about the human impact of the present conditions.

Mr. Espy and I are neighbors, and we share a border of the Mississippi River. For almost all the history of this country our two States were the poorest States in America. When agriculture collapsed there in and after the Great Depression, the people who loved my State more than life were forced to leave in huge numbers. As a matter of fact, it's the only way I got elected President. Every third voter in Illinois and Michigan and in the inland empire in California was from Arkansas. [Laughter] But it bespoke a terrible inability to manage a process of change so that people could stay with their roots and their culture and their lives.

Then we got everything going again. And then when he and I came of age in the early eighties and began to assume positions of responsibility, we had another horrible structural collapse in the rural areas and the small towns along the Mississippi River because agriculture and the labor-intensive, low-scale, low-wage industries both collapsed at the same time. And our little towns were turned into ghost towns. We had whole counties, county after county after county, with 20, 25 percent unemployment.

What we found was when we talk about managing the process of change, it was like a lot of what Nadine and others have said. Mike, you showed us those pictures. You had people who knew they had to change or they ought to change, but they had a relatively low skill level. They had limits on what kind of opportunities you could immediately put in the small towns, what the Mayor talked about, and they had a horrendous aversion to moving because their life was more than their livelihood. And then it all became complicated by the incredible pressures on family life, which led more and more families to disintegrate under the burden. And Mike and I literally began our careers dealing with the broken pieces of people's lives against that background.

I say that only to make this point: I cannot repeal the laws of change. In every State in every area of this country the average 18-year-old will change the nature of work seven or eight times in a lifetime now, in a global economy. People who take jobs as bank tellers, for example, even if they keep working for the banks, 10 years after they started what they do will be different because of technology and because of the changes in the economy.

But what we have to find a way to do is to try to make it possible for more people to be faithful to their cultural roots and their way of life and to work through this process in a human way. And if you look at it, there's a lot of analogy here to all these defense workers that are on the food lines in southern California now. I mean, they did what they thought they were supposed to do. They won the cold war, and then we just cut back on defense spending. There they were in the street; nobody had even a theory about how they might go through the kind of process Larry described and be given the opportunity to reclaim their own destiny.

I don't pretend that any of this is easy, but I want you to know that at least some of us have a feel for what this must be like in those little towns. And we'll do what we can.

Thank you very much.

NOTE: The President spoke at 12:57 p.m. at the Oregon Convention Center. In his remarks, he referred to Secretary of Agriculture Mike Espy and timber business owner Nadine Bailey.

Remarks at the Conclusion of the Forest Conference in Portland
April 2, 1993

I want to thank all of you for being here and for sitting through this long day, and all of the participants for everything you've done. I'd like to thank the Cabinet for coming and participating and the Vice President and our staff for all the work they did to put this meeting together.

One of the things that has come out of this meeting to me loud and clear is that you want us to try to break the paralysis that presently controls the situation, to move and to act. I hope that as we leave here we are more committed to working together to move forward than perhaps we were when we came.
I tell you, I’ll never forget what I’ve heard today, the stories, the pictures, the passion from all of you. In a funny way, even when you were disagreeing, every one of you was a voice for change. Every one of you was saying we can’t possibly do any worse than to stay within the framework which has now undermined our ability to work together and to build a sense of common community. Too many people are being hurt, and too many resources are being threatened. And we’re going to do our best to turn this away from at least the short-term politics of just trying to avoid the tough decisions.

I intend to direct the Cabinet and the entire administration to begin work immediately to craft a balanced, a comprehensive, a long-term policy. And I will direct the Cabinet to report back to me within 60 days to have a plan to end this stalemate.

In the meanwhile, I want each of our Cabinet to look within the departments to determine which policies are at odds with each other. It is true, as I’ve said many times, that I was mortified when I began to review the legal documents surrounding this controversy to see how often the departments were at odds with each other, so that there was no voice of the United States. I want the Cabinet members to talk with each other to try to bring these conflicts to an end, which at their extreme have had our own agencies suing one another in courts, often over issues which are hard to characterize as monumental. I want everyone to examine his or her approach to existing legal and administrative proceedings to see if inadvertently any of us are hampering the march toward a solution of the larger issues or even toward the particular ones now in litigation.

Regardless of what we are doing, our efforts must be guided, it seems to me, by five fundamental principles: First, we must never forget the human and the economic dimensions of these problems. Where sound management policies can preserve the health of forest lands, sales should go forward. Where this requirement cannot be met, we need to do our best to offer new economic opportunities for year-round, high-wage, high-skill jobs.

Second, as we craft a plan, we need to protect the long-term health of our forests, our wildlife, and our waterways. They are, as the last speaker said, a gift from God, and we hold them in trust for future generations.

Third, our efforts must be, insofar as we are wise enough to know it, scientifically sound, ecologically credible, and legally responsible.

Fourth, the plan should produce a predictable and sustainable level of timber sales and non-timber resources that will not degrade or destroy our forest environment.

And, fifth, to achieve these goals, we will do our best, as I said, to make the Federal Government work together and work for you. We may make mistakes, but we will try to end the gridlock within the Federal Government. And we will insist on collaboration, not confrontation. We will do our best to do our part. We will act with a single purpose and a single agenda once we have a chance to get all these departments working on their respective responsibilities.

But I want to say, too, that all of you have demonstrated to me today your willingness to do your part. I ask you not to let this be the end of it. This conference has established a dialog. Even when it was somewhat funny between Mr. Kerr and Miss Mater, it was still a dialog. And it’s got to continue between us and you, and among yourselves. You have got to be a part of this solution. Even if we make the most enlightened possible decisions under the circumstances, they will be all the more resented if they seem to be imposed, without a continuing mechanism for people whose lives will be affected here to be involved.

So when you leave here today, I ask you to keep working for a balanced policy that promotes the economy, preserves jobs, and protects the environment even as you may disagree, as Mr. Thomas said, over how the word “balance” should be defined. When you hit an impasse, I plead with you not to give up. And don’t turn against your neighbors. You don’t have to fight in a court of law anymore. You can work with us to try to have a long-term solution. If you feel frustrated at times—all of us will—I ask you to stay at the table and to keep talking and keep trying to find common ground. I don’t want this situation to go back to posturing, to positioning, to the politics of division that has characterized this difficult issue in the past. I hope we can stay in the conference room and stay out of the courtroom. If we don’t give up or give in to deadlock or divisiveness or despair, I think we can build a more prosperous and a more secure future for our communities and for our children. And I think we’ll be proud years from now that we were here today.
I thank you for caring and for coming, for speaking out and for reaching out. And I ask you to continue to work with us so that this Forest Conference is the beginning, not the end, of a solution. But we will move. We will move. And I will do my best to assume the responsibility the American people have given me to try to break this deadlock in a responsible way. I just ask you to remember that this listening cannot be a one-shot deal. We've got to continue to work together. And I think, if we do, we'll all be pleased with the results.

Thank you very much.

NOTE: The President spoke at 6:10 p.m. at the Oregon Convention Center. In his remarks, he referred to Andy Kerr, conservation director, Oregon Natural Resources Council, and Jack Ward Thomas, scientist, U.S. Forest Service Pacific Northwest Research Station, La Grande, OR.

Nomination for Posts at the Department of Justice
April 2, 1993

The President announced his choices today for several senior positions at the Department of Justice. He intends to nominate Philip Heymann to be Deputy Attorney General. He is nominating Webster Lee Hubbell to be Associate Attorney General and Drew S. Days III to be Solicitor General.

"The team that Attorney General Reno and I are putting together at the Justice Department is talented, strong, and ready to move forward quickly to tackle the many difficult issues the Department faces," said the President. "With this core group in place, we can move forward to make an independent, aggressive force working to achieve justice for all Americans and safe streets across our country. I hope that the Senate will quickly confirm these outstanding individuals."

NOTE: Biographies of the nominees were made available by the Office of the Press Secretary.

The President's Radio Address
April 3, 1993

Good morning. There's much wisdom in these words from the Scriptures, "Come, let us reason together." This week we've seen a good example of what happens when people talk to each other instead of shout at each other. And unfortunately, we've also seen what happens when some people go to unreasonable lengths to prevent reasonable discussion and decisionmaking.

I'm speaking to you from the Pacific Northwest where we've just concluded the Forest Conference. For years, the good people of the Northwest have been divided by a difficult argument over important values: how best to preserve jobs and protect the forests in this beautiful and productive region of our great Nation.

Yesterday in Portland, Oregon, timber workers, business people, environmentalists, and community leaders sat down together in a conference room, not a courtroom. We discussed how to achieve a healthy economy and a healthy environment. And I directed my Cabinet to come back within 60 days with a plan for a balanced policy.

Grassroots Americans want to end the gridlock and get the economy moving. They want to follow the same practice that we followed in Oregon yesterday. Unfortunately, some people in Washington, DC, haven't gotten the message that the people want fundamental change.

Yesterday the minority party in the Senate used procedural tactics to prevent the entire Senate from voting on our jobs and economic recovery package, which has already been passed overwhelmingly by the House of Representatives.

Yesterday we also learned why our jobs pack-