$112 billion increase in defense spending over the 5-year defense plan to arrest declining readiness rates. He additionally implemented new processes to carefully manage high demand and low density resources in support of the National Security Strategy.

Chairman Shelton and his staff published Joint Vision 2020 to establish goals and the metrics for the future joint force; he established the U.S. Joint Forces Command as the preeminent joint experimentation and Joint Force readiness. He established Joint Task Force-Civil Support to increase the military’s ability to respond to crises in the U.S. homeland and established Joint Task Force-Computer Network Operations to enhance the protection of U.S. information networks.

The General directed numerous initiatives designed to improve the interoperability of the four Services including a Joint Airfighting Logistics Initiative, development of a Global Information Grid, revision of all Joint Professional Education Programs, and an enhancement on the joint warfighting focus of the Joint Requirements Oversight Council.

General Shelton’s awards and decorations include the Defense Distinguished Service Medal (with two oak leaf clusters), Air Force Command Medal, Legion of Merit (with oak leaf cluster), Bronze Star Medal with V device (with three oak leaf clusters), and the Purple Heart.

He has also been awarded the Combat Infantryman Badge, Joint Chiefs of Staff Identification Badge, Master Freefall Badge, Air Assault Badge, Military Freefall Badge, and Special Forces and Ranger Tabs and numerous foreign awards and badges.

Mrs. Shelton is the former Carolyn L. Johnson of Speed, NC, who was young Hugh Shelton’s high school sweetheart. As Mrs. Hugh H. Shelton, she has been actively involved with service issues and support to military families throughout General Shelton’s career. The General and Mrs. Shelton have three sons: Jonathan, a special agent in the U.S. Secret Service; Jeffrey, a U.S. Army Special Operations soldier, and Mark, their youngest son.

Mr. President, Dot Helms and I are proud to have General Shelton and Carolyn as our very special friends—our family. Her sacrifice and devotion have been our family. Her sacrifice and devotion have been an inspiration to all of us. The General has represented the U.S. military with great distinction for the past four years as its senior military officer. This splendid North Carolinian has participated in policy-making at the highest levels of Government but he never lost the common touch with our troops on the front line. He is remembered as a soldier’s soldier and a quiet professional, along with his loving wife and three sons.
ninety-one thousand, eight dollars and ninety cents.

Ten years ago, September 5, 1991, the Federal debt stood at $3,023,548,000,000, three trillion, six hundred twenty-three billion, five hundred forty-eight million, two billion dollars.