

March 2006

# MILITARY DISABILITY SYSTEM

## Improved Oversight Needed to Ensure Consistent and Timely Outcomes for Reserve and Active Duty Service Members

The Web version of this report was reposted on April 13, 2006, to reflect a change to the text on page 16, in line 13 of the last paragraph, the “2 years” is revised to read “1 year.”





Highlights of [GAO-06-362](#), a report to congressional committees

## Why GAO Did This Study

The House Committee on Armed Services report that accompanies the National Defense Authorization Act of fiscal year 2006 directs GAO to review results of the military disability evaluation system. In response to this mandate, GAO determined: (1) how current DOD policies and guidance for disability determinations compare for the Army, Navy, and Air Force, and what policies are specific to reserve component members of the military; (2) what oversight and quality control mechanisms are in place at DOD and these three services of the military to ensure consistent and timely disability decisions for active and reserve component members; and (3) how disability decisions, ratings, and processing times compare for active and reserve component members of the Army, the largest branch of the service, and what factors might explain any differences.

## What GAO Recommends

GAO recommends the Secretary of Defense improve oversight of the military disability evaluation system, including providing guidance to the services to collect reliable data to allow for an adequate assessment of the system.

In its comments, the Department of Defense agreed with our recommendations, indicating the department will implement them all.

[www.gao.gov/cgi-bin/getrpt?GAO-06-362](http://www.gao.gov/cgi-bin/getrpt?GAO-06-362).

To view the full product, including the scope and methodology, click on the link above. For more information, contact Robert E. Robertson at (202) 512-7215 or [robertsonr@gao.gov](mailto:robertsonr@gao.gov).

# MILITARY DISABILITY SYSTEM

## Improved Oversight Needed to Ensure Consistent and Timely Outcomes for Reserve and Active Duty Service Members

### What GAO Found

Policies and guidance for military disability determinations differ somewhat among the Army, Navy, and Air Force. DOD has explicitly given the services the responsibility to set up their own processes for certain aspects of the disability evaluation system and has given them latitude in how they go about this. As a result, each service implements its system somewhat differently. Further, the laws that govern military disability and the policies that DOD and the services have developed to implement these laws have led reservists to have different experiences in the disability system compared to active duty members. For example, because reservists are not on active duty at all times, it takes longer for them to accrue the 20 years of service that may be needed to earn monthly disability retirement benefits.

While DOD has issued policies and guidance to promote consistent and timely disability decisions for active duty and reserve disability cases, DOD is not monitoring compliance. To encourage consistent decision making, DOD requires all services to use multiple reviewers to evaluate disability cases. Furthermore, federal law requires that reviewers use a standardized disability rating system to classify the severity of the medical impairment. In addition, DOD periodically convenes the Disability Advisory Council, comprised of DOD and service officials, to review and update disability policy and to discuss current issues. However, neither DOD nor the services systematically determine the consistency of disability decision making. DOD has issued timeliness goals for processing disability cases, but is not collecting information to determine compliance. Finally, the consistency and timeliness of decisions depend, in part, on the training that disability staff receive. However, DOD is not exercising oversight over training for staff in the disability system.

While GAO's review of the military disability evaluation system's policies and oversight covered the three services, GAO examined Army data on disability ratings and benefit decisions from calendar year 2001 through 2005. After controlling for many of the differences between reserve and active duty soldiers, GAO found that, among soldiers who received disability ratings, the ratings of reservists were comparable to those of active duty soldiers with similar conditions. GAO's analyses of the military disability benefit decisions for the soldiers who were determined to be unfit for duty were less definitive, but suggest that Army reservists were less likely to receive permanent disability retirement or lump sum disability severance pay than their active duty counterparts. However, data on possible reasons for this difference, such as whether the condition existed prior to service, were not available for our analysis. GAO did not compare processing times for Army reserve and active duty cases because GAO found that Army's data needed to calculate processing times were unreliable. However, Army statistics based on this data indicate that from fiscal 2001 through 2005, reservists' cases took longer to process than active duty cases.

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## Abbreviations

CBHCO	Community-Based Health Care Organization
DOD	Department of Defense
DES	disability evaluation system
DMDC	Defense Manpower Data Center
FY	fiscal year
GAO	Government Accountability Office
LOD	line of duty
MEB	medical evaluation board
MEBITT	Medical Evaluation Board Internal Tracking Tool
MMRB	Military Occupational Specialty/Medical Retention Board
MTF	military treatment facility
OLS	ordinary least squares
PDCAPS	Physical Disability Computer Assisted Processing System
PEB	physical evaluation board
PEBLO	Physical Evaluation Board Liaison Officer
SSA	Social Security Administration
TDRL	temporary disability retired list
USMC	United States Marine Corps
VA	Veterans Affairs
VASRD	Veterans Administration Schedule for Rating Disabilities

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United States Government Accountability Office  
Washington, DC 20548

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March 31, 2006

The Honorable John Warner  
Chairman  
The Honorable Carl Levin  
Ranking Minority Member  
Committee on Armed Services  
United States Senate

The Honorable Duncan L. Hunter  
Chairman  
The Honorable Ike Skelton  
Ranking Minority Member  
Committee on Armed Services  
House of Representatives

In recent years, about 490,000 reserve members of the military have been called to augment active duty military forces in conflicts and peace-keeping missions in support of the Global War on Terrorism. About 110,000 mobilized reserve component members were on active duty on January 31, 2006, down from about 174,000 the prior January. A number of these service members get injured or develop temporary or permanent disabilities related to their service, such as head, neck or spinal injuries and psychological conditions such as post-traumatic stress disorder.

The Department of Defense (DOD), through its disability evaluation system, is responsible for determining if active and reserve service members are unable to perform the military duties of their office, grade, rank, or rating as a result of a diagnosed medical condition and compensating those with service-incurred or aggravated injuries or diseases that render them unfit for continued military service. One of the primary goals of the military disability system is to ensure that disability evaluations for all service members are conducted in a consistent and timely manner. Each of the services administers its own disability evaluation system and assigns a standardized severity rating, from 0 to 100 percent, to each disabling condition, which along with years of service and other factors, determines compensation. Disability compensation may be in the form of lump sum payments or monthly benefits, depending on the rating and years of service.

The House Committee on Armed Services report that accompanies the National Defense Authorization Act of fiscal year 2006 directs GAO to

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review results of the military disability evaluation system. In response to this mandate, GAO determined: (1) how current DOD policies and guidance for disability determinations compare for the Army, Navy, and Air Force, and what policies are specific to reserve component members of the military; (2) what oversight and quality control mechanisms are in place at DOD and these three services of the military to ensure consistent and timely disability rating and benefit decisions for active and reserve component members; and (3) how disability rating and benefit decisions, and processing times compare for active and reserve component members of the Army, the largest branch of the service, and what factors might explain any differences.<sup>1</sup>

To address the first two objectives covering DOD and three branches of the service, we reviewed relevant legislation, policy guidance, and literature; interviewed officials from DOD, Army, Navy, Air Force, Reserves, and National Guard; and visited Lackland and Randolph Air Force Bases, Fort Sam Houston and Walter Reed Army Medical Center, Washington Navy Yard and Bethesda Naval Hospital and interviewed relevant officials.<sup>2</sup> We chose these sites because the services conduct physical disability evaluations at these locations. In addition, we interviewed officials from military treatment facilities (MTF), including Brooke Army Medical Center and Wilford Hall Medical Center. We limited the scope of the third objective to the Army because it currently processes the most military disability cases. To determine if outcomes for active duty and reserve disability cases were statistically consistent, we analyzed data provided by the Army. Based on our assessment of the quality of the Army's data, we concluded that data on disability determinations and ratings were sufficiently reliable for our analyses. On the other hand, the Army's data on processing times were not reliable for our analyses. Except for the Army data used in our analyses, we did not test the reliability of other data we received from the services and DOD. While GAO has noted in its *21st Century Challenges* report that eligibility criteria for disability programs need to be brought into line with the current state of science, medicine, technology and labor market conditions, this study does not

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<sup>1</sup> The word reservist in this report refers to reserve component members.

<sup>2</sup> This report addresses the military disability systems for three branches of the service: the Army, Navy (including Marines), and Air Force. This report does not address the Coast Guard or Coast Guard Reserve.

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examine the basic eligibility criteria for military disability benefits.<sup>3</sup> We conducted our review from June 2005 through January 2006 in accordance with generally accepted government auditing standards. A detailed description of our scope and methodology is provided in appendix I.

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## Results in Brief

There are differences in policies and guidance for disability determinations, in general, among the Army, Navy, and Air Force. The services' policies differ, in part because DOD has explicitly given the services the responsibility to set up their own processes for certain aspects of the disability evaluation system and has given them latitude in how they go about this. For example, the services set different qualifications for members of the medical disability decision making boards. Further, the laws that govern military disability and the policies that DOD and the services have developed to implement these laws have led reservists to have different experiences in the system compared to the active duty members. For example, because they are not on active duty at all times, it takes longer for reservists to accrue the 20 years of service that may be needed to earn monthly disability retirement benefits. Moreover, unlike full-time active duty soldiers, many mobilized Army reservists are assigned to special units while being treated for medically limiting injuries or illnesses.

DOD has issued policies and guidance to promote consistent and timely disability decisions for active duty and reserve disability cases, but the agency is not monitoring compliance with these. To encourage consistent decision making, DOD requires all services to use multiple reviewers to evaluate disability cases. Furthermore, federal law requires that the services use a standardized disability rating system to classify the severity of the medical impairment. In addition, DOD periodically convenes a Disability Advisory Council comprised of service officials to review and update disability policy and to discuss current issues. However, neither DOD nor the services systematically analyze the consistency of decision making. Such an analysis of data should be one key component of quality assurance. To ensure timely disability case processing, DOD has issued timeliness goals for processing all service members' cases. However, DOD is not collecting available information on disability evaluation processing times from the services to determine compliance, nor are the services

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<sup>3</sup> GAO, *21st Century Challenges: Reexamining the Base of the Federal Government*, [GAO-05-325SP](#) (Washington, D.C.: March 4, 2005).

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ensuring these data are reliable. Moreover, some military officials have expressed concerns that the current goals may not be appropriate for all cases. Finally, both the consistency and timeliness of decisions depend, in part, on the training that disability officials receive. Despite a regulation requiring DOD's Office of Health Affairs to develop relevant training for disability staff, DOD is not exercising oversight over training for staff in the disability system.

While our review of the military disability evaluation system's policies and oversight covered three branches of the service, we most closely examined data from the Army's disability evaluation process to better understand how disability decisions and processing times compare for reserve component and active duty soldiers. Our analyses of ratings from the Army disability evaluation system from calendar year 2001 to 2005 indicated that, after taking into account many of the differences between reserve and active duty soldiers, among soldiers who received disability ratings, Army reservists received ratings comparable to their active duty counterparts. The results of our analyses of military disability benefit decisions for soldiers were less definitive, but suggest that Army reservists with impairments that made them unfit for duty were less likely to receive either permanent disability retirement or lump sum disability severance pay than their active duty counterparts. However, data on all possible reasons for this difference, such as whether the condition existed prior to service, were not available for our analysis. With regard to disability evaluation processing times, we did not compare processing times for Army reserve and active duty cases because we found that the data in the Army's electronic database needed to calculate processing times were unreliable. The Army's own statistics indicate that from fiscal year 2001 through 2005, more than half of all reservists' cases took longer than 90 days to process as compared to about one third of active duty soldiers' cases.

We are recommending that the Secretary of Defense improve oversight of the military disability system, evaluate the appropriateness of timeliness standards for case processing, and assess the adequacy of training for disability evaluation staff. DOD agreed with our recommendations and stated that it is taking steps toward implementing them.

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## Background

As provided by the Career Compensation Act of 1949, as amended, service members who become physically unfit to perform military duties may receive military disability compensation under certain conditions.<sup>4</sup>

Compensation for disabilities can be in the form of monthly disability retirement benefits or a lump sum disability severance payment, depending on the disability rating and years of creditable service.<sup>5</sup> To qualify for monthly disability retirement benefits, a service member with a permanent impairment that renders him or her unfit for duty must have (1) at least 20 years of creditable service or (2) a disability rating of at least 30 percent.<sup>6</sup> Service members with less than 20 years of creditable service and a disability rating less than 30 percent receive a lump sum severance disability payment.

Service members with service connected disabilities may also be eligible for VA disability compensation. Until recently, this military benefit was offset by any VA compensation received. However, the fiscal year 2004 National Defense Authorization Act now allows some military retirees to concurrently receive VA and military benefits.<sup>7</sup> Generally, military disability retirement pay is taxable. Exceptions are (1) if the disability pay is for combat-related injuries or (2) if the service member was in the military, or so obligated, on September 24, 1975.

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## The Disability Evaluation Process

Each of the military services administers its own disability evaluation process. According to DOD regulations, the process should include a medical evaluation board (MEB), a physical evaluation board (PEB), an appellate review process, and a final disposition. Each service member should be assigned a Physical Evaluation Board Liaison Officer (PEBLO),

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<sup>4</sup> Pub. L. No. 81-351(1949).

<sup>5</sup> Creditable years are computed according to 10 U.S.C. § 1208. To meet the 20-year threshold, reserve component members must have at least 7,200 points of combined active duty points, membership points, and inactive duty points.

<sup>6</sup> To qualify for monthly disability retirement payments, service members with ratings of 30 percent or higher must have a disability incurred or aggravated in the line of duty. For members on ordered active duty of greater than 30 days, a non-aggravated pre-existing condition is awarded disability compensation under 10 U.S.C. § 1207a if the member has a total of 8 years of active service (active duty).

<sup>7</sup> For more information about concurrent receipt of military retirement and VA benefits see *Military Retirement: Major Legislative Issues*, Congressional Research Service, updated January 3, 2006.

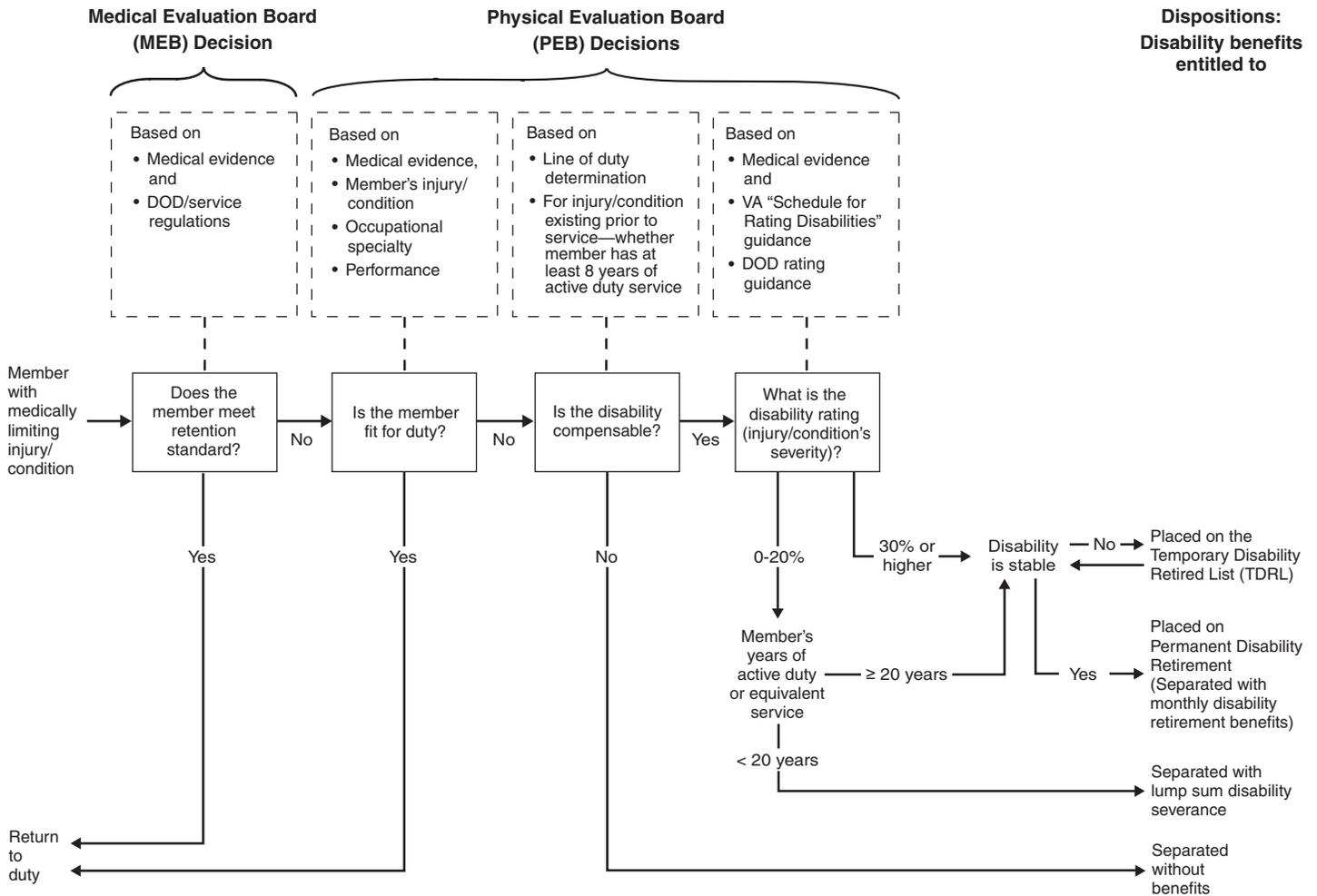
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a counselor to help the service member navigate the system and prepare documents for the PEB.

As shown in figure 1, there are a number of steps in the disability evaluation process and several factors that play a role in the decisions that are made at each step. There are four possible outcomes in the disability evaluation system. A service member can be

- found fit for duty;
- separated from the service without benefits—service members whose disabilities were incurred while not on duty or as a result of intentional misconduct are discharged from the service without disability benefits;
- separated from the service with lump sum disability severance pay; or
- retired from the service with permanent monthly disability benefits or placed on the temporary disability retired list (TDRL).

**Figure 1: Decisions Made during the Military Disability Evaluation Process**



Source: DOD documents.

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## Medical Evaluation Board

The disability evaluation process begins at a military treatment facility (MTF), when a physician identifies a condition that may interfere with a service member's ability to perform his or her duties.<sup>8</sup> The physician prepares a narrative summary detailing the injury or condition.<sup>9</sup> DOD policy establishes the date of dictation of the narrative summary as the beginning of the disability evaluation process. This specific type of medical evaluation is for the purpose of determining if the service member meets the military's retention standards, according to each service's regulations.<sup>10</sup> This process is often referred to as a medical evaluation board (MEB). Service members who meet retention standards are returned to duty, and those who do not are referred to the physical evaluation board (PEB).

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## Physical Evaluation Board

The PEB is responsible for determining whether service members have lost the ability to perform their assigned military duties due to injury or illness, which is referred to as being "unfit for duty". If the member is found unfit, the PEB must then determine whether the condition was incurred or permanently aggravated as a result of military service. While the composition of the PEB varies by service, it is typically composed of one or more physicians and one or more line officers. Each of the services conducts this process for its service members. The Army has three PEBs located at Fort Sam Houston, Texas; Walter Reed Army Medical Center in Washington, D.C.; and Fort Lewis, Washington. The Navy has one located at the Washington Navy Yard in Washington, D.C. The Air Force has one located in San Antonio, Texas.

The first step in the PEB process is the informal PEB—an administrative review of the case file without the presence of the service member. The PEB makes the following findings and recommendations regarding possible entitlement for disability benefits:

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<sup>8</sup> A physician is required to identify a condition that may cause the member to fall below retention standards after the member has received the maximum benefit of medical care.

<sup>9</sup> In addition, there are specific conditions listed in DOD regulations that require a service member to be referred to the disability evaluation system.

<sup>10</sup> According to DODI 1332.38, retention standards are the physical standards or guidelines that establish those medical conditions or physical defects that may render a member unfit for further military service and are therefore cause for referral of the member into the disability evaluation system.

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- **Fitness for duty**—The PEB determines whether or not the service member “is unable to reasonably perform the duties of his or her office, grade, rank, or rating,” taking into consideration the requirements of a member’s current specialty. Fitness determinations are made on each medical condition presented. Only those medical conditions which result in the finding of “unfit for continued military service” will potentially be compensated. Service members found fit must return to duty.
  - **Compensability**—The PEB determines if the service member’s injuries or conditions are compensable, considering whether they existed prior to service (referred to as having a pre-existing condition) and whether they were incurred or permanently aggravated in the line of duty.<sup>11</sup> Service members found unfit with noncompensable conditions are separated without disability benefits.
  - **Disability rating**—When the PEB finds the service members unfit and their disabilities are compensable, it applies the medical criteria defined in the Veterans Administration Schedule for Rating Disabilities (VASRD) to assign a disability rating to each compensable condition. The PEB then determines (or calculates) the service member’s overall degree of service connected disability. Disability ratings range from 0 (least severe) to 100 percent (most severe) in increments of 10 percent.<sup>12</sup> Depending on the overall disability rating and number of years of active duty or equivalent service, the service member found unfit with compensable conditions is entitled to either monthly disability retirement benefits or lump sum disability severance pay.

In disability retirement cases, the PEB considers the stability of the condition. Unstable conditions are those for which the severity might change resulting in higher or lower disability ratings. Service members with unstable conditions are placed on TDRL for periodic PEB reevaluation at least every 18 months. While on TDRL, members receive monthly retirement benefits. When members on TDRL are determined to be fit for duty, they may choose to return to duty or leave the military at

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<sup>11</sup> According to 10 U.S.C. § 1201, a service member is ineligible if 1) the disease or injury was incurred while not entitled to receive basic pay (i.e., the condition existed prior to service and is not service aggravated) and the member does not fall under the 8-year provision of 10 U.S.C. § 1207a; 2) the disease or injury was incurred while not in the line of duty; 3) the disease or injury was incurred during a period of unauthorized absence; or 4) the disease or injury resulted from intentional misconduct or willful neglect.

<sup>12</sup> For more information on the VA rating schedule, see DODI 1332.39, November 14, 1996.

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that time. Members who continue to be unfit for duty after 5 years on TDRL are separated from the military with monthly retirement benefits, discharged with severance pay, or discharged without benefits, depending on their condition and years of service.

Service members have the opportunity to review the informal PEB's findings and may request a formal hearing with the PEB; however, only those found unfit are guaranteed a formal hearing. The formal PEB conducts a de novo review of referred cases and renders its own decisions based upon the evidence. At the formal PEB hearing, service members can appear before the board, put forth evidence, introduce and question witnesses, and have legal counsel help prepare their cases and represent them. The military will provide military counsel or service members may retain their own representative. If service members disagree with the formal PEB's findings and recommendations, they can, under certain conditions, appeal to the reviewing authority of the PEB. Once the service member either agrees with the PEB's findings and recommendations or exhausts all available appeals, the reviewing authority issues a final disability determination concerning fitness for duty, disability rating, and entitlement to benefits.

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## Disability Evaluation System Caseloads

In 2005, over 23,000 U.S. service members with physical injuries or other conditions went through the military disability evaluation system, according to DOD. In total, the Army, Navy, and Air Force report evaluating over 90,000 PEB cases during the fiscal years 2001 to 2005. The Army represents the largest share of disability cases, with Army reserve component members representing approximately 32 percent of all Army cases in 2005 (see table 1). PEB disability caseloads for all services have increased over time from about 15,000 in fiscal year 2002 to about 23,000 in fiscal year 2005.

**Table 1: Military Disability PEB Caseload, Fiscal Year 2001 to 2005**

Services	Number of service members				
	2001	2002	2003	2004	2005
Army					
Active duty	6,627	6,510	6,659	7,694	9,322
Reserve component	591	812	1,546	4,187	4,426
Navy					
Active duty	4,620	3,953	3,814	4,889	4,645
Reserve component	379	413	436	543	555
Air Force					
Active duty	2,376	3,251	3,340	3,525	3,610
Reserve component	441	535	633	719	758
<b>TOTAL</b>	<b>15,034</b>	<b>15,474</b>	<b>16,428</b>	<b>21,557</b>	<b>23,316</b>

Source: Departments of the Army, Navy, and Air Force.

## Military Disability Retirement Expenditures

In fiscal year 2004, the military services spent over \$1 billion in disability retirement benefits for over 90,000 service members. See table 2. This table does not include expenditures for lump sum disability payments which DOD was unable to provide.

**Table 2: Military Disability Funding Expenditures for Fiscal Year 2004**

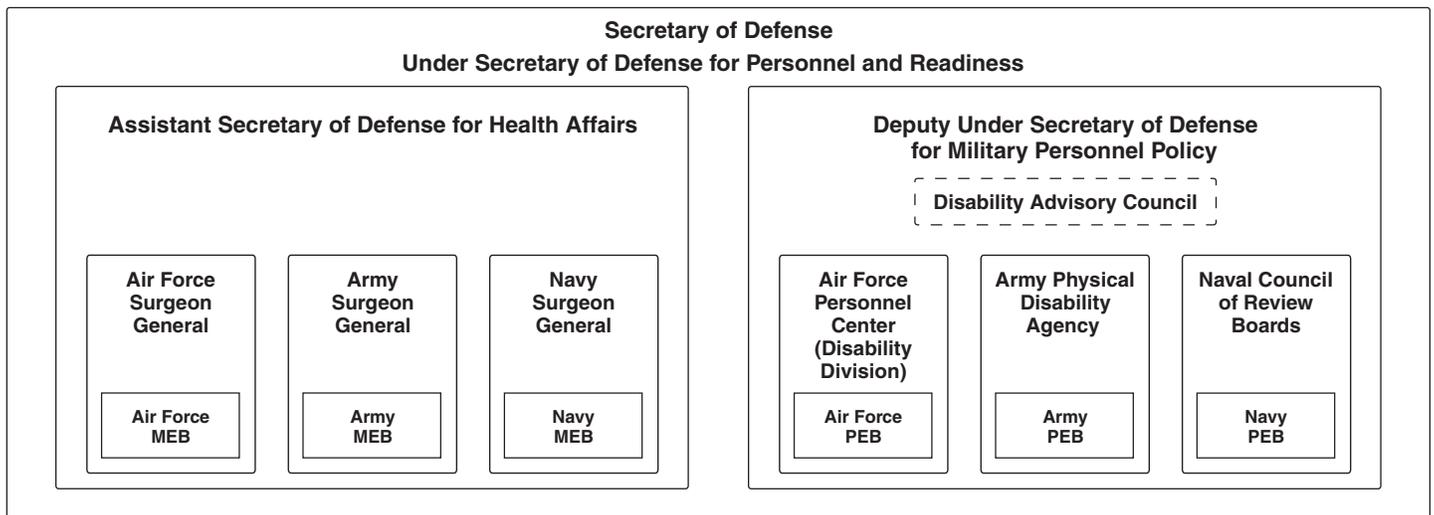
Service	Temporary disability retirement		Permanent disability retirement		Total	
	Dollars (in millions)	Number of service members	Dollars (in millions)	Number of service members	Dollars (in millions)	Number of service members
Army	\$16.9	2,170	\$432.3	34,372	\$449.2	36,542
Navy	\$21.4	2,769	\$379.1	30,831	\$400.5	33,600
Air Force	\$4.1	399	\$349.6	21,540	\$353.7	21,939
DOD (all)	\$42.4	5,338	\$1,161.0	86,743	\$1,203.4	92,081

Source: DOD Office of the Actuary, Statistical Report FY 2004.

## Oversight

The Secretary of Defense oversees the military disability evaluation system through the Under Secretary of Defense for Personnel and Readiness.<sup>13</sup> The Surgeons General for each service are responsible for overseeing their service's MTFs, including the MEBs conducted at each facility. The Deputy Under Secretary of Defense for Military Personnel Policy has oversight of the PEBs, and also oversees the Disability Advisory Council. The council is composed of officials from DOD's offices of Military Personnel Policy, Health Affairs, and Reserve Affairs, the services' disability agencies; and the Department of Veterans Affairs. See fig. 2.

**Figure 2: Oversight of the Military Disability Evaluation Process within the Department of Defense**



Source: GAO analysis of DOD documents.

<sup>13</sup> The Under Secretary of Defense for Personnel and Readiness also oversees the Defense Health Program, Defense Commissaries and Exchanges, the Defense Education Activity, and the Defense Equal Opportunity Management Institute.

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## Military Disability Policies Differ among the Services, and Certain Policies May Result in Different Experiences for Reservists

The policies and guidance for disability determinations for all service members are somewhat different among the Army, Navy, and Air Force. DOD has explicitly given the services the responsibility to set up their own processes for some aspects of the disability system and has given the services much room for interpretation. Each service has implemented its system somewhat differently. For example, the composition of decision making bodies differs across the services. Additionally, the laws that govern military disability and the policies that DOD and the services have developed to implement these laws have led to reserve members having different experiences with the disability system than active duty members. Some of these experiences result from the part-time nature of reserve service while others are the consequence of policies and laws specific to reservists.

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## DOD Policies and Guidance Allow Services to Implement the Disability System Differently

DOD regulations establish some parameters for the disability system and provide guidelines to the services, and the services each have their own regulations in accordance with these. Specifically, the aspects of the system that differ among the services include: characteristics of the medical evaluation board (MEB) and physical evaluation board (PEB), the use of counselors to help service members navigate the system, and procedures to make line of duty determinations. Appendix III provides a compilation of these and other differences.

### Medical Evaluation Boards

DOD regulations require that each service set up MEBs to conduct medical evaluations to determine if the service member meets retention standards according to each service's regulations. The services carry out MEB procedures differently. For example, the Air Force MEB convenes an actual board of physicians who meet regularly and vote to decide whether a service member meets retention standards. In the Army and Navy, in contrast, the MEB is an informal procedure. A service member's case file is passed among the board's members, who separately evaluate it. In all of the services, the medical commander or his designee may sign off on the final decision. The services also differ in the qualifications and requirements for MEB board membership. The Army and Navy require that at least two physicians serve on an MEB, while the Air Force requires three.

### Physical Evaluation Boards

In accordance with DOD regulations, the military services have set up PEBs to evaluate whether service members are fit for duty. DOD regulations provide no guidance concerning how much time a service member has to decide whether to accept the disability decision of his or her informal PEB. Army provides service members 10 calendar days; Navy

provides 15 calendar days; and Air Force provides 3 duty days, according to their regulations. Additionally, DOD regulations provide that service members found unfit for duty by an informal PEB are guaranteed the right to appeal to a formal PEB. However, service members found fit are not guaranteed the right to appear before a formal PEB.

While DOD regulations state that a service member has the right to appeal the decision of a formal PEB, they do not state what this appeal process should look like. The services differ in how many appeal opportunities they offer service members after the formal PEB. For example, the Navy and Air Force offer two opportunities for appeal after the formal PEB. The Army also has two opportunities for appeal. However, it also has the Army Physical Disability Appeal Board, which provides appeal for only certain cases, for example, if the Army Physical Disability Agency revises the finding of the PEB during a quality or mandatory review and the soldier disagrees with the change (see table 3).

**Table 3: Post-PEB Appeals Process across the Services**

<b>Military service</b>	<b>Appellate authority</b>
<b>Army</b>	
1 <sup>st</sup> appeal	Army Physical Disability Agency
Additional appeal <sup>a</sup>	Army Physical Disability Appeal Board
Final appeal	Army Board for the Correction of Military Records
<b>Navy</b>	
1 <sup>st</sup> appeal	Secretary of the Navy Council of Review Boards
Final appeal	Board for the Correction of Naval Records
<b>Air Force</b>	
1 <sup>st</sup> appeal	Air Force Secretary of the Air Force Personnel Council
Final appeal	Air Force Board of Correction of Military Records

Source: DOD documents.

<sup>a</sup>Note: Applicable only to cases in which Army Physical Disability Agency revises the PEB findings as part of a quality or mandatory review and the soldier does not concur with the revised finding.

Further, the services also differ on whether they permit the same members to sit on the informal and formal PEB of the same case. The Army allows PEB members to do this while the Air Force only allows this under certain circumstances. The Navy has no written policy on the matter, although one official from the Navy PEB indicated that the members of the two boards were often the same for a case.

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Physical Evaluation Board  
Liaison Officers

The point at which PEBLOs become involved in the disability evaluation system and the training PEBLOs receive differ between the services. DOD regulations require that each service provide members counseling during the disability evaluation process and outline the responsibilities of these counselors. For example, they are expected to discuss with service members their rights, the effects of MEB and PEB decisions, and available benefits.

Each service has created PEBLOs in accordance with these rules, but the services have placed the PEBLOs under different commands. In the Army and Air Force, PEBLOs are the responsibility of the medical command. In the Navy, in contrast, the PEBLO responsibility is shared by the PEB and MTF. Further, the services involve PEBLOs at different points in the disability process. In the Army and Air Force, PEBLOs begin counseling the service member at the MEB level of the disability process. However, while Navy, officials told us that PEBLOs provide counseling at the MEB level, some PEBLOs we interviewed told us that they begin counseling members after the informal PEB has issued its decision. At some MTFs, case managers provide counseling for service members going through the disability evaluation process. The services also differ in their training of PEBLOs. The Army holds an annual conference for PEBLOs and provides on-the-job training. The Navy relies primarily on on-the-job training and also offers quarterly and annual training. The Air Force also relies heavily on on-the-job training and, until recently, held regular training for PEBLOs.

Line of Duty Determinations

As required by law, a service member may receive disability compensation for an injury or illness that was incurred or permanently aggravated while in the line of duty. Generally, the military services document that an injury occurred in the line of duty by filling out a form or noting it in the service member's health record. Typically, a service member's commanding officer is responsible for this action, according to the service's policies. Unlike the Army and Navy, the Air Force always requires a line of duty determination for reservists.

DOD regulations state that an injury is presumed to have been in the line of duty when it clearly resulted from enemy or terrorist attack, regardless of whether the member is a reserve or active duty member. However, if the injury may have resulted from misconduct or willful negligence, DOD requires the military services to investigate and determine whether the injury did, in fact, occur in the line of duty. The line of duty determination is a complicated process involving a number of people, such as the examining medical official and higher commands. DOD gives the services responsibility for creating the procedures for conducting line of duty

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determinations, and there are some technical differences in the processes among the services. For example, the services have different rules regarding how long this process should take. The Army and the Air Force place time frames on the process, while the Navy does not.

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### DOD and the Services Have Established Policies That Result in Different Experiences with the Disability System for Reservists

The laws that govern the military disability system and the policies and guidance that DOD and the services have developed to implement the laws can result in different experiences with the disability system for reservists. Some of these differences are due to the part-time nature of reserve service, while others result from laws and policies specific to reservists.

### Twenty Years of Service Requirement for Disability Retirement

Because they are not on duty at all times, reservists take longer to accrue the 20 years of service that may be needed to earn the monthly disability retirement benefit when the disability rating is less than 30 percent. For example, an active duty service member who enlisted in the Army in 1985 and stayed on continuous active duty would have 20 years toward disability retirement by 2005. An Army reservist who enlisted at the same time, met his training obligations, and had been activated for 1 year would have roughly 5 years and 9 months toward disability retirement by 2005, according to the formula the Army uses to determine years of service toward disability retirement benefits. All three services use the same formula when calculating the 20 years of service requirement for disability retirement benefits.

### Eight Years of Service Requirement for Compensation for Preexisting Conditions

The part-time status of reservists also makes it more difficult for reservists with preexisting conditions to be covered by the 8-year rule and therefore eligible for compensation. By law, service members with at least 8 years of active duty service are entitled to compensation even if their conditions existed before the beginning of their military service or were not service aggravated. This entitlement only applies to reservists when they are on ordered active duty of more than 30 days at the time of PEB adjudication. For reservists, accruing the 8 years necessary for a condition to be covered by this rule can be more difficult than for active duty service members. For example, an active duty service member who enlisted in the Army in 1997 and stayed on continuous active duty would have 8 years toward disability retirement by 2005. A reservist who enlisted at the same time, met his training obligations, and has been activated for 1 year would have roughly 1 year and 3 months of service, according to the Army's 8-year rule formula and would not be eligible for compensation for a preexisting condition. Further, the services differ slightly in how they

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calculate the 8 years for reservists. The Army and Navy calculate the 8 years differently from the 20 year requirement, but the Air Force uses the same formula for both. The Army and Navy count only active duty time, while the Air Force also counts time spent in other activities, such as continuing education.<sup>14</sup>

#### Line of Duty Determinations

Officials reported that commanders and others responsible for completing line of duty determinations were often uncertain as to when line of duty determinations were necessary for reservists and active duty members. Moreover, these officials noted that in some cases, the necessary line of duty determinations were not made, resulting in delays for service members. For example, Air Force officials we spoke with had different impressions as to whether line of duty determinations were always required for reservists, even though Air Force regulations state they are. Officials from the Army and Army National Guard similarly offered different perspectives on the need for line of duty determinations for reservists.

#### Medical Holdover

In the Army, deployed active duty soldiers return to their unit in a back up capacity when they are injured or ill. However, mobilized injured or ill Army reservists have no similar unit to return to. Consequently, they may be removed from their mobilization orders and retained on active duty in “medical holdover status” and assigned to a unit, such as a medical retention processing unit.<sup>15</sup> While in medical holdover status, reservists may live on base, at a military treatment facility, at home or other locations. After their mobilization orders expire, they can elect to continue on active duty through a program such as medical retention processing, which allows them to continue receiving pay and benefits. Between 2003 and 2005 the Army reports that about 26,000 reservists entered medical holdover status (see appendix II).

Unlike most injured active duty soldiers, reservists in medical holdover generally live farther from their families than active duty members because the units at military medical facilities are often far from where

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<sup>14</sup> Army and Navy officials offered different views on the requirements of DOD regulations, disagreeing on whether they were obligated to count time spent through the appeals process toward the 8 years or not. However, this difference applied to both active duty and reserve component members alike.

<sup>15</sup> Medical holdover status provides for the command and control of mobilized reserve component members.

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their families live. In certain cases reservists in medical holdover may receive treatment and recuperate at home. The Army's Community-Based Health Care Organizations (CBHCOs) provide medical and case management for these reservists living at home as they receive medical care in their communities. As of December 2005, about 35 percent of the reservists in medical holdover were being cared for in the CBHCO program. In order to be assigned to the CBHCO program, reservists must meet a number of criteria. For example, reservists must live in communities where they can get appropriate care, and they must also be reliable in keeping medical appointments.

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## DOD Has Guidance in Place to Promote Consistent and Timely Decisions, but Does Not Adequately Oversee Key Aspects of the Disability System

DOD has policies and guidance to promote consistent and timely disability decisions, but is not monitoring whether the services are compliant. Neither DOD nor the services systematically determine the consistency of decision making, which would be a key component of quality assurance. With regard to timeliness, DOD has issued goals for processing service members' cases but is not collecting available information from the services, and military officials have expressed concerns that the goals may not be realistic. Finally, DOD is not exercising any oversight over training for staff in the disability system, despite being required to do so.

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## DOD Requires All Services to Use a Common Ratings System and Multiple Reviewers and Convenes a Disability Council

To encourage consistent decision making, DOD policies require that service members' case files undergo multiple reviews and federal law requires that disability ratings be based on a common schedule. During both the MEB and PEB stages of the disability process, a service member's case must be reviewed and approved by several officials with different roles. When rating the severity of a service member's impairment, all services are required to use a common schedule, VA's Schedule for Rating Disabilities (VASRD), in accordance with federal law. The VASRD is a descriptive list of medical conditions along with associated disability ratings. For example, if a service member has x-ray evidence of degenerative arthritis affecting two or more joints, "with occasional incapacitating exacerbations," he or she should receive a rating of 20 percent according to the VASRD.

DOD also convenes the Disability Advisory Council, which DOD officials told us is the primary oversight body of the disability system. The disability council is composed of key officials from the three disability agencies of the services, the VA, and relevant DOD officials from the

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health affairs, reserve affairs, and personnel departments. The council's mission is to monitor the administration of the disability system and, according to DOD officials, the council serves as a forum to discuss issues such as rules changes and increasing coordination among the services. Currently, the disability council is facilitating a review and revision of all DOD regulations pertaining to the disability system. Military officials view the council as a group that aims to meet quarterly to discuss issues raised by the services. By having these meetings, DOD hopes to bring all of the services "on the same page" when it comes to the disability system. However, military officials reported that the council has not met quarterly in the past year and generally does not produce formal reports for the DOD chain of command. Furthermore, the disability council is staffed by one person at DOD who has additional responsibilities.

Military officials also regard the appeals process as helping to ensure the consistency of disability evaluation decision making. However, not all service members appeal. In addition, during the appeals process additional evidence may be presented that may result in a different outcome for the same case. Furthermore, the appeals process is designed to determine whether the correct decision was made, rather than whether consistent decisions were made across comparable cases.

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### Lack of Oversight by DOD and the Services Provides Little Assurance Decisions Are Consistent

Despite this policy guidance and the presence of the disability council, both DOD and the three services lack quality assurance mechanisms to ensure that decisions are consistent. Given that one of the primary goals of the disability system is that disability evaluations take place in a consistent manner, collecting and analyzing the service members' final disability determinations are critical for ensuring that decisions are consistent. DOD regulations recognize this and require that the agency establish necessary reporting requirements to monitor and assess the performance of the disability system and compliance with relevant DOD regulations. Yet, DOD does not collect information from the services on the final disability determinations and personal characteristics of service members going through the disability system.

In addition, DOD has not established quality parameters for the services to follow to evaluate the consistency of decision making. As a result, the services generally lack a robust quality assurance process. In our past work on federal disability programs, we have recommended that quality assurance have two components: (1) the use of multivariate regression analysis examining disability decisions along with controlling factors to determine whether the decisions are consistent and (2) an in depth

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independent review of a statistically valid group of case files to determine what factors may contribute to inconsistencies. However, the services were unable to provide any evidence that they are conducting statistical reviews – such as multivariate regression analysis – on their data to determine the consistency of decision making for service members with similar characteristics. Furthermore, while we found that the Army is conducting independent reviews of 25 to 30 percent of its PEB cases, the Navy and Air Force conduct these reviews only when a service member appeals the PEB’s decision. Additionally, these reviews reflect how a single case’s medical evidence supports the dispositions made (accuracy) rather than the degree to which decisions in cases, in general, with similar impairments and characteristics compare (consistency). Without such an analysis the services are unable to assure that adjudicators are making consistent decisions in reservist and active duty cases with similar characteristics.

Officials from the services said that it was very difficult to examine outcomes for consistency because each disability decision is unique and there are a multitude of factors considered when rendering a disability decision, some of which could not be captured in a database. For example, individuals’ pain tolerance varies, along with their motivation to adhere to treatment programs. Nonetheless, other federal disability programs face the same challenges, have acknowledged the importance of determining consistency of decision making, and have taken some initial steps to develop quality assurance systems. For example, the VA selects a random sample of files for independent review using a standard methodology and compiles the results of these reviews.<sup>16</sup>

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<sup>16</sup> Although VA compiles this data, it does not systematically assess decision-making consistency. In a past report, we recommended that the VA use its data to identify possible inconsistencies. VA officials concurred with this recommendation and indicated they were implementing a nationwide information system which they would use to determine consistency of their disability decisions. See GAO, *Veterans Benefits: VA Needs Plan for Assessing Consistency of Decisions*, [GAO-05-99](#) (Washington, D.C.: Nov. 19, 2004) and GAO, *VA Disability Benefits: Routine Monitoring of Disability Decisions Could Improve Consistency*, [GAO-06-120T](#) (Washington, D.C.: Oct. 20, 2005).

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## DOD Has Instituted Timeliness Goals for Processing Service Members' Cases, but Does Not Oversee Compliance with Them

DOD regulations set forth timeliness goals for the two major processes of the disability system. According to DOD, the first stage of the process—the MEB—should normally be completed in 30 days or less. The second stage of the process—the PEB—should normally take 40 days or less. Despite establishing these timeliness goals for the services, DOD is not ensuring compliance with them. DOD does not regularly collect available timeliness data from the services, a necessary first step for determining compliance.

The services generally are using their databases to track the timeliness of decisions, but military officials cited confusion regarding the start date for the process. Both the Army and Navy are tracking processing times for both the MEB and PEB using their databases. The Air Force lacks a centralized database to track its MEB cases and therefore can only track PEB timeliness. However, we found that the usefulness of these timeliness data may be undermined by confusion among military officials and data entry staff regarding the starting dates for the disability process. We compared original Army PEB case files to Army electronic data from both its MEB and PEB databases, and found that the date a physician dictates a narrative summary, the beginning of the disability process and a critical data point for timeliness calculations, was frequently entered incorrectly into the Army's databases. When we asked about these errors, Army officials said that increased training of data entry staff would help with these problems. Navy officials also said that there was some confusion about how to record starting dates for cases when additional medical information was needed to make a disability decision for a service member.

Data reported by the services on the timeliness of cases generally show that the services are not meeting DOD timeliness goals (see appendix II). Military officials said that these results stemmed in part from the unrealistic nature of the goals themselves. Navy officials told us that they do not consider the 30-day goal as a performance standard for MEB processing to be held accountable for. They said that the 30-day goal is also unrealistic, especially in certain cases when there were addendums to the narrative summary. Army officials also said that it was unrealistic for all MEB cases to be processed in 30 days because certain cases take longer. For example, cases when a line of duty determination is needed or when certain medical tests are required to diagnose some orthopedic or psychiatric conditions.

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## DOD's Delegation of Training to the Services and Staff Turnover Presents Additional Challenges for the Disability System

While DOD regulations require that the agency develop and maintain training for key participants in the disability system, DOD officials told us that they had given this responsibility to the services. The Assistant Secretary of Defense for Health Affairs is given explicit instructions to develop and maintain a training program for MEB and PEB staff, but officials from the Office of Health Affairs indicated they were unaware that they had the responsibility to develop a training program. In addition, despite high turnover among military disability evaluation staff, the services do not have a system to ensure that all staff are properly trained. This turnover stems, in part, from the military requirement that personnel rotate to different positions in order to be promoted. Depending on the positions involved, military officials told us that some staff remain in their positions from 1 to 6 years, with most remaining about 3 years. This turnover and the resulting loss of institutional knowledge require that the services systematically track who has been properly trained. However, all of the services lack data systems that would allow them to do so, an issue that was highlighted in a previous report by the RAND Corporation.<sup>17</sup>

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## Disparities May Exist in Disability Benefits and Processing Times between Army Reservists and Active Duty Soldiers, but Lack of Data Prevents More Definitive Conclusions

Our analysis of Army disability data from calendar years 2001 to 2005 indicated that after controlling for many of the differences we found between reservists and active duty soldiers, Army reservists received similar disability ratings to their active duty counterparts. We also found that reservists may be less likely to receive military disability benefits. Data on years of service and preexisting conditions were not available for this analysis, however, factors that influence disability benefit decisions. Finally, we were unable to compare processing times for reserve and active duty disability cases because we found that Army data on processing times were not reliable. However, based on these data, some Army officials conclude that reservists' cases often take longer to process through the disability evaluation system than the cases of active duty soldiers.

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<sup>17</sup> Cheryl Y. Marcum, Robert M. Emmerichs, Jennifer S. Sloan, and Harry J. Thie, *Methods and Actions for Improving Performance of the Department of Defense Disability Evaluation System*. MR-1228-OSD (Santa Monica, Calif.: the Rand Corporation, 2002).

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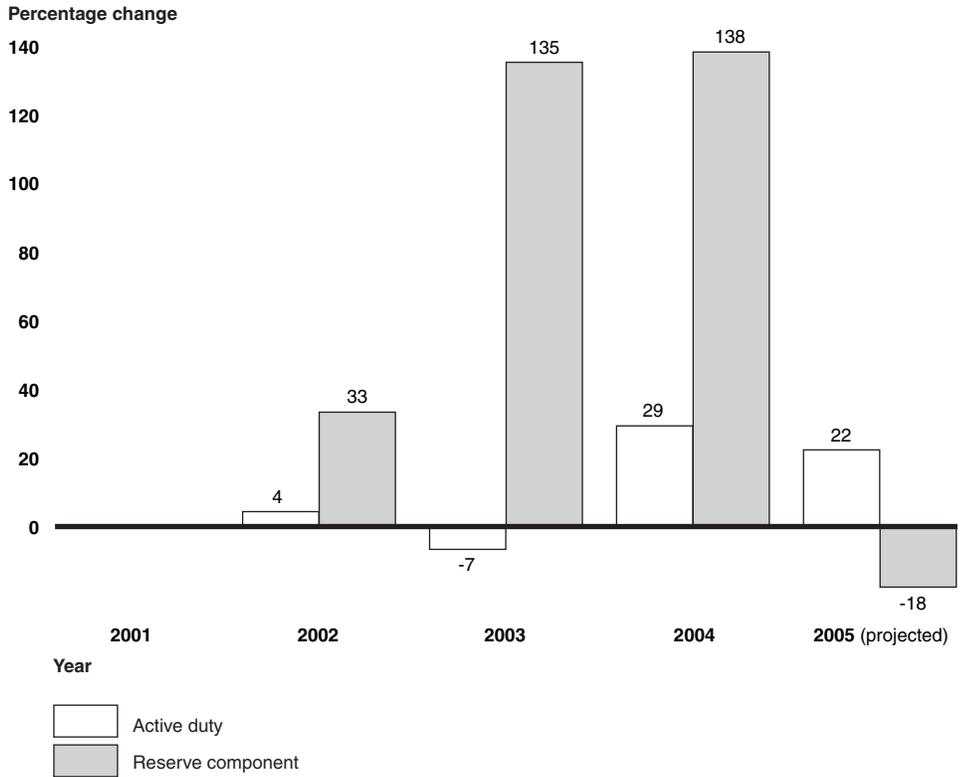
## Army Reservists and Active Duty Soldiers in the Disability Evaluation System Had Different Characteristics

From 2001 through 2005, the characteristics of Army reservists and active duty soldiers in the disability evaluation system differed in a number of ways. Specifically, reservists tended to have more impairments than active duty soldiers; they were more likely than active duty soldiers to have three or four impairments. Reservists also experienced higher rates of impairments affecting the cardiovascular and endocrine systems, while active duty soldiers experienced a higher rate of impairments affecting the musculoskeletal system. Reservists were more often classified in higher pay grades and more often worked as functional support and administration, crafts workers, and service and supply handlers. See appendix IV. Active component soldiers worked more often as infantry and gun crews; electronic equipment repairers; and communications and intelligence specialists.<sup>18</sup> In addition, compared to the number of active duty disability cases from 2001 through 2005, which remained relatively constant, the proportion of reservists going through the PEB process rose dramatically through 2004. See figure 3.

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<sup>18</sup> Army military occupational specialty data were translated into DOD occupation categories, as derived by the Defense Manpower Data Center.

**Figure 3: Yearly Percentage Change in PEB Caseload for Active Duty and Reserve Component Soldiers, Calendar Years 2001 to 2005**



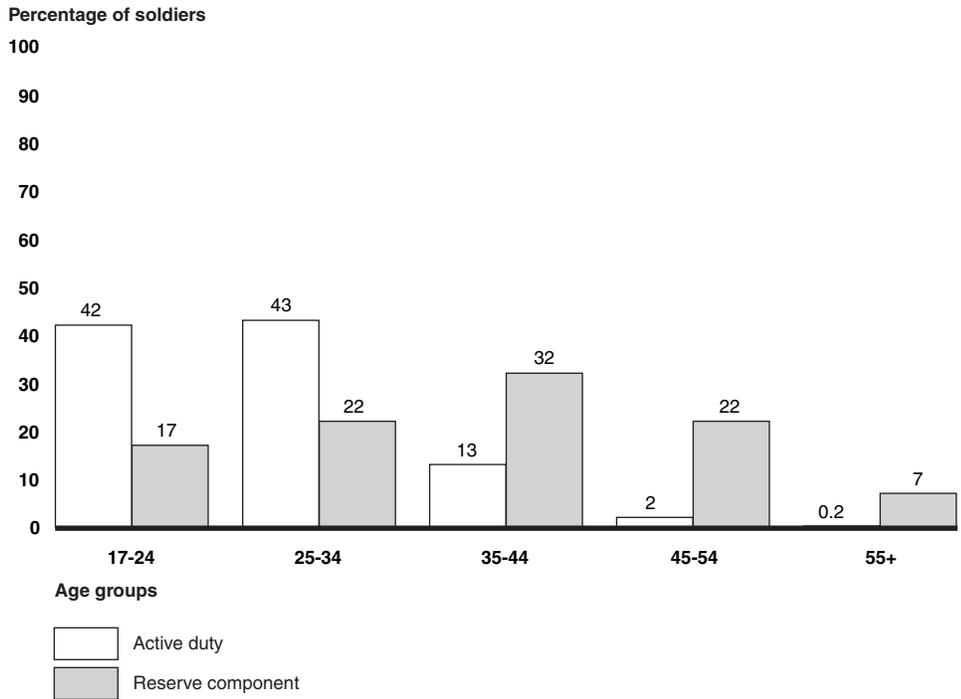
Source: GAO analysis of Army data.

Note: The 2005 numbers represent annual projections based on data collected through Aug 2005.

Finally, the demographic characteristics of Army reservists and active duty soldiers in the disability evaluation system also differed. Eighty percent of reservists were male, compared to 76 percent of active duty soldiers, while, on average, reservists were 11 years older than active duty soldiers.<sup>19</sup> See figure 4.

<sup>19</sup> The average reservist was 38 years old, while the average active duty soldier was 27 years old.

**Figure 4: Ages of Active Duty and Reserve Component Soldiers Entering the Disability Evaluation System, Calendar Years 2001 to 2005**



Source: GAO analysis of Army data.

Note: The 2005 numbers represent annual projections based on data collected through August 2005.

**Army Reservists Received Disability Ratings Similar to Their Active Duty Counterparts, but Reservists May Be Less Likely to Receive Benefits**

Before controlling for factors that could account for differences in the outcomes of the Army disability evaluation system for reserve and active duty soldiers, our analysis of Army data indicates that, from 2001 through 2005, reservists were assigned slightly higher disability ratings, but received benefits less often than active duty soldiers. See appendix V. When we controlled for many of the characteristics of reserve and active duty soldiers that could account for their difference in ratings, we found that, among soldiers who received ratings, the ratings assigned to Army reservists were comparable to those assigned to their active duty counterparts. When we controlled for a more limited number of factors, Army reservists who were determined to be unfit for duty appeared less likely to receive benefits (either monthly disability payments or severance pay). See appendix I. This analysis of benefit outcomes for Army reserve

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and active duty disability cases could not account for the influence that preexisting conditions and years of service can have on disability decisions.<sup>20</sup> These factors are key in determining whether an injured or ill service member qualify for disability benefits.<sup>21</sup> Because we could not test the effect of these factors empirically, we cannot rule out the possibility that one or the other may account for the differences we found.

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**Poor Quality Data  
Precluded GAO Analysis,  
but the Army Reports  
Reservists' Cases Can Take  
Longer**

While, according to the Army's own statistics, the PEB process can take longer for reservists than active duty soldiers, we found the Army data used to calculate processing times not of sufficient quality to warrant its use in our analysis. Specifically, the dates in Army's electronic database often did not correspond with the dates recorded in paper files. See appendix I. Nonetheless, the statistics the Army provided indicate that disability cases reviewed between fiscal years 2001 and 2005 took consistently longer than those of active duty soldiers. Over half (54 percent) of reserve soldiers took longer than 90 days while over one-third (35 percent) of active duty soldiers exceed this threshold. See appendix II for more detail.

There are several possible explanations for the differences in processing times between reservists and active duty members, according to the Army. For example, the Army officials reported that MEBs often must request medical records from private medical practitioners for reservists' cases, which can involve considerable delays. In addition, the personnel documents for reservists are stored in facilities around the U.S., and therefore they may take longer to obtain than records for centrally located active duty soldiers. Due to the lack of data on these issues as well as the problems we encountered with the data provided by the Army we were not able to measure the differences or empirically test possible explanations for differences the Army reported in the timeliness of disability case processing for Army reservists and active duty soldiers.

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<sup>20</sup> If an impairment that renders a member of the military unfit for duty existed prior to service, it is only compensable when the member has 8 or more years of service.

<sup>21</sup> Prior GAO research found that, in recent years, reserve members were deployed with preexisting medical conditions. In addition, because reservists are not on duty fulltime (except when mobilized/activated), their injuries are more likely to occur while not in the line of duty. Both explanations could result in reserves having a higher likelihood to be separated without benefits.

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## Conclusions

The military disability system's outcomes can greatly impact the future of service members, including reservists, injured in service to their country. Given the significance of these decisions as well as the latitude that services have to implement the system, it is important that DOD exercise proper oversight to make sure the system meets the needs of service members today and in the future. However, DOD is not adequately monitoring the outcomes for active duty and reservist cases in the disability evaluation system. DOD and the services do not have complete and reliable data for all aspects of the disability system. Further, neither DOD nor the services are systematically evaluating consistency and timeliness of decision making in the system.

Military officials recognize that in many cases, service members' cases are not determined within timeliness goals and have suggested that the goals may not be appropriate in many cases. In addition, it may take longer for reservist cases to go through the system. If a goal does not reflect appropriate processing times, it may not be useful as a program management tool. Furthermore, both consistency and timeliness of decisions depend on the adequate training and experience of all participants in the disability system. Yet we found that DOD had little assurance that staff at all levels are properly trained.

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## Recommendations for Executive Action

To ensure that all service members—both active duty and reserves—receive consistent and timely treatment within the disability evaluation process, we recommend that the Secretary of Defense take the following five actions

- require the Army, Navy, and Air Force to take action to ensure that data needed to assess consistency and timeliness of military disability rating and benefit decisions are reliable;
- require these services to track and regularly report these data—including comparisons of processing times, ratings and benefit decisions for reservists and active duty members—to the Under Secretary of Personnel and Readiness and the Surgeons General;
- determine, based on these reports, if ratings and benefit decisions are consistent and timely across the services and between reservists and active duty members and institute improvements to address any deficiencies that might be found;
- evaluate the appropriateness of current timeliness goals for the disability process and make any necessary changes; and

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- assess the adequacy of training for MEB and PEB disability evaluation staff.

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## Response to Agency Comments

We provided a draft of this report to the Department of Defense for its review. DOD agreed with our recommendations, indicating the Department will implement all of them and listing a number of steps it will take to do so. DOD also provided technical comments, which we incorporated into the report as appropriate.

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We are sending copies of this report to the Secretary of Defense, relevant congressional committees, and others who are interested. Copies will also be made available to others upon request. The report is also available at no charge on GAO's Web site at <http://www.gao.gov>.

Please contact me on (202) 512-7215 if you or your staff have any questions about this report. Contact points for our Offices of Congressional Relations and Public Affairs can be found on the last page of this report. Other major contributors to this report are listed in appendix VII.



Robert E. Robertson  
Director  
Education, Workforce, and Income Security

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# Appendix I: Objective, Scope, and Methodology

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The objectives of our report were to determine: (1) how current DOD policies and guidance for disability determinations compare for the Army, Navy, and Air Force, and what policies are specific to reserve component members of the military; (2) what oversight and quality control mechanisms are in place at DOD and these three services of the military to ensure consistent and timely disability rating and benefit decisions for active and reserve component members, and (3) how disability rating and benefit decisions, and processing times compare for active and reserve component members of the Army, the largest branch of the service, and what factors might explain any differences.

To address objectives 1 and 2, we reviewed relevant legislation, policy guidance, and literature; interviewed officials from DOD, Army, Navy, Air Force, Reserves, and National Guard; and visited Lackland and Randolph Air Force Bases, Fort Sam Houston and Walter Reed Army Medical Center; Washington Navy Yard and Bethesda Naval Hospital; and interviewed relevant officials. In addition, we interviewed officials from military treatment facilities.

To determine if outcomes for active duty and reserve service members' disability cases were statistically consistent, we analyzed data provided by the physical evaluation board (PEB) of the Army. We also obtained summary information on total caseloads and processing times from the services and from the Department of Defense. Based on our assessment of the quality of the Army's data, we concluded that data on disability determinations and ratings made by the Army's PEB were sufficiently reliable for our analysis. On the other hand, the Army's data on processing times were not reliable for our analysis. We did not test the reliability of statistical data provided by DOD and the services.

This appendix is organized into two sections: Section 1 describes the analyses related to our tests of data quality and reliability. Section 2 describes the empirical analyses that were used to determine if outcomes for active duty and reserve disability cases were statistically consistent.

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## Section 1: Data Reliability Tests

To ensure that the Army data were sufficiently reliable for our analyses, we conducted detailed data reliability assessments of the data sets that we used. We restricted these assessments, however, to the specific variables that were pertinent to our analyses. We found that all of the data sets used in this report were sufficiently reliable for use in our analyses.

To allow us to analyze the outcomes of the disability evaluation process and determine whether decisions were made in a timely fashion, we requested that the Army share data from both the Medical Evaluation Board and the Physical Evaluation Board for our review. The Army provided extracts from both the Medical Evaluation Board Internal Tracking Tool (MEBITT), used by the Medical Evaluation Board and the Physical Disability Computer Assisted Processing System (PDCAPS), used by the PEB.

During interviews with the database managers responsible for MEBITT and PDCAPS, we learned that the Army has few internal controls to ensure that the data are complete and accurate. Consequently, we conducted a trace-to-file process to determine whether the data in the electronic systems were an accurate reflection of what was recorded in the paper files. We requested that the Army provide us with the paper files for a sample of 130 cases that completed the Army's disability evaluation process between 2000 and August, 2005. Army officials provided 93 paper files for our review. The remaining files were archived or were not found.

We checked the data in files provided against the electronic records in MEBITT and PDCAPS. We determined that the MEBITT data were not sufficiently reliable for our use. We also determined that in the PDCAPS, there was a high degree of accuracy in the data fields related to: rank, component (active duty versus reserve component), date of entry into military service, primary military occupational specialty, disposition of disability case, percentage rating for disability, location of PEB, and illness/diagnosis codes. These fields were deemed reliable for use in our report.<sup>1</sup> However, this review also revealed that the data in the date fields, such as the narrative summary dates and the final decision dates, were often inaccurate and were therefore determined to be of insufficient quality for use in our report.

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## Section 2: Statistical Analyses

To determine if outcomes for active duty and reserve disability cases were statistically consistent, we conducted extensive statistical analyses including cross tabulations and econometric modeling. This was important because active and reserve component soldiers being evaluated differ

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<sup>1</sup> We concluded that data for a particular variable was sufficiently reliable for use in our analyses if entries in the electronic system and the paper record matched in at least 99 percent of the cases reviewed.

greatly in demographic characteristics and in administrative characteristics, such as pay grade and occupational specialty. Recognizing the potential of these characteristics to influence final outcomes and disability ratings, we developed econometric models to assess whether the observed differences between active and reserve component soldiers persist after controlling for these factors.

We began with a series of bivariate cross tabulations and then expanded these cross-classifications and examined three-way and four-way tables. These allowed us to compare large groups of active and reserve soldiers, as well as to compare soldiers in specific sets of categories—such as active and reserve soldiers of different grades being evaluated at different PEBs. To control for additional factors, we supplemented the cross-tabulations with ordinary least squares (OLS) and multivariate logistic regressions. Our analyses considered both the size and significance of the relationships of interest, using means, percentages, and odds and odds ratios to assess magnitude, and f-tests, chi-square tests and Wald statistics to assess the significance of the differences.

The analyses are limited due to our inability to control for several important factors in the disability evaluation process. For example, no reliable electronic data existed to indicate whether an injury existed prior to service or was incurred outside of the line of duty, both primary reasons for separating a soldier without benefits. Similarly, Army officials told us that data on years of service for reservists in the electronic data the Army provided were unreliable. Additionally, soldiers declared fit or separated without benefits do not receive percentage disability ratings, and the Army reports no impairment codes for soldiers declared fit. As such, we could not determine whether active and reserve component soldiers were similarly likely to be declared fit controlling for impairment or percentage rating. Given these difficulties, we restricted our multivariate analyses to soldiers rated unfit.

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## Multivariate regression analysis

To assess factors contributing to the final rating among those members declared unfit and receiving a percentage rating (that is, excluding those separated without benefits), we ran a series of multivariate models. Army data systems report up to four impairments.<sup>2</sup> Their final percentage disability rating is determined by a composite of ratings for individual impairments, the system(s) affected and how the specific impairment relates to the soldier's ability to perform his or her duties.<sup>3</sup> Regression analysis allows us to assess whether the observed differences between reserve and active soldiers' final ratings persist controlling for factors that enter the decision process, such as military occupational specialty<sup>4</sup> and system of impairment, as well as other factors such as demographic differences between the reserve component and active duty soldiers.

We began by estimating a "gross effects" (or unadjusted) model, which considers the gross difference in mean disability ratings between active and reserve component soldiers ignoring other factors. The model confirms descriptive statistics showing that reserve component members' ratings average approximately 4 points higher than those of active component members.

We next estimated a series of alternative "net effects" (or adjusted) models to account for other factors that influence the decision process; these models estimate the impact of being a reservist on rating "net" of other factors. Our first model included number of reported impairments, physical system affected and occupational specialty; a second model added year of decision, age, race, sex, pay grade, and PEB to control for forces that may influence the decision process unofficially and certain demographic differences between components. Additionally, we ran a variety of alternative specifications to ensure the stability and robustness of the results; this included, for example, a model testing the interaction

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<sup>2</sup> According to the Army their databases list impairments in order of severity. While some soldiers with multiple impairments might have consecutive impairments of equal severity, we only included the first impairment listed in models presented here. Alternative models with the full set of potential impairments did not alter the substantive interpretation of being a reservist on final ratings.

<sup>3</sup> As the final disability rating is measured in increments of 10, some might question our choice of OLS rather than a categorical analysis or a count model (e.g., Poisson). We believe that the data represent an underlying continuous distribution between zero and 100, and are thus appropriately modeled using OLS regression.

<sup>4</sup> Our measure of occupation converts military occupational specialty codes into DOD standard occupational codes.

between system affected and occupational specialty<sup>5</sup> and a model to account for the clustering (and potential “nonindependence”) of cases within each PEB.<sup>6</sup>

Table 4 presents the coefficient representing the relationship between being a reservist on final disability ratings in models that control for a limited set of controls both relevant and external to the formal decision process. What appears to be a small difference in ratings between reserve and active component members diminishes controlling for other factors. Overall, results of our OLS regression analyses suggest that active and reserve component members receive similar disability ratings controlling for factors that enter the formal decision process formally and indirectly.

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<sup>5</sup> As this more complicated model produced nearly identical estimates of the effect of being a reservist on ratings, we present only the results of the simpler models without interactions here.

<sup>6</sup> Standard error estimates are usually calculated under the assumption of independent observations. A control for clustering adjusts the standard errors to account for the possibility of non-independence of observations within each cluster (here, PEB).

**Table 4: Estimate of the Relationship between Being a Reservist and the Final Disability Rating among Soldiers Receiving a Rating**

Effect of Being a Reservist on Disability Ratings	Unstandardized coefficient (standard error)	Interpretation
Gross effects model (no controls)	3.8 <sup>a</sup> (0.25)	Reserve component soldiers receive ratings approximately 4 percentage points higher than active component soldiers.
Net effects model, limited controls (number of impairments, main body system affected, and occupational specialty)	1.9 <sup>a</sup> (0.22)	Reserve component soldiers receive ratings approximately 2 percentage points higher than active component soldiers.
Net effects model, expanded controls (year of decision, controls above plus age, race, sex, pay grade, PEB and PEB cluster adjustment)	-1.1 <sup>b</sup> (0.40)	Reserve component soldiers receive disability ratings approximately 1 percentage point lower than active duty soldiers, but this result is not statistically significant at conventional levels after adjusting for clustering within each PEB.

Source: GAO analysis of Army PDCAPS data.

<sup>a</sup>Coefficients statistically significant at the 99 percent level.

<sup>b</sup>Standard errors in the final model presented here account for PEB clustering and reduce the statistical significance of the estimate to just below the 90 percent confidence level based on three independent clusters; the coefficient is significant at the 99 percent level in an identical model that does not adjust standard errors for clustering.

## Multinomial Logistic Analysis

To assess receipt of benefits, we estimated a multinomial logistic model, a technique that allows us to estimate the likelihood of placement in one of several categories controlling for additional factors. The model produces relative risk ratios that compare the relative odds of reserve component soldiers and active duty soldiers determined unfit for duty being placed into either one of two categories (severance pay or permanent disability retirement) rather than the base or referant category (separated without benefits). With controls, the relative risk ratio compares the odds of placement in the given category for similarly situated active and reserve component soldiers.

A relative risk ratio of 1 indicates that reserve and active component members have equal odds of being placed in one category rather than the base category. A relative risk ratio of less than 1 for reserve soldiers

indicates that reservists have lower odds than active members of placement in the category rather than in the base category, and a relative risk ratio of greater than 1 indicates that reservists have higher odds than active duty members of being placed in that category rather than in the base category. Because soldiers placed on the temporary disability retired list (TDRL) have not received a final benefits determination, they are excluded from the model.

The relative risk ratios in table 5 demonstrate that among those declared unfit, reserve component soldiers have significantly lower odds than active component soldiers of receiving either permanent disability retirement or lump sum disability severance pay. Prior to controlling for other factors (our “gross effects” model), reserve soldiers have significantly lower odds than active component members of receiving either permanent disability retirement or severance pay rather than being separated without benefits—the relative risk ratios of 0.5 and 0.4 in the first row of the table respectively demonstrate reservists are only half or less than half as likely to receive permanent disability retirement or severance pay, respectively.

**Table 5: Estimate of the Relationship between Being a Reservist and Receipt of Benefits before and after Controlling for Other Factors (among Those Unfit and Assigned a Final Disposition)**

Effect of Being a Reservist on odds of receiving (relative risk ratio)	Permanent disability retirement	Severance pay	Interpretation
Gross effects model (no controls, base category is separation without benefits)	0.5	0.4	The odds of receiving permanent disability retirement or severance pay are lower for reservists
Net effects model, limited controls (number of impairments, main body system affected, occupational specialty)	0.4	0.4	The odds of receiving permanent disability retirement or severance pay are lower for reservists
Net effects model, expanded controls (year of decision, controls above plus age, race, sex, pay, and PEB)	0.1	0.3	The odds of receiving permanent disability retirement or severance pay are lower for reservists

Source: GAO analysis of Army PDCAPS data.

Note: This analysis compared relative risk ratios of those who were granted permanent disability retirement and severance pay with those who were separated without benefits. Relative risk ratios are statistically significant at the 99 percent level.

This relationship persists after controlling for limited factors both relevant to<sup>7</sup> and external to<sup>8</sup> the official decision making process (“net effects” models), and in fact the estimated difference between reservists and active duty soldiers is in fact increased by the inclusion of variables such as race, sex and PEB location. While these additional factors do not directly enter the decision making process, they control for some of the administrative and demographic differences we observe between active and reserve component members. The relationship differs for the odds of receiving severance pay, where reserve soldiers have less than one third the odds of active soldiers, and the odds of receiving permanent disability retirement, where the odds of reservists’ receiving this type of benefit rather than

<sup>7</sup> These “relevant” factors include number of reported impairments, body system affected, and occupation.

<sup>8</sup> This analysis adds age, race, sex, pay grade, PEB location, and year the decision was reported.

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separation without benefits is about one-tenth that of active component members.

We lacked reliable electronic data on two potentially important factors. This inability to control for length of service and injuries existing prior to service prevents us from determining whether the differences presented above are warranted or defensible.

# Appendix II: Selected Data from Service Branches on Processing Time, Dispositions, and Medical Holdover

**Table 6: Army Processing Times for Disability Cases, Including both MEB and PEB Processing, Fiscal Year 2001 to 2005**

	Total Number of Cases	Percentage of cases processed in:				
		≤30 days	31-60 days	61-90 days	91-120 days	>120 days
<b>FY2001</b>						
Active duty	6,627	1.6	13.6	41.3	20.1	23.4
Reserve component	591	4.1	14.5	24.2	15.9	41.3
<b>FY2002</b>						
Active duty	6,510	1.7	10.9	36.6	22.6	28.2
Reserve component	812	3.6	10.5	24.9	20.2	40.9
<b>FY2003</b>						
Active duty	6,659	7.4	31.9	28.9	14.7	17.1
Reserve component	1,546	6.5	25.5	23.9	17.7	26.3
<b>FY2004</b>						
Active duty	7,694	5.5	35.9	27.9	13.9	16.8
Reserve component	4,187	2.0	18.7	22.3	19.6	37.2
<b>FY2005</b>						
Active duty	9,322	16.0	37.1	21.3	12.3	13.2
Reserve component	4,426	5.5	21.8	20.3	16.3	36.0

Source: Department of the Army.

Note: Percentages may not total 100 due to rounding.

**Appendix II: Selected Data from Service  
Branches on Processing Time, Dispositions,  
and Medical Holdover**

**Table 7: Navy Processing Times for Disability Cases, Including Only PEB Processing, Fiscal Year 2001 to 2005**

	Total Number of Cases	Percentage of cases processed in:				
		≤30 days	31-60 days	61-90 days	91-120 days	>120 days
<b>FY 2001</b>						
Active duty	4,620	24	41	16	6	13
Reserve component	379	7	39	19	9	26
<b>FY2002</b>						
Active duty	3,953	26	43	15	6	9
Reserve component	413	9	41	24	6	20
<b>FY2003</b>						
Active duty	3,814	23	39	21	7	10
Reserve component	436	11	38	24	10	17
<b>FY2004</b>						
Active duty	4,889	31	35	18	7	9
Reserve component	543	19	40	17	7	17
<b>FY2005</b>						
Active duty	4,645	61	24	5	3	5
Reserve component	555	30	39	12	6	14

Source: Department of the Navy.

**Appendix II: Selected Data from Service  
Branches on Processing Time, Dispositions,  
and Medical Holdover**

**Table 8: Air Force Processing Times for Disability Cases, Including Only PEB Processing, Fiscal Year 2001 to 2005**

	Total Number of Cases	Percentage of cases processed in:				
		≤30 days	31-60 days	61-90 days	91-120 days	>120 days
<b>FY2001</b>						
Active duty	2,376	89	7	3	1	0
Reserve component	441	85	9	5	2	0
<b>FY2002</b>						
Active duty	3,251	86	8	4	2	0
Reserve component	535	86	4	5	3	1
<b>FY2003</b>						
Active duty	3,340	82	5	6	4	3
Reserve component	633	77	4	6	6	6
<b>FY2004</b>						
Active duty	3,525	70	11	7	5	7
Reserve component	719	67	8	5	7	13
<b>FY2005</b>						
Active duty	3,610	55	23	9	5	8
Reserve component	758	44	20	12	8	16

Source: Department of the Air Force.

**Appendix II: Selected Data from Service  
Branches on Processing Time, Dispositions,  
and Medical Holdover**

**Table 9: Final Dispositions Made by Navy PEB for Disability Cases, Fiscal Year 2001 to 2005**

	FY2001	FY2002	FY2003	FY2004	FY2005
<b>Total Number of Cases</b>					
Active duty	4,620	3,952	3,813	4,889	4,645
Reserve component	380	414	436	543	557
<b>Disposition:</b>					
<b>Fit/Returned to Duty<sup>a</sup></b>					
Active duty	1,164	926	820	1,213	1,297
Reserve component	176	193	180	200	183
<b>Separated with Severance Pay</b>					
Active duty	1,998	1,667	1,688	1,991	1,649
Reserve component	130	144	130	197	196
<b>Separated without Benefits</b>					
Active duty	288	225	272	362	269
Reserve component	9	11	30	24	26
<b>Permanent Disability Retirement</b>					
Active duty	130	171	114	141	126
Reserve component	5	10	7	9	13
<b>Temporary Disability Retired List</b>					
Active duty	1,040	963	919	1,182	1,304
Reserve component	60	56	89	113	139

Source: Department of the Navy.

<sup>a</sup>Includes "presumed fit" cases.

**Appendix II: Selected Data from Service  
Branches on Processing Time, Dispositions,  
and Medical Holdover**

**Table 10: Final Dispositions Made by Air Force PEB for Disability Cases, Fiscal Year 2001 to 2005**

	FY2001	FY2002	FY2003	FY2004	FY2005
<b>Total Number of Cases</b>					
Active duty	2,376	3,251	3,340	3,525	3,610
Reserve component	441	535	633	719	758
<b>Disposition:</b>					
<b>Fit/Returned to Duty</b>					
Active duty	1,406	1,797	1,730	1,492	1,503
Reserve component	294	365	427	441	387
<b>Separated with Severance Pay</b>					
Active duty	311	691	773	1,040	1,273
Reserve component	44	40	79	106	156
<b>Separated without Benefits</b>					
Active duty	101	273	425	429	273
Reserve component	5	22	37	49	30
<b>Permanent Disability Retirement</b>					
Active duty	169	162	144	146	228
Reserve component	25	36	32	56	93
<b>Temporary Disability Retired List</b>					
Active duty	389	328	268	258	333
Reserve component	73	72	58	67	92

Source: Departments of the Air Force.

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**Appendix II: Selected Data from Service  
Branches on Processing Time, Dispositions,  
and Medical Holdover**

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**Table 11: Number of Army Reserve Component Members Entering Medical Holdover by Year, Calendar Years 2001 to 2005**

<b>Year of Entry</b>	<b>Number Entered</b>
2001	175
2002	560
2003	7,865
2004	9,850
2005	8,729
<b>TOTAL</b>	<b>27,181</b>

Source: Department of the Army.

# Appendix III: Compilation of Differences in Regulations Governing the Military Disability Evaluation System

Aspect	Army	Navy	Air Force
<b>Line of Duty Determinations</b>			
1. Time frames for processing for active component members	Time limits are placed on each participant in the process.	No stated policy	Time limits for completing LOD determinations are placed on each participant in the process.
2. Time frames for processing for reserve component members	Time limits are placed on each participant in the process.	No stated policy	Line of duty determinations must be completed "promptly".
3. Required for reserve component members	Required <sup>a</sup>	Required <sup>a</sup>	Always required
4. Responsible for doing line of duty determination	Unit commander	Line commander	Commander
5. MEB/PEB options for missing or incomplete line of duty determinations	If line of duty determination is required by regulations and is not in the case file, the case will be returned to the MTF for completion of LOD process. PEB does not have the authority to make LOD determinations.	MEB reviews case records to ensure line of duty determination is done. Under some circumstances, case can be forwarded without one.	If necessary for adjudication, the MEB/PEB will request a missing LOD be accomplished and incomplete LODs to be completed.
<b>MEB</b>			
1. Means of referral to MEB	Physician, unit commander, higher command, or the Military Occupational Specialty/Medical Retention Board (MMRB). <sup>b</sup>	Physician, unit commander, or higher command.	Physician and/or unit commander with physician input.
2. Composition	Two or more physicians. If MEB contains a mental condition, one must be a psychiatrist. If dental condition, one must be a dentist. When adjudicating mental incapacitation, three required (one must be psychiatrist).	Minimum of two physicians. When adjudicating mental incapacitation, three required, one must be a psychiatrist.	Three physicians. When adjudicating mental incapacitation, one must be a psychiatrist.
3. Type of process	Informal process in which at least two physicians compile and evaluate a service member's medical history and his or her current medical status.	MEB members pass files among themselves and review them independently.	Formal process in which board meets to discuss the case.
4. MEB has option to place member on limited duty <sup>c</sup>	Yes	Yes	No

**Appendix III: Compilation of Differences in  
Regulations Governing the Military Disability  
Evaluation System**

<b>Aspect</b>	<b>Army</b>	<b>Navy</b>	<b>Air Force</b>
5. Service member can appeal MEB decision	Yes	Service member has option of submitting a written rebuttal or addendum. Physician must address the service member's specific issues.	No
<b>PEBLOs</b>			
1. Command with responsibility for PEBLO	Medical	Medical and PEB	Medical
2. Training	Primarily on-the-job training and annual conference.	Primarily on-the-job training, plus quarterly and annual training.	Primarily on-the-job training, PEBLO Guide, and planned annual training.
3. Point in process PEBLO begins counseling service member	MEB	Regulations indicate this is done upon referral of MEB. However, Navy officials interviewed said it was done after the PEB decision.	MEB
<b>PEB</b>			
<b>1. Overall PEB process</b>			
a. Number of PEBs nationwide	Three, plus "mobile PEB" <sup>d</sup>	One	One
b. Reserve component board member required on for reserve component cases	Yes	Yes	Yes
c. Active component board member required on case for active component cases	No stated policy	No stated policy	Yes
<b>2. Informal PEB</b>			
a. Composition	At least three members	Three members	Three members
b. Amount of time service member has to concur/nonconcur with findings	Ten calendar days	Fifteen calendar days	Three duty days
c. Informal PEB can reconsider findings under some circumstances	Yes	Yes	Yes
<b>3. Formal PEB</b>			
a. Composition	At least three members	Three members	Three members
b. Members of informal and formal PEB can be the same for a case	Normally will be	No stated policy	Normally will not be
c. Amount of time given to a service member to prepare for the formal PEB	Minimum of three working days.	A "reasonable period".	Up to three duty days after arrival at formal PEB. <sup>e</sup>
d. When service member is notified of Formal PEB decision	At conclusion of proceedings.	Two to three weeks after proceedings.	At conclusion of proceedings.

**Appendix III: Compilation of Differences in Regulations Governing the Military Disability Evaluation System**

<b>Aspect</b>	<b>Army</b>	<b>Navy</b>	<b>Air Force</b>
e. Amount of time service member has to concur/nonconcur with findings	Ten calendar days from receipt of findings letter.	Fifteen calendar days from receipt of findings letter.	Service member has 24 hours to concur or nonconcur with the findings. If service member does not concur he has 10 duty days to submit a rebuttal if desired. <sup>f</sup>
f. Formal PEB can reconsider findings under some circumstances	Yes	No	No
<b>Appeals</b>			
1. Appeal opportunities beyond the formal PEB	Army Physical Disability Agency	Petition for Relief to the Secretary of the Navy Council of Review Boards	Secretary of the Air Force Personnel Council
	Army Physical Disability Appeal Board <sup>g</sup>	Board for the Correction of Naval Records	Air Force Board for the Correction of Military Records
	Army Board for the Correction of Military Records		

Source: GAO analysis, review of relevant regulations and interviews with military officials.

<sup>a</sup>“Required” includes a general authority that includes reserve members.

<sup>b</sup>The Military Occupational Specialty/Medical Retention Board (MMRB) is an administrative board that evaluates the ability of a service member with a permanent profile of 3 or 4 (which indicates a physical limitation) to meet the responsibilities of his military occupational specialty in a worldwide field environment.

<sup>c</sup>Limited duty is a temporary period in which a service member’s responsibilities are restricted.

<sup>d</sup>The “mobile PEB” is a group of three adjudicators who travel and provide additional manpower to the PEBs when needed.

<sup>e</sup>An Air Force official stated that members can begin their preparations once they non-concur with the informal PEB findings and request a formal PEB.

<sup>f</sup>A February 2006 policy revision allows the formal PEB president to approve written requests for additional time to allow the member to obtain medical documentation or consult with legal counsel.

<sup>g</sup>Applicable only to cases in which Army Physical Disability Agency revises the PEB findings as part of a quality or mandatory review and the soldier does not concur with the revised finding.

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## **Disability Evaluation Related Regulations**

### *Federal Code*

38 CFR Part 4: Veterans Affairs Schedule for Rating Disabilities

### *Department of Defense*

DODD 1332.18 "Separation or Retirement for Physical Disability"

DODI 1332.38 "Physical Disability Evaluation"

DODI 1332.39 "Application of the Veterans Administration Schedule for Rating Disabilities"

### *Army*

AR 40-400 "Patient Administration"

AR 40-501 "Standards of Medical Fitness"

AR 600-8-4 "Line of Duty Policy, Procedures, and Investigations"

AR 600-60 "Physical Performance Evaluation System"

AR 635-40 "Physical Evaluation for Retention, Retirement, or Separation"

### *Navy*

SECNAV 1850.4E "Department of the Navy Disability Evaluation Manual"

JAGINST 5800.7D "Manual of the Judge Advocate General"

NAVMED P-117 "Manual of the Medical Department"

### *Air Force*

AFI 36-2910 "Line of Duty (Misconduct) Determinations"

AFI 36-3212 "Physical Evaluation for Retention, Retirement and Separation"

AFI 41-210 "Patient Administration Functions"

AFI 44-157 "Medical Evaluation Boards and Continued Military Service"

AFI 48-123 "Medical Examination and Standards"

# Appendix IV: Characteristics of Army Service Members Entering the DES

**Table 12: Occupational Codes for Services Members in Military Disability Evaluation System, Calendar Years 2001 to 2005**

Enlisted Occupation Codes	Active duty		Reserve Component		Total	
	Frequency	Percent	Frequency	Percent	Frequency	Percent
10 Infantry, Gun Crews, and Seamanship Specialists	7,112	21.2	1,330	14.4	8,442	19.8
11 Electronic Equipment Repairers	2,029	6.1	210	2.3	2,239	5.2
12 Communications and Intelligence Specialists	3,673	11.0	361	3.9	4,034	9.4
13 Health Care Specialists	2,930	8.8	534	5.8	3,464	8.1
14 Other Technical and Allied Specialists	945	2.8	222	2.4	1,167	2.7
15 Functional Support and Administration	4,749	14.2	1,826	19.8	6,575	15.4
16 Electrical/Mechanical Equipment Repairers	4,539	13.6	1,084	11.8	5,623	13.2
17 – Crafts Workers	649	1.9	557	6.1	1,206	2.8
18 Service and Supply Handlers	4,872	14.5	2,447	26.6	7,319	17.1
19 Non-Occupational	281	0.8	17	0.2	298	0.7
<b>Officer Occupation Codes</b>						
21 General Officers and Executives, N.E.C.	0	0.0	2	0.0	2	0.0
22 Tactical Operations Officers	535	1.6	151	1.6	686	1.6
23 Intelligence Officers	136	0.4	39	0.4	175	0.4
24 Engineering and Maintenance Officers	247	0.7	66	0.7	313	0.7
25 Scientists and Professionals	81	0.2	43	0.5	124	0.3
26 Health Care Officers	424	1.3	131	1.4	555	1.3
27 Administrators	115	0.3	94	1.0	209	0.5
28 Supply, Procurement and Allied Officers	163	0.5	94	1.0	257	0.6
29 Non-Occupational	19	0.1	6	0.1	25	0.1
<b>Total</b>	<b>33,499</b>	<b>78.4</b>	<b>9,214</b>	<b>21.6</b>	<b>42,713</b>	<b>100</b>

Source: Based on conversion of military occupational specialty codes into DOD standard occupational codes.

**Appendix IV: Characteristics of Army Service  
Members Entering the DES**

**Table 13: Rank Groups by Component for Services Members in the Military Disability System, Calendar Years 2001 to 2005**

Rank group	Active duty		Reserve Component		Total	
	Frequency	Percent	Frequency	Percent	Frequency	Percent
Junior. Enlisted (E1-E4)	22,460	66.8	3,771	40.7	26,231	61.1
Non-Commissioned Officer (E5-E9)	9,403	28.0	4,862	52.4	14,265	33.3
Company grade officer (O1-O3)	1,018	3.0	205	2.2	1,223	2.9
Field grade and general officer (O4-O10)	447	1.3	311	3.4	758	1.8
Warrant officer (W01-CW5)	302	0.9	128	1.4	430	1.0
<b>Total</b>	<b>33,630</b>	<b>74.8</b>	<b>9,277</b>	<b>21.6</b>	<b>42,907</b>	<b>74.8</b>

Source: Department of the Army.

# Appendix V: Disability Evaluation Outcomes for Army Active Duty and Reserve Component Members for 2001 to 2005

**Table 14: Descriptive Statistics on Disability Evaluation Outcomes for Active Duty and Reserve Component Members in the Army, Calendar Years 2001 to 2005**

Year	Fit	Separation w/out benefits	Permanent disability retirement	Severance pay	Temporary disability retired list	Total
<b>Active duty</b>						
2001	504	526	642	4,541	165	<b>6,378</b>
2002	462	541	517	4,866	246	<b>6,632</b>
2003	366	555	435	4,390	427	<b>6,173</b>
2004	407	666	362	5,495	1,050	<b>7,980</b>
2005	445	506	209	4,468	837	<b>6,465</b>
<b>Reserve Component</b>						
2001	105	24	87	311	20	<b>547</b>
2002	141	73	112	370	32	<b>728</b>
2003	223	472	126	796	91	<b>1,708</b>
2004	328	782	177	2,345	439	<b>4,071</b>
2005	248	338	102	1,220	315	<b>2,223</b>

Source: GAO analysis of Army PDCAPS data.

**Table 15: Descriptive Statistics on Disability Evaluation Outcomes for Active Duty and Reserve Component Members in the Army, Calendar Years 2001 to 2005**

Year	Fit	Separation w/out benefits	Permanent disability retirement	Severance pay	Temporary disability retired list	Total
<b>Active duty</b>						
2001	7.9	8.2	10.1	71.2	2.6	<b>100</b>
2002	7	8.2	7.8	73.4	3.7	<b>100</b>
2003	5.9	9	7	71.1	6.9	<b>100</b>
2004	5.1	8.3	4.5	68.9	13.2	<b>100</b>
2005	6.9	7.8	3.2	69.1	12.9	<b>100</b>
<b>Reserve Component</b>						
2001	19.2	4.4	15.9	56.9	3.7	<b>100</b>
2002	19.4	10	15.4	50.8	4.4	<b>100</b>
2003	13.1	27.6	7.4	46.6	5.3	<b>100</b>
2004	8.1	19.2	4.3	57.6	10.8	<b>100</b>
2005	11.2	15.2	4.6	54.9	14.2	<b>100</b>

Source: GAO analysis of Army PDCAPS data.

# Appendix VI: Comments from the Department of Defense



PERSONNEL AND  
READINESS

OFFICE OF THE UNDER SECRETARY OF DEFENSE  
4000 DEFENSE PENTAGON  
WASHINGTON, D.C. 20301-4000

MAR 9 2006

Mr. Robert E. Robertson  
Director  
Education, Workforce, and Income Security  
U.S. Government Accountability Office  
441 G Street N.W.  
Washington, DC 20548

Dear Mr. Robertson:

This letter constitutes the Department of Defense (DoD) response to GAO draft report, "MILITARY DISABILITY SYSTEM: Improved Oversight Needed to Ensure Consistent and Timely Outcomes for Reserve and Active Duty Service Members," dated February 27, 2006 (GAO CODE 130501/GAO-06-362).

We fully concur with the recommendations and note one administrative recommendation to the report. The Department is implementing all recommendations.

- Plan and execute Disability Advisory Council (DAC) meetings on a quarterly basis (April, July, October, and January) in order to facilitate oversight of the disability evaluation system and advise DoD. As a point of information, DoD has already convened its first DAC meeting (January 31, 2006) since the GAO pre-brief in January 2006.
- Establishing ways and means to convene ad hoc working groups to address the specific recommendations of the report and provide DoD with a detailed "glideslope" to success.
- Revise, extend and republish guidance contained in DoD issuances so that these are even more relevant to advances in medical science, practices, patient management and realities of the Global War on Terrorism.
- Robust the DoD disability management section (to include letting a contract) to assist with policy formulation, promulgation, and management.

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**Appendix VI: Comments from the Department  
of Defense**

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Enclosed to this letter are DoD's responses to the GAO recommendations and technical comments regarding the report. The Department appreciates the opportunity to comment on the draft report. The DoD point of contact is Lt Col Al Bruner, DUSD (MPP) OEPM, 703-614-2798, e-mail [al.bruner@osd.mil](mailto:al.bruner@osd.mil).

Sincerely,



William J. Carr  
Acting Deputy Under Secretary  
(Military Personnel Policy)

Enclosure:  
As stated

GAO DRAFT REPORT - DATED FEBRUARY 27, 2006  
GAO CODE 130501/GAO-06-362

**“MILITARY DISABILITY SYSTEM: Improved Oversight Needed to Ensure Consistent  
and Timely Outcomes for Reserve and Active Duty Service Members”**

**DEPARTMENT OF DEFENSE COMMENTS  
TO THE RECOMMENDATIONS**

**RECOMMENDATION 1:** The GAO recommended that the Secretary of Defense require the Army, Navy, and Air Force to take action to ensure that data needed to assess consistency and timeliness of military disability rating and benefit decisions are reliable. (p. 26/GAO Draft Report)

**DOD RESPONSE:** Concur.

**RECOMMENDATION 2:** The GAO recommended that the Secretary of Defense require the services to track and regularly report these data, including comparisons of processing times, ratings and benefit decisions for reservists and active duty members, to the Undersecretary of Personnel and Readiness and the Surgeons General. (p. 26/GAO Draft Report)

**DOD RESPONSE:** Concur with administrative comment: In addition to the Service Surgeons General, Service Assistant Secretary for Manpower and Reserve Affairs (M&RAs) should also be included in the reports. The Physical Disability Evaluation System portion of the Disability Evaluation System includes a personnel and medical component. The M&RAs ultimately oversee both the medical and personnel components.

**RECOMMENDATION 3:** The GAO recommended that the Secretary of Defense determine, based on these reports, if ratings and benefit decisions are consistent and timely across the services and between reservists and active duty members, and institute improvements to address any deficiencies that might be found. (p. 26/GAO Draft Report)

**DOD RESPONSE:** Concur.

**RECOMMENDATION 4:** The GAO recommended that the Secretary of Defense evaluate the appropriateness of current timeliness goals for the disability process and make any necessary changes. (p. 26/GAO Draft Report)

**DOD RESPONSE:** Concur.

**RECOMMENDATION 5:** The GAO recommended that the Secretary of Defense assess the adequacy of training of Medical Evaluation Board and Physical Evaluation Board disability evaluation staff. (p. 26-27/GAO Draft Report)

**DOD RESPONSE:** Concur.

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# Appendix VII: GAO Contact and Staff Acknowledgments

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## GAO Contact

Robert E. Robertson (202) 512-7215 or [robertsonr@gao.gov](mailto:robertsonr@gao.gov)

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## Staff Acknowledgments

In addition to the contact named above, Clarita A. Mrena, Assistant Director; and Anna M. Kelley made major contributions to this report. In addition, Jason Barnosky, Melinda Cordero, Erin Godtland, and Scott Heacock served as team members; Lynn Milan, Anna Maria Ortiz, Doug Sloane, Mitch Karpman, and Wil Holloway provided guidance and assistance with design and analysis; Rachel Valliere advised on report preparation; and Roger Thomas provided legal advice.

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# Related GAO Products

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*Veterans' Disability Benefits: Claims Processing Challenges and Opportunities for Improvements.* [GAO-06-283T](#). Washington, D.C.: December 7, 2005.

*Military Personnel: Top Management Attention Is Needed to Address Long-standing Problems with Determining Medical and Physical Fitness of the Reserve Force.* [GAO-06-105](#). Washington, D.C.: October 27, 2005.

*Military Personnel: DOD Needs to Improve the Transparency and Reassess the Reasonableness, Appropriateness, Affordability, and Sustainability of Its Military Compensation System.* [GAO-05-798](#). Washington, D.C.: July 19, 2005.

*Federal Disability Assistance: Wide Array of Programs Needs to be Examined in Light of 21st Century Challenges.* [GAO-05-626](#). Washington, D.C.: June 2, 2005.

*Veterans' Disability Benefits: Claims Processing Problems Persist and Major Performance Improvements May Be Difficult.* [GAO-05-749T](#). Washington, D.C.: May 26, 2005.

*21st Century Challenges: Reexamining the Base of the Federal Government.* [GAO-05-325SP](#) Washington, D.C.: March 4, 2005.

*Military Pay: Gaps in Pay and Benefits Create Financial Hardships for Injured Army National Guard and Reserve Soldiers.* [GAO-05-125](#) and related testimony [GAO-05-322T](#). Washington, D.C.: February 17, 2005.

*High-Risk Series: An Update.* [GAO-05-207](#). Washington, D.C.: January 1, 2005.

*SSA's Disability Programs: Improvements Could Increase the Usefulness of Electronic Data for Program Oversight.* [GAO-05-100R](#). Washington, D.C.: December 10, 2004.

*Veterans Benefits: VA Needs Plan for Assessing Consistency of Decisions.* [GAO-05-99](#). Washington, D.C.: November 19, 2004 and related testimony [GAO-06-120T](#).

*Military Personnel: DOD Needs to Address Long-term Reserve Force Availability and Related Mobilization and Demobilization Issues.* [GAO-04-1031](#). Washington, D.C.: September 15, 2004.

*Social Security Administration: More Effort Needed to Assess Consistency of Disability Decisions.* [GAO-04-656](#). Washington, D.C.: July 2, 2004.

*SSA Disability Decision Making: Additional Steps Needed to Ensure Accuracy and Fairness of Decisions at the Hearing Level.* [GAO-04-14](#). Washington, D.C.: November 12, 2003.

*Defense Health Care: Army Needs to Assess the Health Status of All Early-Deploying Reservists.* [GAO-03-437](#). April 15, 2003 and related testimony [GAO-03-997T](#) Washington, D.C.: July 9, 2003.

*Veterans' Benefits: Quality Assurance for Disability Claims and Appeals Processing Can Be Further Improved.* [GAO-02-806](#). August 16, 2002 and related testimony [GAO-05-655T](#). Washington, D.C.: May 5, 2005.

*Defense Health Care: Disability Programs Need Improvement and Face Challenges.* [GAO-02-73](#). Washington, D.C.: October 12, 2001.

*DOD Disability: Overview of Compensation Program for Service Members Unfit for Duty.* [GAO-01-622](#). Washington, D.C.: April 27, 2001.

*Disability Benefits: Selected Data on Military and VA Recipients.* [GAO/HRD-92-106](#). Washington, D.C.: August 13, 1992.

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