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Senate

(Legislative day of Monday, July 10, 1995)

The Senate met at 9:30 a.m., on the expiration of the recess, and was called to order by the President pro tempore [Mr. THURMOND].

PRAYER

The Chaplain, Dr. Lloyd John Ogilvie, offered the following prayer:

*Commit your way to the Lord, trust also in Him and He shall bring to pass * * * rest in the Lord, wait patiently for Him * * *.—Psalm 37:5,7.*

Lord, as we begin a new week we take these four vital verbs of the psalmist as our strategy for living in the pressure of the busy days ahead. Before the problems pile up and the demands of the day hit us, we deliberately stop to commit our way to You, to trust in You, to rest in You, and wait patiently for You. Nothing is more important than being in an honest, open, receptive relationship with You. Everything we need to be competent leaders comes in fellowship with You. We are stunned by the fact that You know and care about us. We are amazed and humbled that You have chosen to bless this Nation through our leadership. In response, we want to be spiritually fit for the rigorous responsibilities. So, we turn over to Your control our personal lives, our relationships, and all the duties You have entrusted to us. We trust You to guide us. We seek the source of our security and strength in You. We will not run ahead of You or lag behind, but will walk with You in Your timing and pacing toward Your goals. You always are on time and in time for our needs. May the serenity and peace we feel in this time of prayer sustain us throughout this day. We thank You in advance for a great day filled with incredible surprises of sheer joy. In Your all-powerful name. Amen.

RECOGNITION OF THE ACTING MAJORITY LEADER

The PRESIDENT pro tempore. The able acting majority leader is recognized.

SCHEDULE

Mr. GRAMS. Mr. President, leader time has been reserved for today. There will be a period for morning business until 10 a.m. At 10 a.m., the Senate will resume consideration of S. 343, that is the regulatory reform bill, with the Glenn substitute amendment pending.

The first votes today will begin at 6 p.m. The first one will be a 15-minute vote on the motion to invoke cloture on the Dole-Johnston substitute amendment to S. 343. That will be followed by any votes ordered on or in relation to amendments considered throughout the session today.

Further votes are also expected beyond those ordered for 6 p.m., and a late night session is possible in order to make progress on the regulatory reform bill.

Also today, Senators are reminded under the rule XXII, second-degree amendments to the Dole-Johnston substitute must be filed by 5 p.m. today in order to qualify postcloture.

Also, a second cloture motion on the Dole-Johnston amendment was filed on Friday, which will ripen tomorrow, if necessary. In connection with that cloture motion, any further first-degree amendments must be filed by 1 p.m. today.

MORNING BUSINESS

The PRESIDING OFFICER (Mr. INHOFE). Mr. President, under the previous order, there will now be a period for the transaction of morning business, not to extend beyond the hour of 10 a.m., with Senators permitted to speak for up to 5 minutes each.

The Senator from Minnesota.

GUARDING AGAINST BUREAUCRACY

Mr. GRAMS. Mr. President, any successful entrepreneur who starts out small and gradually builds their business up knows about bureaucracy.

As his or her company grows, so do the piles of paperwork, and the number of employees handling it, and pretty soon projects that used to take a day are taking weeks, or even longer. Lines of communication that used to be clear and open become tangled and confused. What began as a lean machine too often turns into a convoluted, Rube Goldberg contraption.

"In every small business lies the seeds of a bureaucracy."

I read that line in a recent column in the Minneapolis Star-Tribune—a piece by Mark Stevens entitled "Action Needed to Guard Against Bureaucracy."

"Rules begin to sprout," wrote Mr. Stevens, "and procedures start to take hold that do more to complicate life than to achieve objectives. Left unchecked, these enemies of efficiency tend to multiply until they choke the business."

How many entrepreneurs, do you suppose, have choked on their own enemies of efficiency? How many have been done in by a self-generated bureaucracy that simply ate up resources, devoured precious time, and clouded the original goals outlined in the business' master plan?

Judging by the rate that small businesses come and go in this country, I guess that it is a significant number. Bureaucracy is a lot like hail on a cornfield—a little is not going to hurt, but too much of it can be disastrous.

And nobody knows more about bureaucracy than the folks who work here on Capitol Hill.

Mr. Stevens was writing about small business in his article, but he could just as easily have been describing the

• This "bullet" symbol identifies statements or insertions which are not spoken by a Member of the Senate on the floor.



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