air Force Logistics Management Agency (Maxwell Air Force Base, Gunter Annex, AL 36114–3236)	COL. RUSSELL G. STAFFORD
Air Force Management Engineering Agency (Randolph Air Force Base, TX 78150–4451)	COL. CHARLES F. DIBRELL
Air Force Medical Operations Agency (Bolling Air Force Base, Washington, DC 20332–5113)	MAJ. GEN. CHARLES H. ROADMAN II
Air Force Medical Support Agency (Brooks Air Force Base, TX 78235–5121)	COL. RICHARD RUSHMORE
Air Force Military Personnel Center (Randolph Air Force Base, TX 78150–4703)	MAJ. GEN. WILLIAM B. DAVITTE

Air Force News Agency (Kelly Air Force Base, TX 78241–5601)	COL. TEDDY G. TILMA
Air Force Office of Special Investigations (Bolling Air Force Base, Washington, DC 20332–0001)	BRIG. GEN. ROBERT A. HOFFMANN
Air Force Operations Group (Washington, DC 20330–1480)	COL. ALFRED P. MCCRACKEN
Air Force Personnel Operations Agency (Washington, DC 20330–1040)	STEVE N. SMITH
Air Force Program Executive Office (Washington, DC 20330–1060)	(VACANCY)
Air Force Real Estate Agency (Bolling Air Force Base, Washington, DC 20332–5107)	WILLIAM E. EDWARDS
Air Force Reserve (Robins Air Force Base, GA 31098–1635)	MAJ. GEN. JAMES E. SHERRARD III
Air Force Review Boards Agency (Washington, DC 20330–1661)	JOE G. LINEBERGER
Air Force Safety Agency (Norton Air Force Base, CA 92409–7001)	COL. JOHN R. CLAPPER
Air Force Security Police Agency (Kirtland Air Force Base, NM 87117–5664)	COL. JOHN E. KILLEN
Air Force Services Agency (Randolph Air Force Base, TX 78150–4755)	COL. DAVID F. HONEYCUTT
Air Force Studies and Analyses Agency (Washington, DC 20330–1570)	COL. THOMAS A. CARDWELL III
Air Force Technical Applications Center (Patrick Air Force Base, FL 32925–3002)	COL. GLEN D. SHAFFER
Air Intelligence Agency (San Antonio, TX 78243–7009)	MAJ. GEN. JOHN P. CASCIANO
Air National Guard Readiness Center (Andrews Air Force Base, MD 20331–5157)	BRIG. GEN. LARRY K. ARNOLD
Air Reserve Personnel Center (Denver, CO 80280–5400)	COL. JAMES WHITE, JR.
Air Weather Service (Scott Air Force Base, IL 62225–5206)	COL. FRANK MISCIASCI
Center for Air Force History (Bolling Air Force Base, Washington, DC 20332–4113)	JACOB NEUFELD
Joint Services Survival, Evasion, Resistance, and Escape Agency (Fort Belvoir, VA 22060–5788)	COL. ROBERT C. BONN, JR.
Air Force Pentagon Communications Agency (Washington, DC 20330–1600)	COL. STEPHEN E. ANNO
Direct Reporting Units:	
11th Support Wing (Bolling Air Force Base, Washington, DC 20332–5100)	COL. STEVEN A. ROSER
Air Force Operational Test and Evaluation Center (Kirtland Air Force Base, NM 87117–5558)	MAJ. GEN. GEORGE B. HARRISON
U.S. Air Force Academy (USAFA, CO 80840–5001)	LT. GEN. PAUL E. STEIN

The Department of the Air Force is responsible for defending the peace and security of the United States through control and exploitation of air and space.


DEPARTMENT OF THE AIR FORCE
SECRETARIAT
SECRETARY OF THE AIR FORCE
UNDER SECRETARY OF THE AIR FORCE
DEPUTY UNDER SECRETARY OF THE AIR FORCE (INTERNATIONAL AFFAIRS)
SMALL AND DISADVANTAGED BUSINESS UTILIZATION
ASSISTANT SECRETARY (FINANCIAL MANAGEMENT AND COMPTROLLER)
ASSISTANT SECRETARY (SPACE)
ASSISTANT SECRETARY (ACQUISITION)
GENERAL COUNSEL
ASSISTANT SECRETARY (MANPOWER, RESERVE AFFAIRS, INSTALLATIONS, AND ENVIRONMENT)
ADMINISTRATIVE ASSISTANT
PUBLIC AFFAIRS
LEGISLATIVE LIAISON
AUDITOR GENERAL
INSPECTOR GENERAL
AIR STAFF
CHIEF OF STAFF
DEPUTY CHIEF OF STAFF (PERSONNEL)
DEPUTY CHIEF OF STAFF (PLANS AND OPERATIONS)
DEPUTY CHIEF OF STAFF (LOGISTICS)
DEPUTY CHIEF OF STAFF (COMMAND, CONTROL, COMMUNICATIONS, AND COMPUTERS)
DEPUTY CHIEF OF STAFF (INTELLIGENCE)
CIVIL ENGINEER
CHIEF OF SAFETY
CHIEF OF SECURITY POLICE
AIR FORCE HISTORIAN*
CHIEF SCIENTIST
CHIEF OF AIR FORCE RESERVE
NATIONAL GUARD BUREAU
USAF SCIENTIFIC ADVISORY BOARD
JUDGE ADVOCATE GENERAL
TEST AND EVALUATION
PROGRAMS AND EVALUATION
SURGEON GENERAL*
CHIEF OF CHAPLAINS*
SERVICES
*BOLLING AIR FORCE BASE

The Department of the Air Force (USAF) was established as part of the National Military Establishment by the National Security Act of 1947 (61 Stat. 502) and came into being on September 18, 1947. The National Security Act Amendments of 1949 redesignated the National Military Establishment as the Department of Defense, established it as an executive department, and made the Department of the Air Force a military department within the Department of Defense (63 Stat. 578). The Department of the Air Force is separately organized under the Secretary of the Air Force. It operates under the authority, direction, and control of the Secretary of Defense (10 U.S.C. 8010). The Department consists of the Office of the Secretary of the Air Force, the Air Staff, and field organizations.

OFFICE OF THE SECRETARY

The Office of the Secretary consists of the offices of the Under Secretary, four Assistant Secretaries, the General Counsel, the Administrative Assistant, Legislative Liaison, Public Affairs, International Affairs, Small and Disadvantaged Business Utilization, the Auditor General, and the Inspector General of the Air Force. The heads of these offices are staff advisers to the Secretary for functions the Secretary assigns to them.

The Department of the Air Force is administered by the Secretary of the Air Force, who is responsible for and has the authority to conduct all affairs of the Department. The Secretary's responsibilities include matters pertaining to organization, training, logistical support, maintenance, welfare of personnel, administrative, recruiting, research and development, and other activities prescribed by the President or the Secretary of Defense. The principal assistant to the Secretary is the Under Secretary, who acts with the full authority of the Secretary on all affairs of the Department.

AIR STAFF

The mission of the Air Staff is to furnish professional assistance to the Secretary, Under Secretary, and Assistant Secretaries of the Air Force and to the Chief of Staff in executing their responsibilities.

Structure The Air Staff is a management headquarters functional organization under the Chief of Staff, United States Air Force. Titles throughout all organizational levels reflect functions involved.

Functions and Activities Air Staff functions are specialized into well-defined areas to effect the management principles of functionality, integration, flexibility, simplicity, and decentralization. The Air Staff retains those management functions that legally cannot be delegated or decentralized, are needed by the Secretary and Chief of Staff, are essential to respond promptly to the Secretary of Defense, or are required to determine the design and structure of the Air Force in the future.

Chief of Staff The Chief of Staff is directly responsible to the Secretary of the Air Force for the efficiency and operational readiness of the USAF. He is a member of the Joint Chiefs of Staff (JCS) of the Department of Defense. The Chief of Staff is assisted by the Vice Chief of Staff in all areas of responsibility except JCS. The Assistant Vice Chief of Staff assists the Chief and Vice Chief in the discharge of their duties.

Special Staff The Special Staff is an adjunct to the Chief of Staff, independent of the basic staff structure, and provides advisory and support services to both the