

DEPARTMENT OF HOMELAND SECURITY

Washington, DC 20528

Phone, 202-282-8000. Internet, www.dhs.gov.

SECRETARY OF HOMELAND SECURITY

JANET NAPOLITANO

DEPUTY SECRETARY

JANE HOLL LUTE

Chief of Staff for Policy

NOAH KROLOFF

Chief of Staff for Operations

JAN LESHER

Directorates:

Federal Emergency Management Agency

Administrator

W. CRAIG FUGATE

Deputy Administrator/Chief Operating Officer

DAVID GARRATT, *Acting*

Deputy Administrator, National Preparedness

TIMOTHY MANNING

Assistant Administrator, Disaster Operations

CARWILE WILLIAMS

Assistant Administrator, Disaster Assistance

JAMES W. WALKER

Management

Under Secretary

ELAINE C. DUKE

Deputy Under Secretary

SHARIE BORBEAU

Chief Administrative Services Officer

DONALD G. BATHURST

Chief Human Capital Officer

JEFF NEAL

Chief Information Officer

MARGIE GRAVES, *Acting*

Chief Procurement Officer

RICHARD GUNDERSON, *Acting*

Chief Security Officer

JERRY WILLIAMS

Chief Financial Officer

PEGGY SHERRY, *Acting*

National Preparedness and Programs

Under Secretary

RAND BEERS

Deputy Under Secretary

PHILLIP REITINGER

Assistant Secretary, Infrastructure

JAMES SNYDER

Assistant Secretary, Cyber Security and
Communications

GREGORY SCHAFFER

Assistant Secretary, Intergovernmental
Programs

JULIETTE KAYYEM

Policy

Assistant Secretary

DAVID HAEYMAN

Deputy Assistant Secretary

ESTHER OLAVARRIA

Special Adviser, Asylum and Refugee Affairs

IGOR V. TIMOFEYEV

Executive Director, Homeland Security

REBECCA SHARP

Advisory Council

Director, Immigration Statistics

MICHAEL HOEFER

Assistant Secretary, Office of International
Affairs

ALAN BERSIN

Assistant Secretary, Private Sector Coordination

BRIDGER MCGAW, *Acting*

Assistant Secretary, Strategic Plans

(VACANCY)

Science and Technology

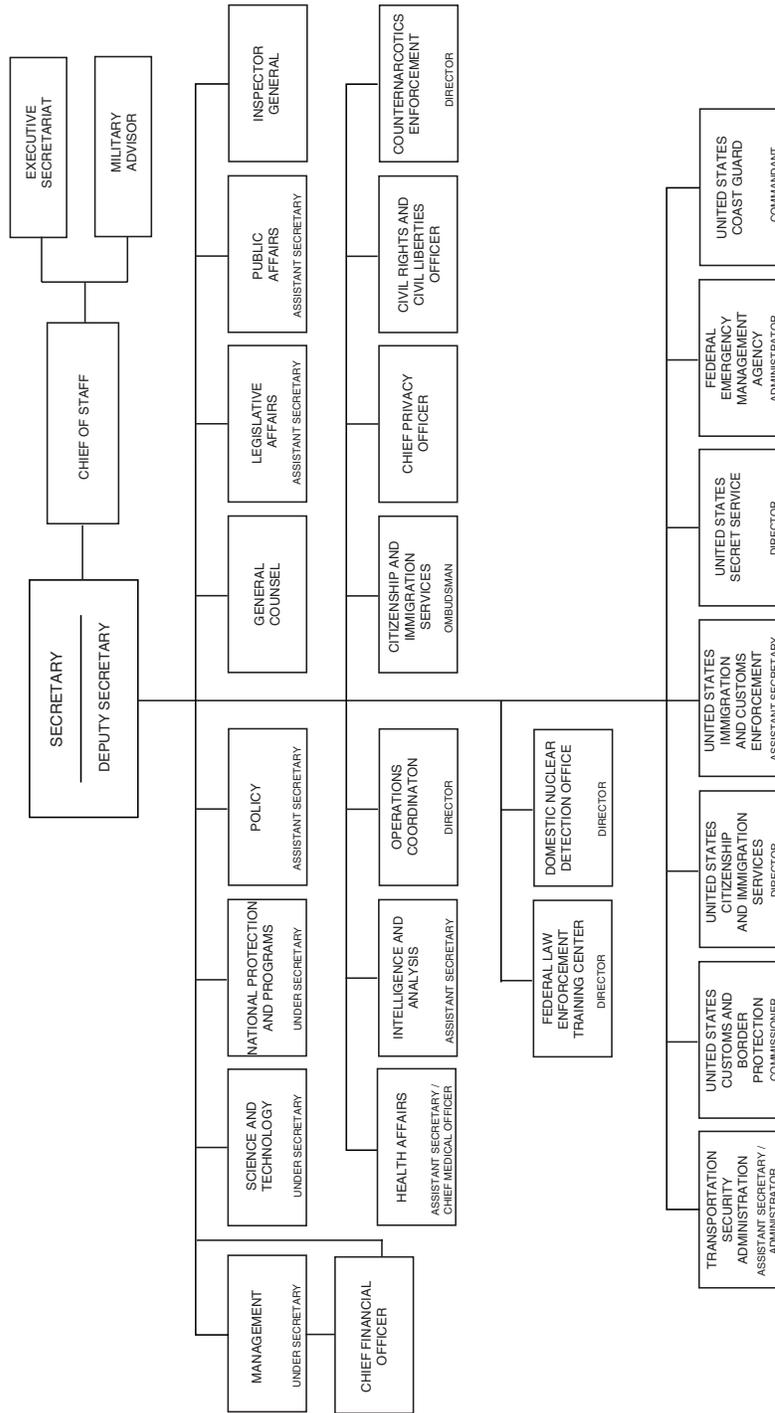
Under Secretary

BRADLEY BUSWELL, *Acting*

Director, Operations Analysis	ERVIN KAPOS
Director, Corporate Communications	DANIEL DAYTON
Director, Interagency Programs	RANDALL ZELLER
Director, International Cooperative	LILIA RAMIREZ
<i>Program Office</i>	
Director, Strategy, Policy, and Budget	RICHARD WILLIAMS
Director, Test and Evaluation and Standards	GARY CARTER
Director, Business Operations, Services, and Human Capital	DOUGLAS M. SMITH
Director, Special Programs	KEVIN KIRSCH
Director, Innovation/Homeland Security Advanced Research Projects Agency	ROGER MCGINNIS
Director, Research	STARNES WALKER
Director, Transition	RICH KIKLA
Components:	
Director, United States Citizenship and Immigration Services	MICHAEL AYLES, <i>Acting</i>
Ombudsman, United States Citizenship and Immigration Services	RICHARD FLOWERS, <i>Acting</i>
Civil Rights and Civil Liberties Officer	TIMOTHY J. KEEFER, <i>Acting</i>
Commandant, United States Coast Guard	THAD W. ALLEN
Director, Office of Counternarcotics Enforcement	JOHN LEECH, <i>Acting</i>
Commissioner, Customs and Border Protection	JAYSON AHERN, <i>Acting</i>
Director, Domestic Nuclear Detection Office	CHUCK GALLAWAY, <i>Acting</i>
Executive Secretary, Executive Secretariat	PHIL MCNAMARA
Director, Federal Law Enforcement Training Center	CONNIE L. PATRICK
General Counsel	IVAN K. FONG
Coordinator, Gulf Coast Region Recovery and Rebuilding	JANET WOODKA
Assistant Secretary, Office of Health Affairs and Chief Medical Officer	JON R. KROHMER
Assistant Secretary, United States Immigration and Customs Enforcement	JOHN T. MORTON
Inspector General	RICHARD L. SKINNER
Under Secretary, Office of Intelligence and Analysis	BART JOHNSON, <i>Acting</i>
Assistant Secretary, Office of Legislative Affairs	CHANI WIGGINS
Senior Military Adviser	CHARLIE RAY
Director, Office of Operations Coordination	ROGER T. RUFFE, JR.
Chief Privacy Officer	MARY ELLEN CALLAHAN
Assistant Secretary, Office of Public Affairs	SEAN SMITH
Director, United States Secret Service	MARK J. SULLIVAN
Assistant Secretary, Transportation Security Administration	GALE ROSSIDES, <i>Acting</i>
White House Liaison	JACOB H. BRAUN

The Department of Homeland Security leads the unified national effort to secure America. It will prevent and deter terrorist attacks and protect against and respond to threats and hazards to the Nation. The Department will ensure safe and secure borders, welcome lawful immigrants and visitors, and promote the free-flow of commerce.

DEPARTMENT OF HOMELAND SECURITY



The Department of Homeland Security (DHS) was established by the Homeland Security Act of 2002, (6 U.S.C. 101 note). The Department came into existence on January 24, 2003, and is administered under the supervision and direction of the Secretary of Homeland Security.

Office of the Secretary

Secretary The Secretary is charged with developing and coordinating a comprehensive national strategy to strengthen the United States against terrorist threats or attacks. In fulfilling this effort, the Secretary will advise the President on strengthening U.S. borders, providing for intelligence analysis and infrastructure protection, improving the use of science and technology to counter weapons of mass destruction, and creating a comprehensive response and recovery division.

The Office of the Secretary oversees activities with other Federal, State, local, and private entities as part of a collaborative effort to strengthen our borders, provide for intelligence analysis and infrastructure protection, improve the use of science and technology to counter weapons of mass destruction, and to create a comprehensive response and recovery system. Within the Office, there are multiple offices that contribute to the overall homeland security mission.

Directorates

Federal Emergency Management Agency

Federal Emergency Management Agency (FEMA) is responsible for leading the effort to prepare the Nation for all hazards and effectively manage Federal response and recovery efforts following any national incident. FEMA also initiates proactive mitigation activities, trains first responders, and manages the National Flood Insurance Program.

Management Directorate The Directorate for Management is responsible for budget, appropriations, expenditure of funds, accounting and finance; procurement; human resources and personnel; information technology systems; facilities, property, equipment,

and other material resources; and identification and tracking of performance measurements relating to the responsibilities of the Department.

The Directorate for Management ensures that the Department's employees have well-defined responsibilities and that managers and their employees have effective means of communicating with one another, with other governmental and nongovernmental bodies, and with the public they serve.

National Preparedness and Programs

Directorate The Directorate for National Protection and Programs safeguards our critical information systems, borders, seaports, bridges, and highways by working with State, local, and private sector partners to identify threats, determine vulnerabilities, and target resources toward the greatest risks. Its functions include strengthening national risk management efforts for critical infrastructure and defining and advancing homeland security protection initiatives.

Policy Directorate The Policy Directorate develops and integrates policies, planning, and programs in order to better coordinate the Department's prevention, protection, response, and recovery missions. It is also responsible for coordinating departmentwide policies, programs, and planning; developing and communicating policies across multiple components of the homeland security network; and providing the basis and direction for departmentwide strategic planning and budget priorities.

Science and Technology Directorate

The Directorate for Science and Technology is the primary research and development arm of the Department. The Directorate provides Federal, State, and local officials with the technology and capabilities to protect the homeland. Its strategic objectives are to develop and deploy systems to prevent, detect, and mitigate the consequences of chemical, biological, radiological, nuclear, and explosive attacks; develop equipment, protocols, and training procedures for response to and recovery from those attacks; enhance the

Department's and other Federal, State, local, and tribal agencies technical capabilities to fulfill their homeland security-related functions; and develop technical standards and establish certified laboratories to evaluate homeland security and emergency responder technologies for SAFETY Act certification.

Components

United States Citizenship and Immigration Services United States Citizenship and Immigration Services is responsible for the administration of immigration and naturalization adjudication functions and establishing immigration policies and priorities.

Citizenship and Immigration Services Ombudsman The Ombudsman provides recommendations for resolving individual and employer problems with United States Citizenship and Immigration Services in order to ensure national security and the integrity of the legal immigration system, increase efficiencies in administering citizenship and immigration services, and improve customer service.

Office for Civil Rights and Civil Liberties The Office provides legal and policy advice to Department leadership on civil rights and civil liberties issues, investigates and resolves complaints, and provides leadership to DHS Equal Employment Opportunity Programs.

United States Coast Guard The Coast Guard protects the public, the environment, and U.S. economic interests in the Nation's ports and waterways, along the coast, on international waters, or in any maritime region, as required, to support national security.

Office of Counternarcotics Enforcement The Office coordinates Federal policy and operations on interdicting the entry of illegal drugs into the United States and tracking and severing connections between illegal drug trafficking and terrorism.

United States Customs and Border Protection United States Customs and Border Protection is responsible for protecting our Nation's borders in order

to prevent terrorists and terrorist weapons from entering the United States, while facilitating the flow of legitimate trade and travel.

Domestic Nuclear Detection Office

The Office is responsible for developing a global nuclear detection architecture and acquiring and supporting the deployment of a domestic nuclear detection system to report any attempt to use nuclear or radiological material against the United States. The office also works to enhance the nuclear detection efforts of Federal, State, territorial, tribal, and local governments and the private sector to ensure a coordinated response to such threats.

Executive Secretariat The Executive Secretariat supports the Office of the Secretary, disseminates information and written communications within the Department, and develops, implements, and manages business processes for written communications and briefing materials. It also facilitates and manages communications with Federal agencies, the Homeland Security Council, the National Security Council, and other White House executive offices.

Federal Law Enforcement Training Center

The Center provides career-long training to law enforcement professionals from 81 Federal agencies and State, local, and international law enforcement agencies to help them fulfill their responsibilities safely and proficiently.

Chief Financial Officer The Chief Financial Officer oversees all financial management activities relating to the programs and operations of DHS, develops and maintains an integrated accounting and financial management system, and is responsible for financial reporting and internal controls.

Office of General Counsel The Office of General Counsel provides legal services for homeland security-related matters and ensures that DHS activities comply with all legal requirements.

Office of the Federal Coordinator for Gulf Coast Rebuilding The Office assists the gulf coast region with long-term planning and coordinates the Federal Government's response to

rebuild the gulf coast region devastated by Hurricanes Katrina and Rita.

Office of Health Affairs The Office is responsible for providing incident management guidance, coordinates the Department's bio defense activities, and ensures a unified approach to medical preparedness. The Office also develops and maintains workforce protection and occupational health standards for DHS employees.

United States Immigration and Customs Enforcement Immigration and Customs Enforcement is the largest investigative arm of DHS. It is responsible for identifying and shutting down vulnerabilities on the Nation's border and for economic, transportation, and infrastructure security.

Office of Inspector General The Inspector General is responsible for conducting and supervising audits, investigations, and inspections relating to the Department's programs and operations. It also recommends ways for the Department to carry out its responsibilities in the most effective, efficient, and economical manner possible.

Office of Intelligence and Analysis The Office is responsible for using information and intelligence from multiple sources to identify and assess current and future threats to the United States.

Office of Legislative Affairs The Office serves as the primary liaison to Members of Congress and their staffs, the White House and executive branch, and to other Federal agencies and governmental entities that have roles in assuring national security.

Senior Military Advisor The Senior Military Advisor is responsible for providing counsel to the Secretary and

department components relating to the facilitation, coordination, and execution of policy, procedures, and preparedness activities and operations between DHS and the Department of Defense.

Office of Operations Coordination The Office coordinates operational issues throughout the Department, integrates internal and external operations, conducts incident management, and facilitates staff planning and execution.

Chief Privacy Officer The Privacy Officer works to minimize the impact on the individual's privacy, particularly the individual's personal information and dignity, while achieving the Department's mission.

Office of Public Affairs The Office develops and implements a communications strategy and advises the Secretary and other DHS officials on how to effectively communicate issues and priorities of public interest.

United States Secret Service The Secret Service protects the President and other high-level officials and investigates counterfeiting and other financial crimes, including financial institution fraud, identity theft, and computer fraud and computer-based attacks on our Nation's financial, banking, and telecommunications infrastructure.

Transportation Security Administration The Transportation Security Administration protects the Nation's transportation systems to ensure freedom of movement for people and commerce.

Sources of Information

Electronic Access Additional information about the Department of Homeland Security is available electronically through the Internet at www.dhs.gov.

For further information concerning the Department of Homeland Security, contact the Office of Public Affairs, Department of Homeland Security, Washington, DC 20528. Phone, 202-282-8000. Internet, www.dhs.gov.

EDITORIAL NOTE: The Department of Housing and Urban Development did not meet the publication deadline for submitting updated information of its activities, functions, and sources of information as required by the automatic disclosure provisions of the Freedom of Information Act (5 U.S.C. 552(a)(1)(A)).

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

451 Seventh Street SW., Washington, DC 20410
Phone, 202-708-1422. Internet, www.hud.gov.

SECRETARY OF HOUSING AND URBAN DEVELOPMENT	SHAUN DONOVAN
DEPUTY SECRETARY	ROY SIMS (VACANCY)
Assistant Deputy Secretary for Field Policy and Management	
General Counsel	HELEN R. KANOVSKY
Assistant Secretary for Housing/Federal Housing Commissioner	DAVID STEVENS
Assistant Secretary for Community Planning and Development	MERCEDES M. MARQUEZ
Assistant Secretary for Public and Indian Housing	SANDRA B. HENRIQUEZ (VACANCY)
Assistant Secretary for Policy Development and Research	
Assistant Secretary for Fair Housing and Equal Opportunity	JOHN TRASVIÑA (VACANCY)
Assistant Secretary for Administration	(VACANCY)
Chief Financial Officer	(VACANCY)
General Deputy Assistant Secretary for Public Affairs	NEILL COLEMAN
Assistant Secretary for Congressional and Intergovernmental Relations	PETER KOVAR
President, Government National Mortgage Association	JOSEPH J. MURIN
Inspector General	KENNETH M. DONOHUE, SR. (VACANCY)
Assistant Deputy Secretary for Field Policy and Management	
Director, Office of Departmental Operations and Coordination	INEZ BANKS-DUBOSE
Chief Information Officer	JERRY E. WILLIAMS
Chief Procurement Officer	DAVE WILLIAMSON, <i>Acting</i>
Director, Office of Healthy Homes and Lead Hazard Control	JON GANT
Director, Office of Departmental Equal Employment Opportunity	LINDA BRADFORD-WASHINGTON
Director, Center for Faith-Based and Community Initiatives	MARK LINTON