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U.S. GOVERNMENT
INFORMATION
GPO

DEPARTMENT OF THE AIR FORCE

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Deputy Assistant Secretary (Financial Operations)	JOHN J. NETHERY
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Deputy Assistant Secretary (Space Plans and Policy)	RICHARD M. MCCORMICK
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Director, Legislative Liaison	MAJ. GEN. MICHAEL T. MOSELEY
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Director, Public Affairs	COL. R.T. RAND

Air Staff

Chief of Staff	GEN. MICHAEL E. RYAN
Vice Chief of Staff	GEN. LESTER L. LYLES
Assistant Vice Chief of Staff	LT. GEN. DAVID L. VESELY
Deputy Chief of Staff (Plans and Programs)	LT. GEN. ROGER G. DEKOK
Deputy Chief of Staff (Personnel)	LT. GEN. DONALD L PETERSON
Deputy Chief of Staff (Air and Space Operations)	LT. GEN. MARVIN R. ESMOND
Deputy Chief of Staff (Installations and Logistics)	LT. GEN. JOHN W. HANDY
Director of Communications and Information	LT. GEN. WILLIAM J. DONAHUE
Chief Master Sergeant of the Air Force	CH. M. SGT. JIM FINCH
Chief, Safety/Director, Air Force Safety Center	MAJ. GEN. FRANCIS C. GIDEON, JR.
Director of Security Forces	BRIG. GEN. RICHARD A. COLEMAN, JR.
Chairs, Scientific Advisory Board	WILLIAM F. BALLHAUS, JR., NATALIE W. CRAWFORD
Director, Test and Evaluation	JOHN MANCLARK
Air Force Historian	RICHARD P. HALLION
Chief Scientist of the Air Force	LOUIS S. METZGER
Chief, Air Force Reserve	MAJ. GEN. JAMES E. SHERRARD III
Chief, National Guard Bureau	LT. GEN. RUSSELL C. DAVIS
Surgeon General of the Air Force	LT. GEN. PAUL K. CARLTON, JR.
Chief of the Chaplain Service	MAJ. GEN. WILLIAM J. DENDINGER
Judge Advocate General	MAJ. GEN. WILLIAM A. MOORMAN

Named Activities

Commander, Air Force Office of Colonel Matters	COL. PAUL M. HANKINS
Commander, Air Force General Officer Matters Office	COL. RICHARD S. HASSAN

Director, Air Force Office of Senior Executive Matters — GREGORY W. DEN HERDER

The Department of the Air Force is responsible for defending the United States through control and exploitation of air and space.

The Department of the Air Force (USAF) was established as part of the National Military Establishment by the National Security Act of 1947 (61 Stat. 502) and came into being on September 18, 1947. The National Security Act Amendments of 1949 redesignated the National Military Establishment as the Department of Defense, established it as an executive department, and made the Department of the Air Force a military department within the Department of Defense (63 Stat. 578). The Department of the Air Force is separately organized under the Secretary of the Air Force. It operates under the authority, direction, and control of the Secretary of Defense (10 U.S.C. 8010). The Department consists of the Office of the Secretary of the Air Force, the Air Staff, and field organizations.

Secretary The Secretary is responsible for matters pertaining to organization, training, logistical support, maintenance, welfare of personnel, administrative, recruiting, research and development, and other activities prescribed by the President or the Secretary of Defense.

Air Staff The mission of the Air Staff is to furnish professional assistance to the Secretary, the Under Secretary, the Assistant Secretaries, and the Chief of Staff in executing their responsibilities.

Field Organizations The major commands, field operating agencies, and direct reporting units together represent the field organizations of the Air Force. These are organized primarily on a functional basis in the United States and on an area basis overseas. These commands are responsible for accomplishing certain phases of the worldwide activities of the Air Force. They also are responsible for organizing, administering, equipping, and training their subordinate elements for the accomplishment of assigned missions.

Major Commands

The Continental U.S. Commands

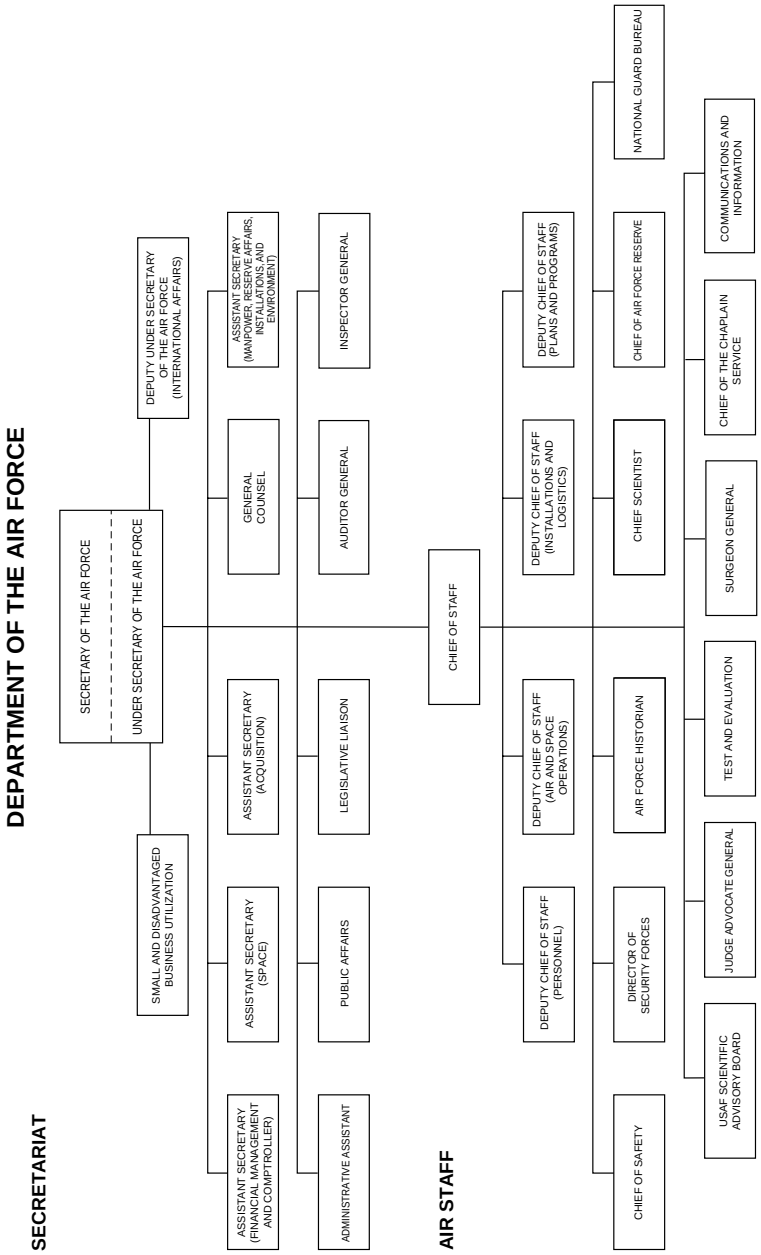
Air Combat Command This Command operates Air Force bombers and CONUS-based, combat-coded fighter and attack aircraft. It organizes, trains, equips, and maintains combat-ready forces for rapid deployment and employment while ensuring strategic air defense forces are ready to meet the challenges of peacetime air sovereignty and wartime air defense.

Air Force Materiel Command This Command advances, integrates, and uses technology to develop, test, acquire, and sustain weapons systems. It also performs single-manager continuous product and process improvement throughout a product's life cycle.

Air Mobility Command This Command provides airlift, air refueling, special air mission, and aeromedical evacuation for U.S. forces. It also supplies forces to theater commands to support wartime tasking.

Air Force Reserve Command This Command supports the Air Force mission of defending the Nation through control and exploitation of air and space. It plays an integral role in the day-to-day Air Force mission and is not a force held in reserve for possible war or contingency operations.

Air Force Space Command This Command operates space and ballistic missile systems, including ballistic missile warning, space control, spacelift, and satellite operations.


DEPARTMENT OF THE AIR FORCE
SECRETARIAT
SECRETARY OF THE AIR FORCE
UNDER SECRETARY OF THE AIR FORCE
DEPUTY UNDER SECRETARY OF THE AIR FORCE (INTERNATIONAL AFFAIRS)
SMALL AND DISADVANTAGED BUSINESS UTILIZATION
ASSISTANT SECRETARY (FINANCIAL MANAGEMENT AND COMPTROLLER)
ASSISTANT SECRETARY (SPACE)
ASSISTANT SECRETARY (ACQUISITION)
GENERAL COUNSEL
ASSISTANT SECRETARY (MANPOWER, RESERVE AFFAIRS, INSTALLATIONS AND ENVIRONMENT)
ADMINISTRATIVE ASSISTANT
PUBLIC AFFAIRS
LEGISLATIVE LIAISON
AUDITOR GENERAL
INSPECTOR GENERAL
AIR STAFF
CHIEF OF STAFF
DEPUTY CHIEF OF STAFF (PERSONNEL)
DEPUTY CHIEF OF STAFF (AIR AND SPACE OPERATIONS)
DEPUTY CHIEF OF STAFF (INSTALLATIONS AND LOGISTICS)
DEPUTY CHIEF OF STAFF (PLANS AND PROGRAMS)
CHIEF OF SAFETY
DIRECTOR OF SECURITY FORCES
AIR FORCE HISTORIAN
CHIEF SCIENTIST
CHIEF OF AIR FORCE RESERVE
NATIONAL GUARD BUREAU
USAF SCIENTIFIC ADVISORY BOARD
JUDGE ADVOCATE GENERAL
TEST AND EVALUATION
SURGEON GENERAL
CHIEF OF THE CHAPLAIN SERVICE
COMMUNICATIONS AND INFORMATION

Air Force Special Operations Command This Command provides the air component of U.S. Special Operations Command, deploying specialized air power and delivering special operations combat power.

Air Education and Training Command This Command recruits, accesses, commissions, educates, and trains Air Force enlisted and officer personnel. It provides basic military training, initial and advanced technical training, flying training, and professional military and degree-granting professional education. The Command also conducts joint, medical service, readiness, and Air Force security assistance training.

Major Commands

Command	Address	Commander
Air Combat Command	Langley AFB, VA 23665–2788	Gen. Ralph E. Eberhardt
Air Education and Training Command	Randolph AFB, TX 78150–4324	Gen. Lloyd W. Newton
Air Force Materiel Command	Wright-Patterson AFB, OH 45433–5001	Gen. George T. Babbitt, Jr.
Air Force Reserve Command	Robins AFB, GA 31098–1635	Maj. Gen. James E. Sherrard III
Air Force Space Command	Peterson AFB, CO 80914–4020	Gen. Richard B. Myers
Air Force Special Operations Command	Hurlburt Field, FL 32544–5273	Maj. Gen. Charles R. Holland
Air Mobility Command	Scott AFB, IL 62225–5310	Gen. Charles T. Robertson, Jr.

Overseas Commands

Pacific Air Forces The Command is responsible for planning, conducting, and coordinating offensive and defensive air operations in the Pacific and Asian theaters.

United States Air Forces in Europe The Command plans, conducts, controls, coordinates, and supports air and space operations to achieve United States national and NATO objectives.

Overseas Commands

Command	Address	Commander
Pacific Air Forces	Hickam AFB, HI 96853–5420	Gen. Patrick K. Gamble
U.S. Air Forces in Europe	APO AE 09094–0501	Gen. John P. Jumper

Field Activities

Air National Guard The Center performs the operational and technical tasks associated with manning, equipping, and training Air National Guard units to required readiness levels.

Base Closures The Agency serves as the Federal real property disposal agent and provides integrated executive management for Air Force bases in the United States as they are closed under the delegated authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990.

Communications The Agency ensures that command, control, communications, and computer systems used by USAF warfighters are integrated and interoperable. It develops and validates C^4 architectures, technical standards, technical reference codes, policies, processes and procedures, and technical solutions, supporting information superiority through technical excellence.

Emergency Preparedness The Office is responsible for Air Force-related national security emergency preparedness functions, including military support to civil authorities, civil defense, and law enforcement agencies and planning for continuity of operations during emergencies.

Engineering The Agency maximizes Air Force civil engineers' capabilities in base and contingency operations by providing tools, practices, and professional support for readiness, training, technical support, management practices, automation support, vehicles and equipment, and

research, development, and acquisition consultation.

Environmental Quality The Center provides the Air Force with services in environmental remediation, compliance, planning, and pollution prevention, as well as construction management and facilities design.

Flight Standards The Agency performs worldwide inspection of airfields, navigation systems, and instrument approaches. It provides flight standards to develop Air Force instrument requirements, and certifies procedures and directives for cockpit display and navigation systems. It also provides air traffic control and airlift procedures and evaluates air traffic control systems and airspace management procedures.

Historic Publications The Office researches, writes, and publishes books and other studies on Air Force history and provides historical support to Air Force headquarters.

Historical Research The Agency serves as a repository for Air Force historical records and provides research facilities for scholars and the general public.

Intelligence The Agency provides intelligence services to support Air Force operations through flexible collection, tailored air and space intelligence, weapons monitoring, and information warfare products and services.

Medical Operations The Agency assists the USAF Surgeon General in developing plans, programs, and policies for the medical service, aerospace medicine, clinical investigations, quality assurance, health promotion, family advocacy, bioenvironmental engineering, military public health, and radioactive material management.

Modeling and Simulation The Agency implements policies and standards and supports field operations in the areas of modeling and simulation.

News The Agency gathers information and packages and disseminates electronic and printed news and information products. It manages and operationally controls Air Force Internal Information, the Army and Air Force Hometown News Service, the Air Force Broadcasting Service, and the Air Force Armed Forces Radio and Television outlets worldwide; operates the Air Force hotline; and provides electronic information through the Air Force bulletin board and the Internet.

Nuclear Weapons Monitoring The Air Force Technical Applications Center monitors compliance with various nuclear treaties. It provides real-time reporting of nuclear weapons tests and operates a global network of sensors and analytical laboratories to monitor foreign nuclear activity. It conducts research and development of proliferation detection technologies for all weapons of mass destruction.

Real Estate The Agency acquires, manages, and disposes of land for the Air Force worldwide and maintains a complete land and facilities inventory.

Weather Services The Service provides centralized weather services to the Air Force, Army joint staff, designated unified commands, and other agencies, ensuring standardization of procedures and interoperability within the USAF weather system and assessing its technical performance and effectiveness.

Field Operating Agencies

Agency	Address	Commander/Director
Air Force Agency for Modeling and Simulation	Orlando, FL 32826–3276	Col. Jimmy H. Wilson
Air Force Audit Agency	Washington, DC 20330–1125	Jackie Crawford
Air Force Base Conversion Agency	Arlington, VA 22209–2808	(Vacancy)
Air Force Center for Environmental Excellence	Brooks AFB, TX 78235–5318	Gary M. Erickson
Air Force Center for Quality and Management Innovation	Randolph AFB, TX 78150–4451	(Vacancy)
Air Force Civil Engineer Support Agency	Tyndall AFB, FL 32403–5319	Col. Donald J. Thomas
Air Force Cost Analysis Agency	Arlington, VA 22202–4306	Robert F. Hale
Air Force Flight Standards Agency	Washington, DC 20330–1480	(Vacancy)
Air Force Historical Research Agency	Maxwell AFB, AL 36112–6424	Col. Richard Rauschkolb
Air Force History Support Office	Bolling AFB, Washington, DC 20332–4113	Jacob Neufeld
Air Force Inspection Agency	Kirtland AFB, NM 87117–5670	(Vacancy)

Field Operating Agencies—Continued

Agency	Address	Commander/Director
Air Force Legal Services Agency	Bolling AFB, Washington, DC 20332	Col. Richard F. Rohenberg
Air Force Logistics Management Agency	Maxwell AFB, AL 36114–3236	Col. Russell G. Stafford
Air Force Medical Operations Agency	Bolling AFB, Washington, DC 20332–7050	Maj. Gen. Earl W. Mabry II
Air Force Medical Support Agency	Brooks AFB, TX 78235–5121	Col. Richard Rushmore
Air Force National Security Emergency Preparedness Office	Washington, DC 20330–1480	Col. Bob Manning
Air Force News Agency	Kelly AFB, TX 78241–5601	Col. Teddy G. Tilma
Air Force Office of Special Investigations	Bolling AFB, Washington, DC 20332–6000	Brig. Gen. Francis X. Taylor
Air Force Operations Group	Washington, DC 20330–1480	Col. James Shechan
Air Force Pentagon Communications Agency	Washington, DC 20330–1600	Col. Richard Hange
Air Force Personnel Center	Randolph AFB, TX 78150–4703	Maj. Gen. Donald A. Lamontagne
Air Force Personnel Operations Agency	Washington, DC 20330–1040	Brig. Gen. John F. Regni
Air Force Program Executive Office	Washington, DC 20330–1060	(Vacancy)
Air Force Real Estate Agency	Bolling AFB, Washington, DC 20332–5107	William E. Edwards
Air Force Review Boards Agency	Washington, DC 20330–1661	Joe G. Lineberger
Air Force Safety Center	Kirtland AFB, NM 87117	Maj. Gen. Francis C. Gideon, Jr.
Air Force Services Agency	Randolph AFB, TX 78150–4755	Col. David F. Honeycutt
Air Force Studies and Analyses Agency	Washington, DC 20330–1570	Col. Thomas A. Cardwell III
Air Force Technical Applications Center	Patrick AFB, FL 32925–3002	(Vacancy)
Air Intelligence Agency	San Antonio, TX 78243–7009	Brig. Gen. John R. Baker
Air National Guard Readiness Center	Andrews AFB, MD 20331–5157	(Vacancy)
Air Weather Service	Scott AFB, IL 62225–5206	Col. Charles French
Joint Services Survival, Evasion, Resistance, and Escape Agency	Fort Belvoir, VA 22060–5788	Col. Robert C. Bonn, Jr.

Direct Reporting Units

Air Force Communication and Information Center The Center applies information technology to improve operations processes and manages all Air Force information technology systems.

Air Force Doctrine Center The Center develops and publishes basic and operational level doctrine for the USAF. It provides USAF input into joint and multinational doctrine development, ensures that Air Force doctrine is consistent with policy and joint doctrine, and serves as the Air Force's primary source of expertise for military operations other than war doctrine and strategy development as well as training, education, exercises, and simulations.

Air Force Operational Test and Evaluation Center The Center plans and conducts test and evaluation procedures to determine operational effectiveness and suitability of new or modified USAF systems and their capacity to meet mission needs.

Air Force Security Forces Center The Center ensures quick and effective security responses to protect U.S. personnel around the globe.

Eleventh Wing The Wing provides support for Headquarters Air Force and other Air Force units in the National Capital Region, including day-to-day operations of Bolling Air Force Base. The Wing plans and directs the Air Force Band and the Air Force Honor Guard support to ceremony activities of the Air Force Chief of Staff, the Air Force Secretary, the White House, and Arlington National Cemetery.

U.S. Air Force Academy The Academy provides academic and military instruction and experience to prepare future USAF career officers. Graduates receive Bachelor of Science degrees in one of 26 academic majors and commissions as second lieutenants.

Direct Reporting Units

Unit	Address	Commander
11th Wing	Bolling AFB, Washington, DC 20332–0101	Col. Duane W. Deal
Air Force Communications and Information Center	Washington, DC 20330–1250	Lt. Gen. William J. Donahue
Air Force Doctrine Center	Maxwell AFB, AL 36112–6335	Maj. Gen. Timothy A. Kinnan
Air Force Operational Test and Evaluation Center	Kirtland AFB, NM 87117–5558	Maj. Gen. Jeffrey G. Cliver
Air Force Security Forces Center	Lackland AFB, TX 78236–5226	Brig. Gen. Richard A. Coleman, Jr.

Direct Reporting Units—Continued

Unit	Address	Commander
U.S. Air Force Academy	CO 80840–5001	Lt. Gen. Tad J. Oelstrom

For further information concerning the Department of the Air Force, contact the Office of the Director of Public Affairs, Department of the Air Force, 1670 Air Force Pentagon, Washington, DC 20330–1670. Phone, 703–697–6061. Internet, www.af.mil.