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investment safe? And lo and behold, we decided to go ahead and implement a fully digital medical office, and we haven't looked back.

The President. Which, by the way, has got to be a pretty serious decision for a very small doctors' office. In other words, there's a lot of doctors out there saying, "I don't think I need this, and the cost-benefit ratio certainly doesn't justify me, the sole practitioner, or me operating with three or four other docs."

[*Mr. Doroshuk, president and chief operating officer, Washington ENT Group, Bethesda, MD, made further remarks.*]

The President. Is the cost-benefit—I mean, is it clear to you now that——

Mr. Doroshuk. It's very clear to us, very clear to us. When we opened up our second office, it was not even a factor.

The President. So in other words, it kind of defies the notion that there has to be economies of scale in order to benefit from IT—in other words, big hospitals with a lot of docs will benefit, but little docs won't be able to afford the costs. And it's very important for docs who are listening to this to understand that the cost-benefit is noticeable and real, and not only that, you're expanding as opposed to going out of business.

[*Mr. Doroshuk made further remarks.*]

The President. The role of the—thank you. Good job. The role of the Federal Government is to not only set the strategy but to spend grant money to encourage the development of regional hubs and to really get the process started. There will be a certain momentum that will be achieved once the cost-benefit becomes aware to everybody that's a practitioner. But the Government's role is to help best practices get started. We've sent out two Federal grants from HHS totaling $3 million to Cleveland Clinic to help spur and spawn this fantastic technological development.

And one of the things that I'm excited about is that we're just beginning to learn about the great potential of information technology. And I think what you're witnessing is a dialog about—on a subject that is going to change our lives for the better, and that's why I'm excited about it.

I thank our panelists for being here, for sharing your knowledge, your firsthand knowledge about what is possible, what's taking place. Imagine what the world is going to be like 10 years from now. I mean, what we're hearing today is just the beginning of substantial change, all aimed at improving people's lives and making sure that health care is as affordable as it can possibly be for every citizen.

I hope you've enjoyed this as much as I have. I have found it to be incredibly informative, and I want to thank our panelists once again for sharing their wisdom and knowledge.

God bless.

NOTE: The President spoke at 11:30 a.m. at the Intercontinental Cleveland Clinic Suite Hotel. In his remarks, he referred to Toby Cosgrove, chairman and chief executive officer, The Cleveland Clinic; and Gov. Bob Taft of Ohio.

Executive Order 13371—Amendments to Executive Order 13285, Relating to the President's Council on Service and Civic Participation

January 27, 2005

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to modify the mission and functions of the President's Council on Service and Civic Participation (Council) and to extend the Council, it is hereby ordered that Executive Order 13285 of January 29, 2003, is amended as follows:

Section 1. (a) Sections 2(a) and 2(b) of Executive Order 13285 are revised to read as follows: "(a) The mission and functions of the Council shall be to:

(i) promote volunteer service and civic participation in American society;

(ii) encourage the recognition of outstanding volunteer service through the presentation of the President's Volunteer Service Award by Council

members and Certifying Organizations, thereby encouraging more such activity;

(iii) promote the efforts and needs of local non-profits and volunteer organizations, including volunteer centers;

(iv) promote greater public access to information about existing volunteer opportunities, including via the Internet;

(v) assist with the promotion of Federally administered volunteer programs and the link that they have to increasing and strengthening community volunteer service; and

(vi) promote increased and sustained private sector sponsorship of and engagement in volunteer service.

(b) In carrying out its mission, the Council shall:

(i) encourage broad participation in the President's Volunteer Service Award program by qualified individuals and groups, especially students in primary schools, secondary schools, and institutions of higher learning;

(ii) exchange information and ideas with interested individuals and organizations on ways to expand and improve volunteer service and civic participation;

(iii) advise the Chief Executive Officer of the CNCS on broad dissemination, especially among schools and youth organizations, of information regarding recommended practices for the promotion of volunteer service and civic participation, and other relevant educational and promotional materials;

(iv) monitor and advise the Chief Executive Officer of the CNCS on the need for the enhancement of materials disseminated pursuant to subsection 2(b)(iii) of this order; and

(v) make recommendations from time to time to the President, through the Director of the USA Freedom Corps, on ways to encourage greater levels of volunteer service and civic participation by individuals, schools, and organizations."

Sec. 2. Section 4(b) of Executive Order 13285 is revised to read as follows: "(b) Unless further extended by the President, this order shall expire on January 29, 2007."

George W. Bush

The White House,
January 27, 2005.

[Filed with the Office of the Federal Register, 9:46 a.m., January 28, 2005]

NOTE: This Executive order was published in the *Federal Register* on January 31.

Memorandum on Determination To Authorize a Drawdown for Afghanistan

January 27, 2005

Presidential Determination No. 2005–19

Memorandum for the Secretary of State, the Secretary of Defense

Subject: Determination to Authorize a Drawdown for Afghanistan

Pursuant to the authority vested in me by the Constitution and laws of the United States, including section 202 and other relevant provisions of the Afghanistan Freedom Support Act (Public Law 107–327, as amended) and section 506 of the Foreign Assistance Act of 1961, as amended, 22 U.S.C. 2318, I hereby direct the drawdown of up to $88.5 million of defense articles, defense services, and military education and training from the Department of Defense for the Government of Afghanistan.

The Secretary of State is authorized and directed to report this determination to the Congress and to arrange for its publication in the *Federal Register.*

George W. Bush

Remarks at a Swearing-In Ceremony for Condoleezza Rice as Secretary of State

January 28, 2005

Thank you all for coming. Laura and I are honored to be here. Over the past 4 years,