

tories. OMB, in turn, shall evaluate the sufficiency and effectiveness of current policies. Such review should include a public comment process.

This memorandum shall apply solely to senior executive branch officials. For purposes of this memorandum, senior executive branch officials are civilian officials appointed by the President with the advice and consent of the Senate, as well as civilian employees of the Executive Office of the President.

Thank you for your assistance in implementing these restrictions.

William J. Clinton

Memorandum on Use of Government Vehicles

February 10, 1993

Memorandum for the Heads of Executive Departments and Agencies

Subject: Use of Government Vehicles

The use of Government vehicles for daily home-to-work transportation of high-level executive branch officials is a privilege designed to facilitate the efficient operation of the Government and to provide security to key Government employees with substantial military and national security responsibilities. In the past, however, this privilege has been abused by certain executive branch officials and has come to exemplify a Government out of touch with the American people. Using such perquisites of office outside of the scope of our mission to serve the public is unacceptable. Accordingly, I believe that there must be a strong presumption against the general granting of this privilege absent security concerns or compelling operational necessity.

The law authorizes me to designate up to six employees in the Executive Office of the President to receive daily home-to-work transportation in Government vehicles. In addition, the law allows me to designate up to 10 additional employees of Federal agencies to receive this benefit. However, for the reasons stated above, in my Administration,

no officer or employee of the Executive Office of the President or any other Federal agency is authorized by me to receive use of a Government vehicle for daily home-to-work transportation pursuant to 31 U.S.C. 1344(b)(1)(B)&(C). The only exceptions, for compelling national security reasons, are the Assistant to the President for National Security Affairs, the Deputy Assistant to the President for National Security Affairs, and the Chief of Staff of the White House.

The law also allows Cabinet Secretaries and other Executive Level I officials to authorize one principal deputy to use a Government vehicle for daily home-to-work transportation. The use of Government vehicles for this purpose is simply not appropriate for Government officials at this level absent security or operational requirements. Accordingly, by this memorandum I am instructing you to refrain from authorizing the use of Government vehicles for your deputies for daily home-to-work transportation. This memorandum does not prevent you from authorizing the temporary use of Government vehicles in accordance with the requirements of the law.

I further direct each executive department or agency to reduce the number of executive motor vehicles (except armored vehicles) that it owns or leases by at least 50 percent by the end of fiscal year 1993. Each agency will report on its compliance to the Director of the Office of Management and Budget at that time. I order the Director of the Office of Management and Budget, in consultation with the Administrator of General Services, to issue any further directives necessary to implement this memorandum and to monitor compliance.

Finally, I urge the head of each agency to strictly enforce the Governmentwide regulations prohibiting the unauthorized use of Government vehicles, including the use of corrective or disciplinary action where appropriate.

William J. Clinton

Remarks on Arrival in Detroit, Michigan

February 10, 1993

Thank you very, very much. Thank you for coming out on this cold day to make me feel warmly welcome to Michigan. I want to say how grateful I am to be back here again. This is my first trip out of the Nation's Capital as your President. The first time I've ever been on Air Force One, I flew here to Michigan.

I want to say a word of thanks to Chairman Dingell and your wonderful Congressman from this district, David Bonior, and all the Members of Congress who are here, and Senator Levin and Senator Riegle. I want to thank my good friend Governor Blanchard, who flew here with me from Washington. I want to thank all of you who are here, and I'd like to say a special word of thanks to the men and women in uniform who are here in this crowd who serve our Nation every day. I know you're grateful to them. I want to thank the people of Michigan, without whom I might well not be here as President today, for your support in November and your support in March, and, more importantly, maybe, for all the things that I learned here in Michigan.

When I was a boy, the first thing I ever knew about Michigan, growing up in Arkansas, was it was sort of the land of opportunity for our people who couldn't make a living on the farm anymore. They came here and became middle class citizens by working in the auto plants or by other industries that were successful. When I came here as a candidate for President, I didn't know whether I could do very well. And after I came home the first time, I called my wife. I said, "Every other person I met was from Arkansas; we're going to do all right up here." *[Laughter]*

People came here because Michigan was the American dream. When I came back to Michigan in this Presidential campaign I found a different picture, not all bad by any means but much more mixed. I saw in Michigan people who were developing new industries and new technologies and new hope for the future. I saw people working together across racial lines. But I also saw industries dying on the vine and people who had

worked all their lives losing jobs and losing their health care. And I saw people divided by race, too.

I saw everything about America writ large here in this State: all that is best, all that is most troubling. But I saw an awful lot of hope, too. Today when I left the White House to come here, we had a crowd of folks come out on the lawn to say goodbye, and when I knew that we'd bring in some folks just from the public who were there and some people who work in the White House, many of whom had never met the President before. And I had so many people who work in correspondence who were telling me that the letters are coming in at record rates here, massive numbers of letters for me, for my wife, for my daughter, people writing us about their hopes, their dreams, their new ideas.

I'm going to do a town hall meeting tonight, a televised meeting connecting four cities, not just Detroit but three others, too, and all across the country. You know, between June and November I did nine of those. But I started a year ago in New Hampshire doing them, because I believe that people like me shouldn't hide from the people who elected them. I think we ought to be accountable.

There will be many difficult and challenging days ahead. But if you'll stay in touch with me, if you'll let me hear the truth of your feelings and your ideas, when you agree and when you disagree, I think we can change this country. And if you will give courage to your elected officials and tell them that that's what you voted for, for a change, that as difficult as it may be to change, staying where we are is the most expensive course of all, we can do it.

You know, shortly after you elected me to President, I was given my first piece of good news and my first piece of bad news. The good news was that consumer confidence was up and people were feeling better and people thought we could change the economy; that American companies, in a tough global environment, were becoming more productive; that interest rates had come down some and people were financing their home loans. The bad news was that no new jobs were being created in our economy and