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# DEPARTMENT OF THE AIR FORCE*

*1670 Air Force Pentagon, Washington, DC 20330–1670*
*Phone, 703–697–6061. Internet, www.af.mil.*

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|---|---|
| SECRETARY OF THE AIR FORCE | MICHAEL DOMINGUEZ, *Acting* |
| Under Secretary of the Air Force | (VACANCY) |
| Deputy Under Secretary (International Affairs) | BRUCE S. LEMKIN |
| Assistant Secretary (Manpower, Reserve Affairs, Installations, and Environment) | MICHAEL DOMINGUEZ |
| Assistant Secretary (Installations, Environment and Logistics) | NELSON F. GIBBS |
| Assistant Secretary (Financial Management and Comptroller of the Air Force) | JOHN G. VONGLIS |
| Assistant Secretary (Acquisition) | (VACANCY) |
| Assistant Secretary (Warfighting Integration and Chief Information Officer | LT. GEN. WILLIAM T. HOBBINS |
| General Counsel | MARY L. WALKER |
| Inspector General of the Air Force | LT. GEN. STEVEN R. POLK |
| Administrative Assistant to the Secretary | WILLIAM A. DAVIDSON |
| Auditor General of the Air Force | ROBERT E. DAWES |
| Director, Legislative Liaison | MAJ. GEN. SCOTT S. CUSTER |
| Director, Public Affairs | BRIG. GEN. FREDERICK F. ROGGERO |
| Chief of Staff | GEN. JOHN P. JUMPER |
| Vice Chief of Staff | GEN. T. MICHAEL MOSELEY |
| Assistant Vice Chief of Staff | MAJ. GEN. KEVIN P. CHILTON, *Acting* |
| Deputy Chief of Staff (Plans and Programs) | LT. GEN. STEPHEN G. WOOD |
| Deputy Chief of Staff (Personnel) | LT. GEN. ROGER A. BRADY |
| Deputy Chief of Staff (Air and Space Operations) | LT. GEN. RONALD E. KEYS |
| Deputy Chief of Staff (Warfighting Integration) | LT. GEN. WILLIAM T. HOBBINS |
| Deputy Chief of Staff (Installations and Logistics) | LT. GEN. DONALD J. WETEKAM |
| Chief Master Sergeant of the Air Force | CMSGT. GERALD R. MURRAY |
| Chief of Safety | MAJ. GEN. M.L. MCFANN |
| Director of Test and Evaluation | JOHN T. MANCLARK |
| Chairman, USAF Scientific Advisory Board | DANIEL HASTINGS |
| Air Force Historian | CLARENCE R. ANDEREGG |
| Chief Scientist of the Air Force | ALEXANDER H. LEVIS |
| Chief, Air Force Reserve | LT. GEN. JOHN A. BRADLEY |
| Director, National Guard Bureau | LT. GEN. DANIEL JAMES III |
| Surgeon General of the Air Force | LT. GEN. GEORGE PEACH TAYLOR, JR. |
| Chief of the Chaplain Service | MAJ. GEN. CHARLES C. BALDWIN |
| Judge Advocate General | (VACANCY) |

*__Editorial note:__ Updated information for this Department's activities and programs was not submitted in time for inclusion.

*The Department of the Air Force is responsible for defending the United States through control and exploitation of air and space.*

The Department of the Air Force (USAF) was established as part of the National Military Establishment by the National Security Act of 1947 (61 Stat. 502) and came into being on September 18, 1947. The National Security Act Amendments of 1949 redesignated the National Military Establishment as the Department of Defense, established it as an executive department, and made the Department of the Air Force a military department within the Department of Defense (63 Stat. 578). The Department of the Air Force is separately organized under the Secretary of the Air Force. It operates under the authority, direction, and control of the Secretary of Defense (10 U.S.C. 8010). The Department consists of the Office of the Secretary of the Air Force, the Air Staff, and field organizations.

**Secretary** The Secretary is responsible for matters pertaining to organization, training, logistical support, maintenance, welfare of personnel, administrative, recruiting, research and development, and other activities prescribed by the President or the Secretary of Defense.

**Air Staff** The mission of the Air Staff is to furnish professional assistance to the Secretary, the Under Secretary, the Assistant Secretaries, and the Chief of Staff in executing their responsibilities.

**Field Organizations** The major commands, field operating agencies, and direct reporting units together represent the field organizations of the Air Force. These are organized primarily on a functional basis in the United States and on an area basis overseas. These commands are responsible for accomplishing certain phases of the worldwide activities of the Air Force. They also are responsible for organizing, administering, equipping, and training their subordinate elements for the accomplishment of assigned missions.

## Major Commands

### The Continental U.S. Commands

**Air Combat Command** This Command operates Air Force bombers and CONUS-based, combat-coded fighter and attack aircraft. It organizes, trains, equips, and maintains combat-ready forces for rapid deployment and employment while ensuring strategic air defense forces are ready to meet the challenges of peacetime air sovereignty and wartime air defense.

**Air Force Materiel Command** This Command advances, integrates, and uses technology to develop, test, acquire, and sustain weapons systems. It also performs single-manager continuous product and process improvement throughout a product's life cycle.

**Air Mobility Command** This Command provides airlift, air refueling, special air mission, and aeromedical evacuation for U.S. forces. It also supplies forces to theater commands to support wartime tasking.

**Air Force Reserve Command** This Command supports the Air Force mission of defending the Nation through control and exploitation of air and space. It plays an integral role in the day-to-day Air Force mission and is not a force held in reserve for possible war or contingency operations.

**Air Force Space Command** This Command operates space and ballistic missile systems, including ballistic missile warning, space control, spacelift, and satellite operations.

**Air Force Special Operations Command** This Command provides the air component of U.S. Special Operations Command, deploying specialized air power and delivering special operations combat power.

**Air Education and Training Command** This Command recruits, assesses, commissions, educates, and trains Air Force enlisted and officer personnel. It provides basic military training, initial and advanced technical training, flying

training, and professional military and degree-granting professional education. The Command also conducts joint, medical service, readiness, and Air Force security assistance training.

**Major Commands**

| Command | Address | Commander |
|---|---|---|
| Air Combat Command | Langley AFB, VA 23665–2788 | Gen. Ralph E. Eberhart |
| Air Education and Training Command | Randolph AFB, TX 78150–4324 | Gen. Donald G. Cook |
| Air Force Materiel Command | Wright-Patterson AFB, OH 45433–5001 | Gen. Lester Lyles |
| Air Force Reserve Command | Robins AFB, GA 31098–1635 | Lt. Gen. James E. Sherrard III |
| Air Force Space Command | Peterson AFB, CO 80914–4020 | Gen. Richard B. Myers |
| Air Force Special Operations Command | Hurlburt Field, FL 32544–5273 | Maj. Gen. Charles R. Holland |
| Air Mobility Command | Scott AFB, IL 62225–5310 | Gen. Charles T. Robertson, Jr. |

### Overseas Commands

**Pacific Air Forces** The Command is responsible for planning, conducting, and coordinating offensive and defensive air operations in the Pacific and Asian theaters.

**United States Air Forces in Europe** The Command plans, conducts, controls, coordinates, and supports air and space operations to achieve United States national and NATO objectives.

**Overseas Commands**

| Command | Address | Commander |
|---|---|---|
| Pacific Air Forces | Hickam AFB, HI 96853–5420 | Gen. Patrick K. Gamble |
| U.S. Air Forces in Europe | APO AE 09094–0501 | Gen. John P. Jumper |

## Field Activities

**Air National Guard** The Center performs the operational and technical tasks associated with manning, equipping, and training Air National Guard units to required readiness levels.

**Base Closures** The Agency serves as the Federal real property disposal agent and provides integrated executive management for Air Force bases in the United States as they are closed under the delegated authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990.

**Communications** The Agency ensures that command, control, communications, and computer systems used by USAF warfighters are integrated and interoperable. It develops and validates $C^4$ architectures, technical standards, technical reference codes, policies, processes and procedures, and technical solutions, supporting information superiority through technical excellence.

**Emergency Preparedness** The Office is responsible for Air Force-related national security emergency preparedness functions, including military support to civil authorities, civil defense, and law enforcement agencies and planning for continuity of operations during emergencies.

**Engineering** The Agency maximizes Air Force civil engineers' capabilities in base and contingency operations by providing tools, practices, and professional support for readiness, training, technical support, management practices, automation support, vehicles and equipment, and research, development, and acquisition consultation.

**Environmental Quality** The Center provides the Air Force with services in environmental remediation, compliance, planning, and pollution prevention, as well as construction management and facilities design.

**Flight Standards** The Agency performs worldwide inspection of airfields, navigation systems, and instrument approaches. It provides flight standards to develop Air Force instrument requirements, and certifies procedures and directives for cockpit display and

navigation systems. It also provides air traffic control and airlift procedures and evaluates air traffic control systems and airspace management procedures.

**Historic Publications** The Office researches, writes, and publishes books and other studies on Air Force history and provides historical support to Air Force headquarters.

**Historical Research** The Agency serves as a repository for Air Force historical records and provides research facilities for scholars and the general public.

**Intelligence** The Agency provides intelligence services to support Air Force operations through flexible collection, tailored air and space intelligence, weapons monitoring, and information warfare products and services.

**Medical Operations** The Agency assists the USAF Surgeon General in developing plans, programs, and policies for the medical service, aerospace medicine, clinical investigations, quality assurance, health promotion, family advocacy, bioenvironmental engineering, military public health, and radioactive material management.

**Modeling and Simulation** The Agency implements policies and standards and supports field operations in the areas of modeling and simulation.

**News** The Agency gathers information and packages and disseminates electronic and printed news and information products. It manages and operationally controls Air Force Internal Information, the Army and Air Force Hometown News Service, the Air Force Broadcasting Service, and the Air Force Armed Forces Radio and Television outlets worldwide; operates the Air Force hotline; and provides electronic information through the Air Force bulletin board and the Internet.

**Nuclear Weapons Monitoring** The Air Force Technical Applications Center monitors compliance with various nuclear treaties. It provides real-time reporting of nuclear weapons tests and operates a global network of sensors and analytical laboratories to monitor foreign nuclear activity. It conducts research and development of proliferation detection technologies for all weapons of mass destruction.

**Real Estate** The Agency acquires, manages, and disposes of land for the Air Force worldwide and maintains a complete land and facilities inventory.

**Weather Services** The Service provides centralized weather services to the Air Force, Army joint staff, designated unified commands, and other agencies, ensuring standardization of procedures and interoperability within the USAF weather system and assessing its technical performance and effectiveness.

**Field Operating Agencies**

| Agency | Address | Commander/Director |
|---|---|---|
| Air Force Agency for Modeling and Simulation | Orlando, FL 32826–3276 | Col. Jimmy H. Wilson |
| Air Force Audit Agency | Washington, DC 20330–1125 | Jackie R. Crawford |
| Air Force Base Conversion Agency | Arlington, VA 22209–2808 | (Vacancy) |
| Air Force Center for Environmental Excellence | Brooks AFB, TX 78235–5318 | Gary M. Erickson |
| Air Force Center for Quality and Management Innovation | Randolph AFB, TX 78150–4451 | (Vacancy) |
| Air Force Civil Engineer Support Agency | Tyndall AFB, FL 32403–5319 | Col. Donald J. Thomas |
| Air Force Cost Analysis Agency | Arlington, VA 22202–4306 | Robert F. Hale |
| Air Force Flight Standards Agency | Washington, DC 20330–1480 | (Vacancy) |
| Air Force Historical Research Agency | Maxwell AFB, AL 36112–6424 | Col. Richard Rauschkolb |
| Air Force History Support Office | Bolling AFB, Washington, DC 20332–4113 | Jacob Neufeld |
| Air Force Inspection Agency | Kirtland AFB, NM 87117–5670 | (Vacancy) |
| Air Force Legal Services Agency | Bolling AFB, Washington, DC 20332 | Col. Richard F. Rohenberg |
| Air Force Logistics Management Agency | Maxwell AFB, AL 36114–3236 | Col. Russell G. Stafford |
| Air Force Medical Operations Agency | Bolling AFB, Washington, DC 20332–7050 | Maj. Gen. Earl W. Mabry II |
| Air Force Medical Support Agency | Brooks AFB, TX 78235–5121 | Col. Richard Rushmore |
| Air Force National Security Emergency Preparedness Office | Washington, DC 20330–1480 | Col. Bob Manning |
| Air Force News Agency | Kelly AFB, TX 78241–5601 | Col. Teddy G. Tilma |
| Air Force Office of Special Investigations | Bolling AFB, Washington, DC 20332–6000 | Brig. Gen. Francis X. Taylor |
| Air Force Operations Group | Washington, DC 20330–1480 | Col. James Shechan |
| Air Force Pentagon Communications Agency | Washington, DC 20330–1600 | Col. Richard Hange |

**Field Operating Agencies**—Continued

| Agency | Address | Commander/Director |
|---|---|---|
| Air Force Personnel Center | Randolph AFB, TX 78150–4703 | Maj. Gen. Donald A. Lamontagne |
| Air Force Personnel Operations Agency | Washington, DC 20330–1040 | Brig. Gen. John F. Regni |
| Air Force Program Executive Office | Washington, DC 20330–1060 | (Vacancy) |
| Air Force Real Estate Agency | Bolling AFB, Washington, DC 20332–5107 | William E. Edwards |
| Air Force Review Boards Agency | Washington, DC 20330–1661 | Joe G. Lineberger |
| Air Force Safety Center | Kirtland AFB, NM 87117 | Maj. Gen. Francis C. Gideon, Jr. |
| Air Force Services Agency | Randolph AFB, TX 78150–4755 | Col. David F. Honeycutt |
| Air Force Studies and Analyses Agency | Washington, DC 20330–1570 | Col. Thomas A. Cardwell III |
| Air Force Technical Applications Center | Patrick AFB, FL 32925–3002 | (Vacancy) |
| Air Intelligence Agency | San Antonio, TX 78243–7009 | Brig. Gen. John R. Baker |
| Air National Guard Readiness Center | Andrews AFB, MD 20331–5157 | (Vacancy) |
| Air Weather Service | Scott AFB, IL 62225–5206 | Col. Charles French |
| Joint Services Survival, Evasion, Resistance, and Escape Agency | Fort Belvoir, VA 22060–5788 | Col. Robert C. Bonn, Jr. |

## Direct Reporting Units

**Air Force Communication and Information Center** The Center applies information technology to improve operations processes and manages all Air Force information technology systems.

**Air Force Doctrine Center** The Center develops and publishes basic and operational level doctrine for the Air Force. It provides USAF input into joint and multinational doctrine development, ensures that Air Force doctrine is consistent with policy and joint doctrine, and serves as the Air Force's primary source of expertise for military operations other than war doctrine and strategy development as well as training, education, exercises, and simulations.

**Air Force Operational Test and Evaluation Center** The Center plans and conducts test and evaluation procedures to determine operational effectiveness and suitability of new or modified USAF systems and their capacity to meet mission needs.

**Air Force Security Forces Center** The Center ensures quick and effective security responses to protect U.S. personnel around the globe.

**Eleventh Wing** The Wing provides support for Headquarters Air Force and other Air Force units in the National Capital Region, including day-to-day operations of Bolling Air Force Base. The Wing plans and directs the Air Force Band and the Air Force Honor Guard support to ceremony activities of the Air Force Chief of Staff, the Air Force Secretary, the White House, and Arlington National Cemetery.

**U.S. Air Force Academy** The Academy provides academic and military instruction and experience to prepare future USAF career officers. Graduates receive Bachelor of Science degrees in 1 of 26 academic majors and commissions as second lieutenants.

**Direct Reporting Units**

| Unit | Address | Commander |
|---|---|---|
| 11th Wing | Bolling AFB, Washington, DC 20332–0101 | Col. Duane W. Deal |
| Air Force Communications and Information Center | Washington, DC 20330–1250 | Lt. Gen. William J. Donahue |
| Air Force Doctrine Center | Maxwell AFB, AL 36112–6335 | Maj. Gen. Timothy A. Kinnan |
| Air Force Operational Test and Evaluation Center | Kirtland AFB, NM 87117–5558 | Maj. Gen. Jeffrey G. Cliver |
| Air Force Security Forces Center | Lackland AFB, TX 78236–5226 | Brig. Gen. Richard A. Coleman, Jr. |
| U.S. Air Force Academy | CO 80840–5001 | Lt. Gen. Tad J. Oelstrom |

**For further information concerning the Department of the Air Force, contact the Office of the Director of Public Affairs, Department of the Air Force, 1670 Air Force Pentagon, Washington, DC 20330–1670. Phone, 703–697–6061. Internet, www.af.mil.**