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agency heads in efficient and appropriate compliance with the provisions of the Freedom of Information Act (5 U.S.C. 552); monitor implementation of 5 U.S.C. 552 throughout the agency and keep the Secretary, the General Counsel, and the Attorney General informed regarding agency performance in its implementation; recommend to the Secretary necessary adjustments to agency practices, policies, personnel, and funding to improve implementation of 5 U.S.C. 552; review and report to the Attorney General, through the Secretary, as the Attorney General may direct; and, facilitate public understanding of the purposes of the statutory exemptions contained in 5 U.S.C. 552.

(b) [Reserved]

§ 2.90 Chief Financial Officer.

- (a) The Chief Financial Officer, under the supervision of the Assistant Secretary for Administration pursuant to §§ 2.24(a)(3) and 2.24(a)(13), with due deference for delegations to other Departmental Management officials, and subject to the reservations in §2.24(b), is responsible for executing the duties enumerated for agency Chief Financial Officers in the Chief Financial Officers Act of 1990, Public Law 101–576, 31 U.S.C. 902, and additional specified duties, including:
- (1) Report directly to the Secretary of Agriculture regarding financial management matters.
- (2) Oversee all financial management activities relating to the programs and operations of the Department and component agencies.
- (3) Develop and maintain an integrated accounting and financial system for the Department and component agencies, including financial reporting and internal controls, which—
- (i) Complies with applicable accounting principles, standards, and requirements, and internal control standards;
- (ii) Complies with such policies and requirements as may be prescribed by the Director of the Office of Management and Budget (OMB);
- (iii) Complies with any other requirements applicable to such systems; and
- (iv) Provides for complete, reliable, consistent, and timely information which is prepared on a uniform basis

and which is responsive to the financial information needs of Department management and for the development and reporting of cost information, the integration of accounting and budgeting information, and the systematic measurement of performance.

- (4) Make recommendations to the Assistant Secretary for Administration regarding the selection of the Deputy Chief Financial Officer of the Department, and selection of principal financial officers of component agencies of the Department.
- (5) Direct, manage, and provide policy guidance and oversight of Department financial management personnel, activities, and operations, including:
- (i) Prepare and annually revise a Departmental plan to:
- (A) Implement the 5-year financial management plan prepared by the Director of OMB under 31 U.S.C. 3512(a)(3); and
- (B) Comply with the requirements established for agency financial statements under 31 U.S.C. 3515 and with the requirements for audits of Department financial statements established in 31 U.S.C. 3521(e) and (f).
- (ii) Develop Departmental financial management budgets, including the oversight and recommendation of approval of component agency financial management budgets.
- (iii) Recruit, select, and train personnel to carry out Departmental financial management functions.
- (iv) Approve and manage Departmental, and approve component agency, financial management systems design or enhancement projects.
- (v) Implement and approve Departmental, and approve component agency, asset management systems, including systems for cash management, credit management, debt collection, and property and inventory management and control.
- (6) Prepare and transmit, by not later than 60 days after the submission of the audit report required by 31 U.S.C. 3521(f), an annual report to the Secretary, the Assistant Secretary for Administration, and the Director of OMB, which shall include:
- (i) A description and analysis of the status of financial management of the Department.

- (ii) The annual financial statements prepared under 31 U.S.C. 3521.
- (iii) The audit report transmitted to the Secretary under 31 U.S.C. 3521.
- (iv) A summary of the reports on internal accounting and administrative control systems submitted to the President and the Congress under the amendments made by the Federal Managers' Financial Integrity Act of 1982 (31 U.S.C. 1113, 3512).
- (v) Other information the Secretary considers appropriate to inform fully the President and the Congress concerning the financial management of the Department.
- (7) Monitor the financial execution of the budget of the Department in relation to projected and actual expenditures, and prepare and submit to the Secretary timely performance reports.
- (8) Review, on a biennial basis, the fees, royalties, rent, and other charges imposed by the Department for services and things of value it produces, and make recommendations on revising those charges to reflect costs incurred by the Department in providing those services and things of value.
- (9) Access all records, reports, audits, reviews. documents, papers, ommendations, or other material that are the property of the Department or that are available to the Department, and that relate to programs and operations with respect to which the Chief Financial Officer has responsibilities, except that this grant allows no access greater than that permitted under any other law to records, reports, audits, reviews. documents, papers, recommendations, or other material of the Office of Inspector General.
- (10) Request such information or assistance as may be necessary for carrying out the duties and responsibilities granted by the Chief Financial Officers Act of 1990 (Pub. L. 101–576), from any Federal, State, or local governmental entity.
- (11) To the extent and in such amounts as may be provided in advance by appropriations acts, enter into contracts and other arrangements with public agencies and with private persons for the preparation of financial statements, studies, analyses, and other services, and making such payments as may be necessary to carry

- out the duties and prerogatives of the Chief Financial Officer.
- (12) Designate the Department's Comptroller of the Department Working Capital Fund.
- (13) Establish Departmental policies, standards, techniques, and procedures applicable to all USDA agencies for the following areas:
- (i) Development, maintenance, review and approval of all departmental, and review and approval of component agency, internal control, fiscal, financial management and accounting systems including the financial aspects of payment management and property systems.
- (ii) Selection, standardization, and simplification of program delivery processes utilizing grants, cooperative agreements and other forms of Federal assistance.
- (iii) Review and approval of Federal assistance, internal control, fiscal, accounting and financial management regulations and instructions proposed or issued by USDA agencies for conformity with Departmental requirements.
- (iv) Section 5301 of the Anti-Drug Abuse Act of 1988 (21 U.S.C. 862) as it relates to grants, loans, and licenses.
- (14) Establish policies related to the Department Working Capital Fund.
- (15) Approve regulations, procedures and rates for goods and services financed through the Department Working Capital Fund which will impact the financial administration of the Fund.
- (16) Exercise responsibility and authority for operating USDA's financial and subsidiary management systems and related administrative systems including: Departmentwide payroll and personnel information systems, statistics, administrative payments, billings and collections, and related reporting systems that are either requested by the agencies or required by the Department.
- (17) Manage the National Finance Center (NFC).
- (18) Provide management support services for the NFC, and by agreement with agency heads concerned, provide such services for other USDA tenants housed in the same facility. As used herein, such management support services shall include:

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- (i) Personnel services, as listed in §2.91(a)(10), and organizational support services, with authority to take actions required by law or regulation to perform such services; and
- (ii) Procurement, property management, space management, communications, messenger, paperwork management, and related administrative services, with authority to take actions required by law or regulation to perform such services.
- (19) Exercise responsibility and authority for all matters related to the Department's accounting and financial operations including such activities as:
- (i) Financial administration, including accounting and related activities.
- (ii) Reviewing financial aspects of agency operations and proposals.
- (iii) Furnishing consulting services to agencies to assist them in developing and maintaining accounting and financial management systems and internal controls, and for other purposes consistent with delegations in paragraph (a)(13) of this section.
- (iv) Reviewing and monitoring agency implementation of Federal assistance policies.
- (v) Reviewing and approving agencies' accounting systems documentation including related development plans, activities, and controls.
- (vi) Monitoring agencies' progress in developing and revising accounting and financial management systems and internal controls.
- (vii) Evaluating agencies' financial systems to determine the effectiveness of procedures employed, compliance with regulations, and the appropriateness of policies and practices.
- (viii) Promulgation of Department schedule of fees and charges for reproductions, furnishing of copies and making searches for official records pursuant to the Freedom of Information Act, 5 U.S.C. 552.
- (ix) Monitoring USDA implementation of section 5301 of the Anti-Drug Abuse Act of 1988 (21 U.S.C. 862) as it relates to grants, loans, and licenses.
- (20) Establish Department and approve component agency programs, policies, standards, systems, techniques and procedures to improve the management and operational efficiency

- and effectiveness of the USDA including:
- (i) Increased use of operations research and management science in the areas of productivity and management.
- (ii) All activities financed through the Department Working Capital Fund.
- (21) Develop Departmental policies, standards, techniques, and procedures for the conduct of reviews and analysis of the utilization of the resources of State and local governments, other Federal agencies and of the private sector in domestic program operations.
- (22) Represent the Department in contacts with OMB, General Services Administration, GAO, Department of the Treasury, Office of Personnel Management, Department of Health and Human Services, Department of Labor, Environmental Protection Agency, Department of Commerce, Congress of the United States, State and local governments, universities, and other public and private sector individuals, organizations or agencies on matters related to assigned responsibilities.
- (23) Establish policies related to travel by USDA employees.
- (24) Exercise responsibility for coordinating and overseeing the implementation of the Government Performance and Results Act of 1993, Public Law 103-62, at the Department.
- (25) Provide budget, accounting, fiscal and related financial management services, with authority to take action required by law or regulation to provide such services for Working Capital Funds and general appropriated and trust funds for:
 - (i) The Secretary of Agriculture.
- (ii) The general officers of the Department, except the Inspector General.
- (iii) The offices and agencies reporting to the Assistant Secretary for Administration,
- (iv) Any other offices and agencies of the Department as may be agreed.
- (26) Develop, promulgate, and coordinate Department-wide policy concerning nonprocurement debarment and suspension.
- (27) Prepare and submit to Congress reports on conferences sponsored or held by the Department or attended by employees of the Department (7 U.S.C. 2255b).

- (28) Related to budget formulation and program analysis. (i) Designate the Department's Budget Officer and exercise general responsibility and authority for all matters related to the Department's budgeting affairs including:
- (A) Resource administration, including all phases of the acquisition, and distribution of funds and staff years.
- (B) Legislative and regulatory reporting and related activities.
- (ii) Provide staff assistance for the Secretary, general officers, and other Department and agency officials.
- (iii) Formulate and promulgate Departmental budgetary, legislative and regulatory policies and procedures.
- (iv) Represent the Department in contacts with OMB, the GAO, the Department of the Treasury, Congressional Committees on Appropriations, and other organizations and agencies on matters related to his or her responsibility.
- (v) Coordinate and/or conduct policy and program analyses on agency operations and proposals to assist the Secretary, general officers and other Department and agency officials in formulating and implementing USDA policies and programs.
- (vi) Review and analyze legislation, regulations, and policy options to determine their impact on USDA programs and policy objectives and on the Department's budget.
- (vii) Monitor ongoing studies with significant program or policy implications.
- (29) Administer the debarment authorities in section 14211 of the Food, Conservation, and Energy Act of 2008 (7 U.S.C. 2209j) in coordination with the Director, Office of Procurement and Property Management.

§ 2.91 Director, Office of Human Resources Management.

- (a) Delegations. Pursuant to §2.24(a)(4), with due deference for delegations to other Departmental Management officials, and subject to the reservations in §2.24(b), the following delegations of authority are made by the Assistant Secretary for Administration to the Director, Office of Human Resources Management:
- (1) Formulate and issue Department policy, standards, rules and regulations

- relating to human resources management.
- (2) Provide human resources management procedural guidance and operational instructions.
- (3) Set standards for human resources data systems.
- (4) Inspect and evaluate human resources management operations and issue instructions or take direct action to insure conformity with appropriate laws, Executive Orders, Office of Personnel Management (OPM) rules and regulations, and other appropriate rules and regulations.
- (5) Exercise final authority in all human resources matters, including individual cases, that involve the jurisdiction of more than one General Officer, or agency head, or otherwise as deemed appropriate.
- (6) Receive, review, and recommend action on all requests for the Secretary's or Assistant Secretary for Administration's approval in human resources matters.
- (7) Authorize and make final decisions on adverse actions except in those cases where the Assistant Secretary for Administration or the Director, Office of Human Resources Management, has participated.
- (8) Represent the Department in human resources matters in all contacts outside the Department.
- (9) Exercise specific authorities in the following operational matters:
- (i) Waive repayment of training expenses where an employee fails to fulfill service agreement.
- (ii) Establish or change standards and plans for awards to private citizens.
- (iii) Execute, change, extend, or renew:
- (A) Labor-Management Agreements.
- (B) Certifications of supervisory/managerial and non-labor union employee and professional organizations and associations.
- (iv) Represent the Department in all contacts with the national offices of labor organizations in fulfilling the Department's national consultation obligations under 5 U.S.C. 7113.
- (v) Change a position (with no material change in duties) from one pay system to another.